











Contents

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CORPORATE INFORMATION

1. Registered office:

Head Office

Ody's Building, Great East Road Plot No. 19028/19029 P.O. Box 32344, Lusaka, Zambia Tel: +260 211 294682/294685/294864

Fax: +260 211 294659

2. Principal Bankers

Investrust Bank PLC

3. External Auditors

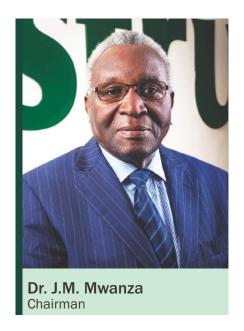
Deloitte & Touche Chartered Accountants

4. Major Shareholders as at 31 December, 2014

Investrust Bank PLC

Shareholder	Holding	Percentage
MEANWOOD VENTURE CAPITAL LIMITED	935,184	20.04%
DAKA TIMOTHY	498,405	10.68%
JACOB LAMECK SHUMA	497,495	10.66%
ZCCM INVESTMENT HOLDINGS PLC	494,000	10.59%
CHIVIMBA FAMILY TRUST LIMITED	493,250	10.57%
WORKERS' COMPENSATION FUND CONTROL BOARD	312,500	6.70%
STANBIC BANK ZAMIBIA NOMINEES	252,567	5.41%
JUSTIN BEVIN ZULU	239,350	5.13%
SATURNIA REGNA PENSION TRUST FUND	172,753	3.70%
MADISON PENSION TRUST	152,938	3.28%
INDIVIDUAL AND INSTITUTIONAL INVESTORS	617,090	13.23%
TOTAL	4,665,532	100%

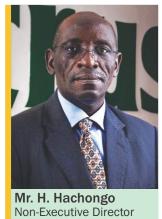
Board of DIRECTORS













MANAGEMENT TEAM



Friday C. Ndhlovu Managing Director



Richard Phiri Deputy Managing Director



Ackim Sinkala Financial Controller



Cuthbert Tembo Company Secretary & Legal Counsel



Polombwe Ndhlovu Head Operations



Harry Mafuta Head - Corporate & Investment Banking



Esau Mtonga Head Credit Control & Admin



Shadrick Banda Internal Audit



Zefnat D. Sakala Head - Public Sector & Non Profit Institutions



Peter Mwale



Suresh Khambete Head - Risk Management & Compliance



George Siziya Head - Credit Risk Management



Martin Chasha Head -Human Resources



Vincent Malekani Agency Banking



CHAIRMAN'S STATEMENT - 2014

1.1 INTRODUCTION



I am greatly honoured to present the annual report and financial statements of Investrust Bank Plc for the year 2014 for the first time since my election as Chairman of the Board of Directors of the Bank on 31 March 2014. I wish to thank my predecessor Dr. Justin B. Zulu for the tremendous achievements he recorded during his tenure with the Bank and for handing over the mantle to me. I also wish to thank director Mr. Reuben L. Bvulani who also retired from the Board at the end of March 2014 after serving diligently for several years.

The Group posted a loss after tax of K6.36 million in 2014. The Bank's operation suffered from the impact of tight market liquidity, soaring money market interest rates and capped lending rates. The restricted flows on GRZ deposits and the inclusion of GRZ deposits in computation of statutory reserve balances resulted in constrained market liquidity leading to increased borrowing on the interbank and contraction of expensive wholesale deposits. These factors led to escalation in the cost of funds to way above the 2013 levels and thereby suppressing an otherwise potentially profitable operation into a loss making position.

The Bank however made several strides in 2014 that enhanced its capacity to deliver banking services to its customers in a more efficient manner using its electronic banking platforms. During 2014, the Bank launched its own switching software that facilitated introduction of many innovative services and implemented Agency Banking, a delivery channel that uses a network of agents to offer typical banking services across the full breadth of Zambia.

1.2 GLOBAL ECONOMY

The global economy is widely acknowledged to have strengthened further into 2014 driven by increased economic activity with much of the impetus coming from advanced economies. However downside risks still remained in place, denoted by lower-than-projected inflation in advanced economies, pointing to large production output gaps and commodity price declines. There was also fear of increasing geopolitical risks emerging in view of political instability witnessed in West Africa, Middle East and Eastern Europe.

The key drivers of growth in the global economy were the reduction in fiscal tightening and highly accommodative monetary conditions.

In the Euro-zone, economic activity generally recorded a positive trend, with stronger growth in the core economies but weaker growth in countries with high debt and financial fragmentation that weighed down domestic demand. It is in the Euro-zone where risks to activity associated with large output gaps have contributed to low inflation that may perpetuate longer term weaker demand and output.

Economic activity in emerging markets and developing economies recorded disappointing outturn in a less favourable external financial environment, with renewed market concerns about emerging market fundamentals. However, their output growth was still expected to be boosted by stronger exports to advanced economies, and they continued to contribute more than two-thirds of global growth. Overall, financial conditions have tightened further in some emerging market economies thereby increasing the cost of capital that may dampen investment and weigh down on growth prospects.

According to the World Economic Outlook Projections by the IMF, the world GDP grew by 3.6% in 2014 from 3% recorded in 2013, and is projected to grow by 3.9% in 2015. Growth in advanced economies is projected at 2.25% in 2015 from 2% recorded in 2014. Emerging markets and developing economies combined are projected to grow from 5% in 2014 to 5.25% in 2015.

1.3 AFRICA AND SUB-SAHARAN ECONOMY

Africa's macroeconomic prospects remained favourable in 2014, maintaining an average growth rate of 4.8% in 2014 and projected to reach 5%-6% in 2015, surpassing the rate of growth in the global economy. This outstanding growth rate underscores the continent's continued resilience to global and regional headwinds, and its capacity to achieve healthy economic growth rates. Africa's economic growth is more broad-based and driven by domestic demand, infrastructure development and increased trade in manufactured goods.

Africa's economic growth prospects have suffered from low industrial technology resulting in export of low value primary commodities, low human technical skills, high unemployment levels, poor market information and systems, high disease burden, decline in demand for commodities from emerging markets, etc. However, according to The African Economic Outlook, Africa has of late recorded remarkable progress in human development, with reducing poverty levels, rising incomes and improving school enrolment and health coverage.

Sub-Sahara Africa's growth picked up moderately to 4.5% in 2014 compared to 4.2% in 2013, and is projected to pick up to 4.6% in 2015 and 5.1% by 2017 on account of strong infrastructure investment, increased agriculture production and buoyant services (telecommunication, transport, tourism, financial services, etc). This was despite declining foreign direct investment (FDI) and portfolio investment flows during 2014, arising from lower growth in emerging markets and soft commodity prices. This outlook on the current growth trajectory is however subject to downside risks arising from lower commodity prices (oil, metals, agriculture, etc), volatile global financial conditions, violent insurgencies, threat of the Ebola epidemic, huge current account deficits and extreme poverty levels.

1.4 ZAMBIAN ECONOMY

Zambia's economy remained strong in 2014 with an estimated GDP growth of 6% making it one of the fastest growing economies in Sub Saharan Africa. The positive performance was driven by increased economic activity in agriculture, manufacturing, construction, energy, transport, communication and financial sectors, and strong growth in FDI inflows.

The economy however faced challenges in other areas such as reduced output in the mining sector, a rapidly depreciating currency, high money market interest rates, a wide fiscal deficit, etc. The economy also suffered a huge setback on account of the uncertainty that followed the demise of the former Republican President, His Excellency Mr. Michael C. Sata, in October 2014.

The macroeconomic fundamentals weakened somehow during 2014 as confirmed by the outturn on annual inflation at 7.9% in December 2014 (target 6.5%), significant depreciation in the exchange rate, sharp rise in interest rates and current account deficit. The economy however still managed to record a trade surplus for the whole year 2014.

The economy suffered from weaker export earnings due to reduced copper production and lower copper prices, coupled with reduced non-traditional exports.

1.5 FINANCIAL SECTOR

The financial sector remained stable throughout 2014 with nineteen (19) registered commercial banks operating on the market. The banking sector in particular was reported by the Central Bank as being adequately capitalised and having satisfactory aggregate liquidity throughout the year.

During 2014 industry total assets increased by 16% to K48 255 million on 31 Dec 2014 (2013: K41 432 million) and total deposits increased by 13% in 2014 to K34 653 million on 31 Dec 2014 (2013:K30 536 million). Industry total net loans and advances amounted to K20 532 million on 31 Dec 2014, representing 16% increase over K17 682 million recorded on 31 Dec 2013. Net industry-wide profit after tax increased by 29% to K1 130 million in 2014 (2013: K874 million).

Though the number of commercial banks remained the same in 2014, the market witnessed increased competition particularly for deposits through a number of initiatives such as promotional campaigns and advertising of low cost deposit products. The market witnessed the launch of several innovative products based on internet and mobile banking platforms in response to client expectations in the age of electronic banking.

The following regulatory and/or statutory developments took place during 2014.

- (I) BoZ Policy Rate Bank of Zambia increased the Policy Rate to 12.5% by end of December 2014 from 9.75% as at December 2013, denoting a 28% year-on-year increase. The Bank of Zambia also set a limit on the margin that could be applied on all lending business, at 12%, thereby capping the maximum chargeable rate at 24.5%.
- (ii) Revocation of Statutory Instruments SI33 (Prohibition of Use of Foreign Currency as Legal Tender) and SI55 (Monitoring of BOP) - Government revoked the two statutory instruments on 20 March 2014 with the view to arresting the rapid depreciation of the Kwacha that was causing economic instability. The two statutory instruments displeased investors in the mining sector and other industries and resulted in constrained foreign currency supply to the market and accordingly negatively affected the exchange rate.
- (iii) Increase in Statutory Reserve Ratios CB Circular 05/2014, on 24 February 2014, the Bank of Zambia increased the minimum statutory reserve ratio on both Kwacha and foreign currency deposit liabilities to the public from 8% to 14%. Further, through Circular 13/2014 on 30 May 2014, the Bank of Zambia extended maintenance of statutory reserves on both Kwacha and foreign currency to include Government deposits and those on vostro accounts. This policy decision resulted in tightening of market liquidity and increasing the cost of funds.

1.6 FINANCIAL PERFORMANCE – 2014 HIGHLIGHTS

The Bank's financial results were consolidated with those of its subsidiary, Zambian Home Loans (ZHL) for the first time in 2014. The Group recorded a loss after tax of K6.36 million during 2014 (2013: loss after tax K2.77 million). Group net interest income dropped by 19.5% to K49.30 million (2013: K61.24 million) due to a substantial increase in funding costs following increased money market borrowing and steep rise in interest rates during 2014. Interest expense surged by 56% to K96.75 million in 2014 (2013: K61.89 million). Group net fees and commission income reduced by 8% to K63.04 million (2013: K68.42 million) owing to limited activity on loan disbursements in response to reduced lending margins and tight liquidity position. Profit on foreign exchange trading and revaluation increased significantly by 76% to K30.85 million (2013: K17.56 million) owing to increased trading activity and good margins realised on innovative treasury products. Gross impairment charges dropped substantially in 2014 to K6.45 million (2013: K24.98 million).

Group total operating income reduced by 3% to K143.19Mn in 2014 (2013: K147.22Mn) whereas total operating costs increased by 10% thereby adversely affecting overall operating results for the year. The increase in operating costs was attributed to the continued increase in the scope of Bank operations following the opening of three more branches and one agency and the launch of new delivery channels. The staff complement also increased by 10% during the year to support growth in operations. Total actual operating costs were however contained within budget.

The Group statement of financial position recorded considerable growth during 2014, with total assets increasing by 19% to K1560Mn as at 31 December 2014 (2013: K1314Mn). The growth in total assets was largely attributed to increase in cash balances and government securities, facilitated by significant growth in customer deposits.

1.7 OPERATIONAL HIGHLIGHTS

1.7.1 Operations and Customer Service

The Bank increased its branch network to twenty seven (27) branches in 2014 after launching three (3) new branches on the Copperbelt at Kitwe Freedom Avenue, Kitwe CBU and Chingola branches. The ATM portfolio closed at fifty-nine (59) units at 31 December 2014 (2013: 51 units).

The Bank launched its own switching software in April 2014 in order to have control over this critical system resource used to process transactions across other banks' platforms. This resource is also cardinal in implementation of most innovations on the electronic banking platform such as Agency Banking and processing of merchant payments.

The Bank also launched the Agency banking platform in June 2014 and immediately commenced recruitment of agents across the country. Agency banking refers to a concept of network banking that uses agents to open retail client accounts and conduct typical banking services such as deposits, withdrawals, transfers, merchant payments, etc. The Bank recruited more than four hundred (400) agents as at end of 2014.

The Bank further successfully rolled out InvestMobile through the App (smart phones) and ussd to enable clients have full access to their accounts using their phones. This innovation has granted clients convenience to transact on their accounts from anywhere and at anytime. The menu on InvestMobile also includes bill payments – airtime, Dstv, Go TV, etc.

The Bank also embarked on a project to migrate from the current third party processor on VISA transactions to another much cheaper and more flexible processor and managed to migrate post year-end at the beginning of March 2015. The Bank expects to realise massive savings following implementation of this strategic initiative.

Customer service remained mission-critical to the success of the business and as such training in this area was prioritised. The Bank used the branch network and business bankers to address needs of retail clients whilst corporate and institutional clients were taken care of by relationship managers and senior management.

1.7.2 Corporate and Retail Banking

The Bank scaled down on lending activities in 2014 essentially owing to uneconomic lending rates and constrained liquidity. The focus of the commercial units was therefore more on deposit mobilisation to help bridge the short liquidity position encountered for most part of 2014. The Bank placed most of the funds that were available for investment in GRZ securities to take advantage of the relatively higher yields that were obtaining on these instruments. These commercial units also actively got involved in marketing various new innovative Bank products such as ZRA E-payment and Paynet bulk payments solutions to existing and potential clients.

1.7.3 Information and Communication Technology

The ICT department had a busy schedule in 2014 implementing a number of critically important projects most of which closed but a few remained awaiting closure by end of 2014. The major projects involved implementation of the switch software, change of third party processor and the Mastercard acquiring and issuance project.

1.8 CAPITAL POSITION

The Group maintained adequate capital during the period under review. The Bank embarked on a capital raise exercise through a rights offer to further strengthen its capital base and support its growth aspirations. It is hoped that this exercise would be completed during the course of 2015.

1.9 DIVIDENDS

The Directors recommend that no dividend be proposed for the full year ended 31 December 2014.

1.10 FUTURE OUTLOOK

To address the operational challenges highlighted above and ensure the operation turns around and returns to profitability, the Bank shall employ the following strategic initiatives.

- (i) Deposit mobilisation to boost liquidity the Bank has planned to increase its deposit base and amounts through a deliberate deposit mobilisation programme aimed at bringing in additional corporate and retail clients through a wider branch network and relationship management model.
- (ii) Funding costs to reduce the overall cost of funds the Bank will diversify its deposit portfolio and aim to bring in more of the cheaper deposit products and reduce on high dependence on term deposits and highly fluid GRZ deposits.
- (iii) Retail banking to increase the Bank's retail base in order to accelerate the rate of growth in sustainable deposits. In this respect, the Bank launched Agency Banking targeting the large unbanked population across the country.
- (iv) Non Performing Loans the Bank set up a dedicated Recoveries unit under Legal department for the purpose of cleaning up the entire bad debts portfolio. Sale of repossessed assets is also underway to reduce on exposure to non performing loans.
- (v) Product innovation the Bank has introduced a number of alternative delivery channels and new products aimed at enhancing customer convenience and experience (eg. Mobile banking, Internet banking, card-less transactions on ATMs, etc).

The Group is confident about its future prospects going by the various strategic initiatives implemented by the Bank in the last three years and the operationalisation of Zambian Home Loans (ZHL). The Bank will focus on growth in key operational areas whilst containing operating costs within budget. ZHL will continue to market and roll-out its mortgage financing product to the market and enlist more institutions.

The Board is confident about the potential to turn-around the operation already created by the Bank through strategic investments made in infrastructure, systems and human capital in the last couple of years. The focus is now narrowing down to value realisation using existing resource capabilities.

1.11 CONCLUSION

As I conclude I wish to recognise and appreciate the immense work put into the business by directors of the Board in 2014 when the Group encountered a difficulty operating period for reasons alluded to above. I also wish to acknowledge the great effort invested into the business operation by the management team and other members of staff who worked relentlessly to better the fortunes of the Bank against a difficult economic setting. I equally wish to express my gratitude to all shareholders and our all-weather business partners for their unwavering support and understanding extended to the Bank during 2014.

BOARD CHAIRMAN

MANAGING DIRECTOR'S REPORT - 2014

1.1 INTRODUCTION



The global economy continued on an uneven recovery trajectory, but grew by only 3.3% in 2014, little changed from the previous two years, 2013 (3.3%) and 2012 (3.4%). Many countries were still struggling to deal with the legacy of the global financial crisis. Unemployment was at record high in Europe, debt was still rising in advanced economies and the turmoil in eastern Europe and Middle East was adding to economic uncertainty thereby affecting confidence, demand and growth prospects particularly in the Eurozone and emerging markets. Substantial cash was pumped into the world economy in the form of cheap central bank cash to boost stocks and bonds and real estate prices.

There were however exceptions, such as the United States of America and United Kingdom that recorded moderate growth.

Downside risks persisted on account of worsening geopolitical tensions, stagnation and low potential growth in advanced economies and a decline in potential growth in emerging markets. There remained therefore need for continued support from monetary policy and fiscal adjustment to boost both recovery and long term growth.

1.2 ZAMBIAN ECONOMIC OUTLOOK

The Zambian economy remained strong in 2014 despite a decline in GDP growth to 5.7% from 6.7% in 2013, due mainly to decreased copper production in the mining sector as well as slower growth in manufacturing and public services. Agriculture, on the other hand, performed well and grew by over 6% due to a bumper maize harvest. Economic performance is expected to remain strong in the medium term driven by large investments in infrastructure and green-field mining projects, and fiscal consolidation aimed at reducing the fiscal deficit. The economy is expected to grow by about 6.5% in 2015/16.

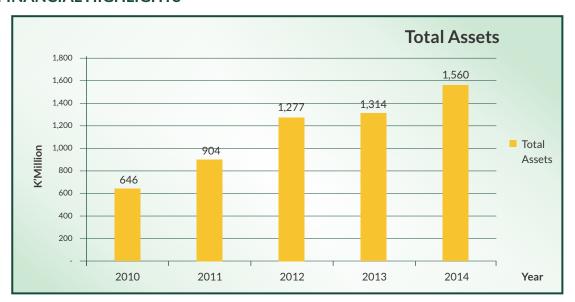
The Kwacha was volatile in 2014 and depreciated significantly over the year, from K5.52:1US\$ on 31 December 2013 to K6.40:1US\$ on 31 December 2014. The exchange rate deteriorated on account of reduced copper prices on the world market, higher demand for US Dollar against limited supply and general strength of the US Dollar against other world currencies. The Government reacted by revoking Statutory Instruments - SI33 (Prohibition of Use of Foreign Currency as Legal Tender) and SI55 (Monitoring of BOP) in March 2014 with the view to arresting the rapid depreciation of the Kwacha.

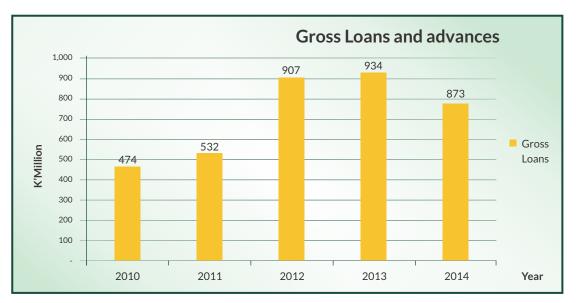
Inflation rate was contained within single digits but deteriorated to 7.9% as at 31 December 2014 compared to a rate of 7.1% recorded as at 31 December 2013.

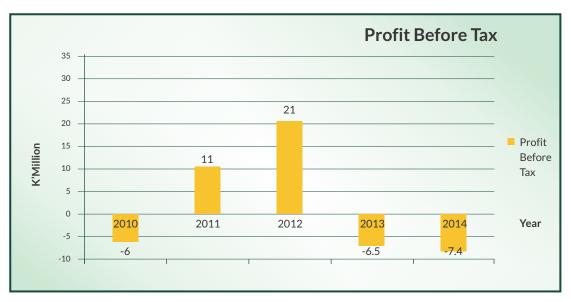
The following statutory and regulatory changes were made in 2014: (i) revocation of SI33 (Prohibition of Use of Foreign Currency as Legal Tender) and SI55 (Monitoring of Balance of Payments), upward revisions to the BoZ Policy Rate to 12.5%, increase in statutory reserve ratios (8% to 14%), inclusion of GRZ deposits and vostro accounts in calculation of statutory reserves, etc. The increase in scope and rate on statutory reserves had a huge adverse impact on market liquidity and immediately increased the cost of funds.

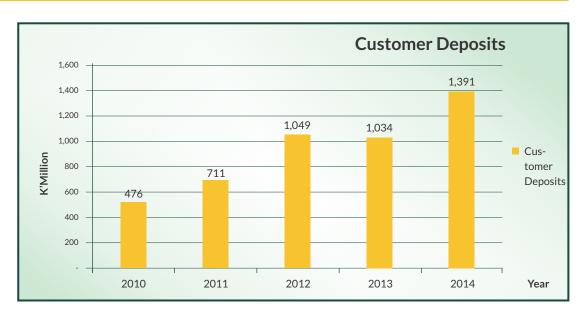
The overall financial condition of the banking sector in 2014 was reported satisfactory by the Central Bank. The industry total assets increased by 16% to K48 255Mn(2014) from K41 432Mn (2013). Industry total deposits increased by 13% to K34 653Mn (2014) from K30 536Mn (2013), while total net loans and advances increased by 16% to K20 532Mn (2014) from K17 682Mn (2013).

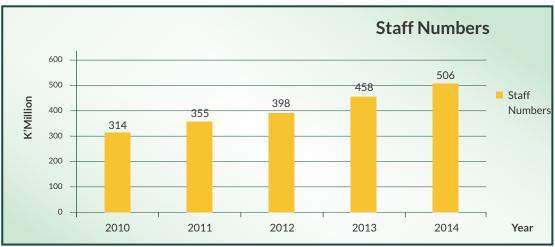
2014 FINANCIAL HIGHLIGHTS











1.3 FINANCIAL REVIEW

Under 2014, the Bank reported consolidated results incorporating results for its subsidiary Zambian Home Loans (ZHL). The group recorded an operating loss after tax of K6.36Mn during 2014 from an operating loss of K2.77Mn (total comprehensive income of K814Th) for the year 2013. The group operating results for the year 2014 were adversely affected by the substantially higher funding costs, reduction in fee and commission income and increase in operating expenses attributable to the Bank, and an operating loss recorded by ZHL. On the other hand, under banking operations, foreign currency and other income increased considerably.

Net Interest Income

Net interest income for 2014 dropped by 19.5% to K49.30Mn (2013: K61.24Mn). This was due to significant increase (56%) in interest and similar expenses to K96.75Mn in 2014 (2013: K61.89Mn) on account of increased funding costs. This was explained by the increase in the term deposits portfolio and inter-bank borrowing and indeed the rise in money market rates.

Interest and similar income increased by only 19% to K146.05Mn in 2014 (2013:K123.13Mn) due to limited growth in the loan book on account of limited liquidity and interest rate capping that made lending uneconomic. The observed increase was actually attributed to interest on government securities and leasing income.

Non-Interest Income

Non-interest income, comprising fees and commissions and foreign exchange trading income, amounted to K93.89Mn in 2014 (2013:K85.98Mn), representing 9.20% year-on-year increase that was attributed largely to the increase of 76% in foreign exchange income to K30.85Mn (2013:K17.56Mn) due to increased foreign exchange trading volumes and financial derivatives in form of currency swaps.

Operating Expenses

Total operating expenses for 2014 amounted to K144.12Mn (2013: K128.75Mn), denoting 12% year-on-year increase, explained by the increase in scope of operations largely on account of establishment of the Agency Banking unit and rollout of new electronic delivery channels. The Bank's staff establishment also increased by 10% to 506 to support the growth in operations.

Total Assets

Total assets amounted to K1 560Mn at 31 December 2014 (2013: K1 314Mn), denoting an increase of 19% attributed mainly to the increase in deposits to K1391Mn at 31 December 2014 (2013: K1034Mn).

Total Liabilities

Total liabilities at the end of 2014 amounted to K1 478Mn (2013: K1 233Mn). Customer deposit liabilities increased by 35% at end of December 2014 to K1 391Mn, and outstanding balances on borrowed funds (credit lines) reduced by 36% to K18.27Mn owing to scheduled loan repayments made during 2014.

BUSINESS PERFORMANCE 1.4

1.4.1 **Credit Origination and Underwriting**

The Bank recorded a reduction of 10% in its gross loans and advances portfolio to K801Mn during 2014 but the lease portfolio increased by 63% to K71Mn. The Bank slowed down on lending activity in response to reduced liquidity in the market, continued capping of interest rates at uneconomic levels and increased cost of funds following increase in money market rates. Management deployed available funds into government securities particularly treasury bills where the yield rates were attractive.

1.4.2 **Branch Operations and Customer Service**

The Bank opened an additional three (3) branches on the Copperbelt to bring the total branch network to twenty seven (27). The new locations were Kitwe Freedom Avenue, CBU and Chingola.

The Bank launched the Agency Banking platform in April 2014 and immediately embarked on recruitment of Agents country-wide and netted a total of 400 Agents by end of 2014. This network is intended to enable the Bank grow its retail customer base by targeting unbanked clients mostly in currently un-serviced locations.

Further, the Bank launched mobile banking to complement already existing alternative delivery channels such as ATMs and internet banking (InvestNet).

Management also put emphasis on customer service across the branch network and other service areas to ensure customer retention and ability to attract potential clients.

1.4.3 Information Technology

The Bank continued to invest considerable resources in improving the ICT infrastructure to ensure availability of up-to-date and relevant information systems and technological platforms. To this effect, during 2014, the Bank implemented and launched its own switch software that has a number of modules including card management.

Other projected carried out in 2014 included Agency Banking, InvestMobile, Mastercard acquisition/issuance and change of processor on international transactions.

1.4.4 Marketing and Publicity

The Bank invested massive resources in its marketing and advertising activities as a way of supporting business strategies in the area of deposit mobilization and assets creation. There were deliberate marketing campaigns conducted to promote InvestMobile, Agency Banking and asset financing (leasing) through various media platforms including printed press, radio and television.

The Bank partnered with Zesco United Football Club and sponsored the kit (jerseys) for the period 2014/15 and gained massive publicity through jersey and touchline brand propagation. The club also supported the Bank through maintenance of operational accounts.

1.4.5 Human Resources and Training

The Bank's establishment increased to 506 staff at 31 December 2014 (2013: 458) in response to the increase in scope of operations in terms of branch network and additional business and operational units. Staff development programmes at various levels and through various training interventions were conducted to induct new staff, offer refresher courses to existing staff and to impart specialised skills to selected groups.

1.4.6 Capital Position

The Bank maintained adequate regulatory capital during the year 2014 and secured Bank of Zambia approval to extend the capital raise exercise into the year 2015. The Bank would execute the rights issue to raise additional capital required to meet the revised minimum primary capital of K104 million within the course of 2015.

1.4.7 Corporate Social Responsibility

The Bank places great importance on its corporate social responsibility programme and as such invests massive resources every year to support a number of worthy causes that have the potential to contribute to the social and economic welfare of the communities in which we operate.

During 2014, the Bank increased its investment in corporate social responsibility programmes to K507,000 (2013: K411,000) and sponsored various activities in the categories of arts and cultural heritage, sports development, churches, education projects, community health and welfare, environmental and agricultural activities, professional associations and other such causes.

1.5 FUTURE OUTLOOK

Though the key economic fundamentals in the Zambian economy still remained strong, they admittedly lost some ground in 2014 – reduced growth rate on GDP, huge budget deficit, continued trade deficit, higher interest rates, volatile and depreciating exchange rate, deteriorating inflation rate, etc. thereby casting doubt on the prospects for the medium term. This outcome was explained by a combination of reasons, internal as well as external to our Zambian economy.

The Bank has however put in place various interventions to improve operating results and return to profitability. Key amongst these are deposit mobilisation to improve liquidity and cut down on current expensive sources of funding, grow the retail banking portfolio through conventional means and

electronic banking platforms, market and popularise latest innovative products, reduce incidence of new non-performing loans and enforce recovery actions to realise locked-up liquidity, etc. The Bank shall also increase its minimum capital by at least K40 million through a rights issue to boost its capital base and increase capacity to do business. However, market conditions will also have a big bearing on how quickly and to what extent our strategies translate into intended objectives.

Management and the Board are confident that operational results shall improve as the strategies put in place start yielding results.

1.6 CONCLUSION

I am most grateful to the Board of Directors for their able guidance and support rendered to the Bank during 2014 when we faced up to yet another very difficult year in terms of market conditions and operating results. I also recognise the forbearance and understanding of the shareholders and other stakeholders during this operationally difficult period. I further wish to thank and commend staff for the earnest effort invested in the Bank during the year.

Friday C. NDHLOVU

CHIEF EXECUTIVE OFFICER AND MANAGING DIRECTOR





FOR THE YEAR ENDED 31 MARCH 2014



REPORT OF THE DIRECTORS

The Directors present their report together with the consolidated financial statements of Investrust Bank Plc (the "Bank") and its subsidiary company Zambian Home Loans Limited (together the "Group") for the year ended 31 December 2014.

GENERAL INFORMATION AND PRINCIPAL ACTIVITIES

Investrust Bank Plc (the "Bank") is a public limited liability company and is incorporated under the Companies Act, 1994 (as amended) as a public limited company and domiciled in the Republic of Zambia. The Bank is also licensed under the Banking and Financial Services Act, 1994 (as amended) to conduct commercial banking services. The address of its registered office and principal place of business is as follows:

Ody's Park Plot No. 19028/9 Great East Road P.O. Box 32344 Lusaka

Other activities carried out through the Bank's subsidiary are as follows:

Mortgage financing for construction purposes to employees of qualifying institutions.

The activities of the Bank and its subsidiary companies fall within the financial services sector.

The Bank is listed on the Lusaka Stock Exchange (LuSE).

RESULTS, DIVIDENDS AND PERFORMANCE

The Consolidated results for the year were as follows:

Net intrest income Loss before tax Loss for the year

2014	2013	2014	2013
K	K	K	K
49 302 667	61 238 540	49 302 667	61 238 540
(7 381 373)	(6 508 839)	5 408 056)	(6 516 647)
(6 362 751)	(2 772 255)	(5 073 133)	(2 780 063)

The Directors do not recommend the payment of a dividend for the year.

SHARE CAPITAL

The authorised and issued share capital of the Bank remained unchanged during the year at 120,000,000 authorised ordinary shares at par value of K 1 each and 4,665,231 issued ordinary shares at par value of K 1each.

DIRECTORS

The Directors who held office during the year were:

Dr. J. B. Zulu - Chairman (Retired 31 March 2014)
Dr. J. M. Mwanza - Chairman (Appointed 31 March 2014)

Mr. F. C. Ndhlovu - Managing Director and Chief Executive Officer

Mr. R. L. Bvulani - Non-executive (Retired 31 March 2014)

Mrs. E. Jhala - Non-executive
Mr. N. A. Lungu - Non-executive
Mr. H. Hachongo - Non-executive

Mr. E. Samakai - Non-executive (Appointed 31 March 2014)

DIRECTOR'S INTERESTS AND EMOLUMENTS

Except for the Managing Director, no other Director had a service contract with the Bank. No Director had an interest in any significant contract entered into, by the Bank, during the year.

The interests of the Directors of the Bank in the issued share capital of Investrust Bank Plc according to the register at 31 December 2014 were as follows:

	No. Of Shares		
	2014	2013	
Mr. R. L. Bvulani	-	152 447	
Dr. J. B. Zulu	-	239 530	

% Share	eholding
2014	2013
-	3.27
-	5.13

The Directors' emoluments are disclosed in notes 12 and 32 to the financial statements.

PROPERTY AND EQUIPMENT

The Group purchased property and equipment amounting to K19,149,882 (2013: K31,522,447) during the year. In the opinion of the directors, the recoverable amount of property and equipment is not less than its carrying value.

EMPLOYEES

The average number of employees for each month of the year were as follows:

461		February	468
475		April	472
461		June	468
467		August	467
486		October	486
485		December	506
	475 461 467 486	475 461 467 486	475 April 461 June 467 August 486 October

The total remuneration paid to the Group's employees during the year amounted to K71,656,314 (2013: K 69,586,396).

The Group recognises its responsibility regarding the occupational health, safety, and welfare of its employees and has put in place measures to meet these responsibilities.

RELATED PARTY TRANSACTIONS

As required by the Banking and Financial Services Act, 1994 (asamended) and International Accounting Standard Number 24, related party transactions are disclosed under note 32 to the financial statements.

RESEARCH AND DEVELOPMENT

The Bank did not conduct any research and development activities during the year.

RISK MANAGEMENT AND CONTROL

In its normal operations, the Bank is exposed to a number of risks. The most significant of which are credit, market, operational and liquidity risks. The Bank's risk management objectives, policies and strategies are disclosed in Note 5 to the financial statements.

The Directors have approved policies to mitigate the above risks by introducing controls that are designed to safeguard the Group's assets while allowing sufficient freedom for the normal conduct of business. The Audit, Loan Review and Risk Management Committee scarry out independent reviews to ensure compliance with financial and operational controls.

GIFTS AND DONATIONS

The Group made donations during the year amounting to K506,688 (2013: K410,700) in order to support various socially responsible causes.

PROHIBITED BORROWINGS OR LENDING

There were no prohibited borrowings or lending as defined under Section 72 and 73 of the Banking and Financial Services Act, 1994 (as amended).

DEVELOPMENTS DURING THE YEAR 2014

During 2014 the Bank constructed and opened three new branches namely Kitwe Freedom avenue, Copperbelt University and Chingola.

The Bank successfully implemented and launched it sown Switch Software and Agency Banking platform.

During 2015 the Bank will target aggressive growth in the customer base and market its various products and services to ensure optimal clients' utilization and return on investment on new distribution channels.

AUDITORS

Messrs Deloitte & Touche retire at the next Annual General Meeting. A resolution to appoint external auditors for the fourth coming year and authorizing the Directors to determine their remuneration will be put to the Annual General Meeting.

By order of the Board.

Cuthbert K. Tembo **Company Secretary**

Lusaka.

DATE: 17 March 2015

STATEMENT ON CORPORATE GOVERNANCE

BANK'S PHILOSOPHY ON CORPORATE GOVERNANCE

Investrust Bank Plc's vision is – to be the most preferred and leading financial institution in our chosen markets" and a mission statement - "delivering customer driven financial solutions; contributing to the growth of the Zambian economy and creating wealth for all stakeholders". Corporate Governance stands at the core of the Bank's endeavor to realize its vision. To that end, we have adopted the industry's Corporate Governance guidelines and made them policy. In addition to voluntary practices, we monitor current issues in Corporate Governance and seek to pursue international best practice.

The Shareholders

The Bank's shareholders approve the Bank's critical and strategic matters. They have no direct powers to manage the Bank which responsibility is delegated to the Board of Directors. There is regular dialogue with individual and institutional shareholders, financial analysts and brokers, which provides opportunities for Directors to hear the views of shareholders directly.

All shareholders are invited to attend the Annual General Meeting and to participate in proceedings. Notice is sent to shareholders at least twenty-one working days in advance of the meeting. At the Annual General Meeting, separate resolutions are proposed on each substantive issue.

The Board of Directors

The Board is responsible to the shareholders for formulating policies and strategic direction, monitoring management and operational performance, risk management processes, compliance and setting of authority levels as well as the selection of new Directors. The Board is also responsible for the integrity and quality of communication with stakeholders, including employees, regulators and shareholders. The Board delegates the management and day-to-day running of the Bank to the Managing Director who is also the Chief Executive Officer.

The Board is composed of six (6) individuals of unquestionable integrity and good character. The Chief Executive Officer is the only executive director. The directors have broad skills, experience and expertise all of which are combined in order for the Board to fulfill the Bank's goals and in order that the Board discharges its responsibilities to shareholders and stakeholders effectively.

The Bank has insurance for Directors and Officers covering legal actions brought against them in the course of executing their duties.

Roles of Chairman and the Chief Executive Officer

The roles of Chairman and Chief Executive Officer are separate and neither individual has unfettered control over decision-making. The Chairman is a Non-Executive Director appointed by the Board. The Chairman's main responsibility is to lead and manage the work of the Board to ensure that it operates effectively and fully discharges its legal and regulatory responsibilities.

The performance of the Chief Executive Officer is appraised on an ongoing basis by the Board, which receives reports on:

- the financial performance of the Bank and the achievement of financial objectives;
- the achievements of strategic objectives;
- the succession plans, including leadership, organizational climate, organizational goals, culture, job structure and communication; and
- the outcome of contacts with strategics takeholders in the market in an effort to mobilise and grow the business of the Bank.

The Directors who held office during the year were:

The Directors who held office during the year were:

Dr. J. B. Zulu - Chairperson (Retired 31 March 2014) Dr. J. M. Mwanza - Chairperson (Appointed 31 March 2014) Mr. F. C. Ndhlovu Managing Director and Chief Executive Officer

Mr. R. L. Bvulani - Non-executive (Retired 31 March 2014)

Mrs. E. Jhala Non-executive Mr. N. A. Lungu - Non-executive Mr. H. Hachongo Non-executive

Mr. E. Samakai - Non-executive (Appointed 31 March 2014)

Board Meetings

The Board has scheduled quarterly meetings. It also has Special Meetings and Tele-Conferences depending on the exigencies of the business. The Board also passes resolutions by circulation. Resolutions passed by circulation are reconfirmed at the next scheduled Board meeting. All Board members receive regular reports from Management and members seek briefings from management on specific matters. Board members also have access to Management through the Chairman, the Chief Executive Officer or the Company Secretary at any time. In addition, there are guidelines in the Board Charter which entitle each director to seek in dependent professional advice at the Bank's expense, prior to the Chairman's approval.

Record of attendance of Board/Board committees meetings held in 2014 **BOARD OF DIRECTORS' MEETINGS:**

No. of Board Meeting 2014						TOTAL	
Date of Meeting	19.02.2014	06.03.2014 (Special Meeting)	19.05.2014	14.07.2014 (Special Meeting)	06.08.2014	13.11.2014	TOTAL
Dr. J. B. Zulu	✓	×	×	×	×	×	
Dr. Jacob Mwanza	×	×	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Newton Lungu	\checkmark	×	\checkmark	\checkmark	\checkmark	\checkmark	
Mrs. Eva Jhala	✓	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Eddie Samakai	×	×	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Friday C. Ndhlovu	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Reuben Bvulani	\checkmark	×	×	×	×	×	
Mr. Hampande Hachongo	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	

N/B: At the Bank's Special Meeting held on 6th March 2014, the Board of Directors of Investrust Bank PLC resolved to nominate Mr. Eddie Samakai as Board Member and at the Bank's Meeting held on 19th February 2014, the Board of Directors of Investrust Bank PLC resolved to nominate Dr. Jacob Mumbi Mwanza as Board Member and Chairman of the Bank. Mr. Reuben Bvulani retired from the Board in 2014.

BOARD AUDIT COMMITTEE MEETINGS

BOARD AODIT COMMITTEE MEETINGS						
No. of Board Meeting 2014						TOTAL
Date of Meeting	18.02.2014	06.03.2014 (Special Audit Committee)	13.05.2014	05.08.2014	12.11.2014	TOTAL
Dr. J. B. Zulu	×	✓	×	×	×	
Dr. Jacob Mwanza	×	×	×	×	×	
Mr. Newton Lungu	\checkmark	\checkmark	×	×	×	
Mrs. Eva Jhala	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Eddie Samakai	\checkmark	\checkmark	×	×	×	
Mr. Friday C. Ndhlovu	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Reuben Bvulani	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Hampande Hachongo	×	×	\checkmark	\checkmark	\checkmark	

BOARD RISK COMMITTEE MEETINGS

No. of Board Meeting 2014						
Date of Meeting	11.02.2014	13.05.2014	05.08.2014	12.11.2014	TOTAL	
Dr. J. B. Zulu	×	×	×	×		
Dr. Jacob Mwanza	×	\checkmark	\checkmark	\checkmark		
Mr. Newton Lungu	\checkmark	\checkmark	\checkmark	\checkmark		
Mrs. Eva Jhala	✓	\checkmark	✓	\checkmark		
Mr. Eddie Samakai	\checkmark	×	×	×		
Mr. Friday C. Ndhlovu	✓	\checkmark	\checkmark	\checkmark		
Mr. Reuben Bvulani	\checkmark	×	×	×		
Mr. Hampande Hachongo	×	×	×	×		

BOARD LOANS COMMITTEE MEETINGS

No. of Board Meeting 2014					
Date of Meeting	12.02.2014	12.05.2014	05.08.2014	12.11.2014	TOTAL
Dr. J. B. Zulu	✓	×	×	×	
Dr. Jacob Mwanza	×	\checkmark	\checkmark	\checkmark	
Mr. Newton Lungu	\checkmark	×	\checkmark	\checkmark	
Mrs. Eva Jhala	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Reuben Bvulani	\checkmark	×	×	×	
Mr. Friday C. Ndhlovu	\checkmark	\checkmark	\checkmark	\checkmark	
Mr. Eddie Samakai	×	×	×	×	
Mr. Hampande Hachongo	\checkmark	×	×	×	

BOARD HR COMMITTEE MEETINGS

No. of Board Meeting 2014						
Date of Meeting	11.02.2014	12.05.2014	05.08.2014	12.11.2014	TOTAL	
Dr. J. B. Zulu	×	×	×	×		
Dr. Jacob Mwanza	×	\checkmark	\checkmark	\checkmark		
Mr. Newton Lungu	×	×	×	×		
Mrs. Eva Jhala	\checkmark	×	×	×		
Mr. Reuben Bvulani	✓	×	×	×		
Mr. Friday C. Ndhlovu	\checkmark	\checkmark	✓	✓		
Mr. Hampande Hachongo	×	\checkmark	✓	✓		
Mr. Eddie Samakai	×	✓	✓	\checkmark		

BOARD ALCO COMMITTEE MEETINGS

No. of Board Meeting 2014					TOTAL
Date of Meeting	11.02.2014	12.05.2014	05.08.2014	12.11.2014	IOIAL
Dr. J. B. Zulu	×	×	×	×	
Mr. Newton Lungu	\checkmark	\checkmark	\checkmark	\checkmark	
Mrs. Eva Jhala	\checkmark	\checkmark	×	×	
Mr. Reuben Bvulani	×	×	×	×	
Mr. Friday C. Ndhlovu	✓	\checkmark	\checkmark	\checkmark	
Mr. Hampande Hachongo	✓	\checkmark	\checkmark	\checkmark	
Mr. Eddie Samakai	×	\checkmark	\checkmark	\checkmark	

Independence of Directors

Directors are expected to bring independent views and judgment to Board deliberations. The Board considers that all Non-Executive Directors are independent. That is, in the year 2013, no non-executive director had any relationships that could materially interfere, or be perceived to materially interfere, with the Director's unfettered and independent judgment.

Conflict of Interest

Directors are also expected to avoid any action, position or interest that conflicts or appears to conflict with an interest of the Bank. Any Director who has a material personal interest in a matter relating to the Bank's affairs must notify the other directors of that interest.

Appointment and re-appointment of Directors

Two thirds of the Directors retire by rotation each year and an equal number is elected or re- elected by the members at the Annual General Meeting in accordance with the Companies Act, 1994 Chapter 388 of the Laws of Zambia.

BOARD COMMITTEES

The Board discharges some of its core responsibilities through specialized committees. These are the Audit, Risk, Remuneration and Human Resources, Loans Review, and Assets and Liabilities Committees. The Terms of Reference for these committee's are incorporated in the Board Charter. Additionally, Audit and Risk Committee has specific Terms of Reference. These committees have scheduled quarterly meetings as well as special meetings depending on the exigencies of the business. The Board also has power to establish other sub-committees to address matters of specific importance.

Additionally, the Board has delegated some of its responsibilities to Management Committees which include; the Management Committee, Management Credit Committee, Management Sub-ALCO and Credit Risk Management Committee.

A description of each of the Board's core committees is given below:

Audit Committee

The Audit Committee provides direction to the audit function and monitors the quality of internal and external audit. The responsibilities of the Audit committee include overseeing the financial reporting process to ensure fairness, comprehensiveness and credibility of financial statements, review of the functioning of the Whistle Blower Policy, review of quarterly and annual financial statements before submission to the Board, review of the adequacy of internal control systems and the internal audit function, review of compliance with inspection and audit reports from both internal and external auditors and review of the findings of internal investigations.

The Committee was chaired by Mr. R.L Bvulani, a Non-Executive Director of the Bank. The Committee during the year was made up of the following:

Mr. H. Hachongo - Chairperson (Appointed 31 March 2014) Mr. R. L. Bvulani Chairperson (Retired 31 March 2014)

Mr. F. C. Ndhlovu - Managing Director and Chief Executive Officer

Mrs. E. Jhala - Non-Executive Director

Mr. E. Samakai - Non-Executive Director (Appointed 31 March 2014)

Meetings were held regularly throughout the year and were attended by the Internal Auditor as well as Senior Management where necessary. The Committee met five times in 2013.

Board Asset and Liabilities Committee ("ALCO")

The Committee comprises the following:

Mr. N.A. Lungu - Chairperson (Effective 30 March 2014)Dr. J. B. Zulu - Chairperson (Retired 30 March 2014)

Mr. F.C. Ndhlovu
 Managing Director and Chief Executive Officer
 Mr. H. Hachongo
 Non-Executive Director (Appointed 31 March 2014)

Mr. R.L. Bvulani
 Non-executive (Retired 31 March 2014)
 Mr. E. Samakai
 Non-executive (Appointed 31 March 2014)

Loans Review Committee

The Loans Review Committee was chaired by Mrs E. Jhala (Effective 31 March 2014). The Loans Review Committee is constituted in accordance with the Banking and Financial Services Act, 1994, (as amended). The Committee meets to review the quality and collectability of the Bank's loan portfolio, including any accrued and unpaid interest. Reports of such loan reviews are made for the Board of Directors' necessary action.

The Committee comprises the following:

Mr. N.A. Lungu - Chairperson (Effective 30 March 2014)
 Dr. J. B. Zulu - Chairperson (Retired 30 March 2014)

Mr. F.C. Ndhlovu
 Managing Director and Chief Executive Officer
 Mr. H. Hachongo
 Non-Executive Director (Appointed 31 March 2014)

Mr. R.L. Bvulani - Non-executive (Retired 31 March 2014)
 Mr. E. Samakai - Non-executive (Appointed 31 March 2014)

Remuneration and Conditions of Service Committee

The Remuneration and Conditions of Service Committee was chaired by Mr. E. Samakai (Appointed 31 March 2014). The Committee met regularly to review/consider and approve and make recommendations to the Board asap propriate, on matters relating to conditions of service and remuneration for staff of Investrust Bank Plc.

During the year, the Committee was made up of the following:

Mr. E. Samakai - Non-executive (Appointed 31 March 2014)

Mrs. E. Jhala - Chairperson (Up to 31 March 2014)

Mr. F.C. Ndhlovu - Managing Director and Chief Executive Officer
 Mr. H. Hachongo - Non-Executive Director (Appointed 31 March 2014)

Mr.R.L. Bvulani - Non-executive (Retired 31 March 2014)

Nominations Committee

 $This function \ has been \ performed \ by \ the \ main \ Board \ in \ view \ of \ the \ small \ volume \ of \ matters \ to \ be \ dealt \ with.$

Board Risk Management Committee

The Risk Management Committee's role is to oversee risk management and compliance within the Bank. It reviews, on behalf of the Board, the key risks and compliance issues inherent in the business and the system of internal control necessary to manage them and presents its findings to the Board. This involves oversight of management's responsibility to assess and manage the Bank's risk profile and key risk exposures covering credit, market, funding/liquidity, operational, legal and compliance risks.

The Committee makes recommendations to the Board regarding the Bank's risk appetite and all material policies relating to the Bank's risk profile. The Committee oversaw a successful completion and approval of an Enterprise Risk Management Policy as required by the Bank of Zambia and in preparation for the implementation of BASEL II Risk Management Model.

The Committee was chaired by Mrs E. Jhala, (Effective 31 March 2014).

Mrs. E. Jhala - Chairperson (Up to 31 March 2014) Mr. N.A. Lungu - Chairperson (Effective 30 March 2014) Mr. F.C. Ndhlovu - Managing Director and Chief Executive Officer Dr. J. M. Mwanza - Non-executive (Appointed 31 March 2014) Mr. R.L. Byulani - Non-executive (Retired 31 March 2014)

Details of how each risk is managed are contained in the notes to the financial statements under the risk management section.

MANAGEMENT COMMITTEES

The Board has delegated the responsibility for the day to day management of the Bank's operations to the Managing Director who is also the Chief Executive Officer. The Chief Executive Officer is supported by various Committees.

Management Committee

The Board has delegated the responsibility for the day to day management of the Bank's operations to the Managing Director who is also the Chief Executive Officer. The Chief Executive Officer is supported by various Committees.

The Committee met every month to review the performance of the Bank for each business unit and to discuss any operational matters affecting each unit.

The Management Committee was made up of the following:

Mr. R. Phiri Deputy Managing Director

Mr. C. K. Tembo - Legal Counsel and Company Secretary Mr H. Mafuta - Head - Corporate and Investment Banking

Mr.P.Ndhlovu - Head-Operations Mr. E. Mtonga - Head-Credit Control

Mr. G. Siziya - Head-Credit Risk Management

Mr. A. Sinkala - Financial Controller Mr. P. Mwale - Head-Treasury

- Head - Information Technology (resigned 30th November, 2014) Mr. N. Kakvi Mr. D. J. Lunensu - Acting Head-Information Technology (Appointed 01 December 2014)

Mr. S. Khambete - Head - Risk Management and Training

Mr. S. Banda Head - Internal Audit

Mr. M. Mwelwa - Head - Recoveries (Resigned 30 November, 2014)

Management Credit Committee

In managing credit risk, the Loans Review Committee was assisted by a Management Credit Committee, which was responsible to the Board for approval and extension of advances. The Committee meets as and when required to discuss credit matters and approval, and makes recommendation for loans and advances.

The Management Credit Committee comprised the following:

Mr.F.C.Ndlovu - Managing Director and Chief Executive Officer

Mr. R. PhiriDeputy Managing DirectorMr. E. MtongaHead - Credit Control

Mr. G. Siziya - Head - Credit Risk Management

Mr.P.Ndhlovu - Head-Operations

Mr.C.K.Tembo - Company Secretary and Legal Counsel

Credit Risk Management Committee

The Committee reported directly to the Board through the Board Risk Management Committee. The committee had been set up in compliance with the risk management guidelines issued by the Central Bank of Zambia. At minimum, it was responsible for:

- Implementing the credit risk policy and strategy approved by the Board;
- Monitoring credit risk on a bank-wide basis and ensuring compliance with limits approved by the Board;
- Recommending to the Board, for its approval, clear policies on standards for presentation of credit proposals, financial covenants, rating standards and benchmarks; and
- Recommending the delegation of credit approving powers, prudential limits on large credit
 exposures, standards for loan collateral, portfolio management, loan review mechanism, risk
 concentrations, risk monitoring, evaluation and control, pricing of loans, provisioning,
 regulatory and legal compliance, etc.

The Committee comprised the following:

Mr.F.C. Ndlovu - Managing Director and Chief Executive Officer

Mr.R.Phiri - Deputy Managing Director

Mr.S. Khambete - Head - Risk Management and Training

Mr. A. Sinkala - Financial Controller

Management Sub-Asset and Liabilities Committee ("Sub -ALCO")

The main purpose of the Committee is to manage the liquidity and cash flow of the Bank, capital position, asset and liability mismatches, compliance with internal limits and regulatory ratios and exposures to exchange rate and interest rate movements on a daily basis in line with Board approved policies, procedures and limits to ensure that the Bank meets all the daily regulatory requirements.

The Committee comprised the following:

Mr.F.C. Ndhlovu - Managing Director and Chief Executive Officer

Mr. R. Phiri - Deputy Managing Director

Mr.H. Mafuta - Head - Corporate and Investment Banking

Mr. A. SinkalaFinancial ControllerMr. E. MtongaHead - Credit ControlMr. P. MwaleHead - Treasury

Mr.S. Khambete - Head - Risk Management and Training

OTHER MATTERS

Organisational Ethics and Business Integrity

Good governance and ethical conduct are critical to counterparty and investor perceptions of the Bank. Investrust Bank Plc strives to ensure that its integrity and professional conduct are beyond reproach. While it is probably impossible to achieve perfection, the Bank attempts to limit the incidence and cost of unethical behaviour to the stakeholders.

The Bank has adopted a code of conduct formulated by the Bankers Association of Zambia. The Code comprehensively deals with various issues including money laundering, insider trading, bribery, political activities, confidentiality and data privacy. Investrust Bank Plc has a zero tolerance approach towards inappropriate or fraudulent conduct exhibited by Management or staff at any level.

Know your customer and money laundering policies

The Bank has adopted a know your customer (KYC) policy and money laundering policies and adheres to current regulatory and legal requirements and guidelines in these areas.

Whistle Blower Policy

The Bank has reviewed and updated the whistle blower policy. In terms of this policy, employees of the Bankare duty bound to raise issues, if any, on breach of any law, statute or regulation by the Bank and on accounting policies and procedures adopted for any area or item and report them to the Audit committee through specified channels. A bank wide sensitisation is organised on an on-going basis to ensure effective use of the policy.

STATEMENT OF RESPONSIBILITY FOR THE ANNUAL CONSOLIDATED FINANCIAL STATEMENTS

Section 164 (6) of the Companies Act, 1994 (as amended) requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Bank and of the profit or loss for that period.

The Directors are responsible for the maintenance of adequate accounting records and the preparation and integrity of the annual financial statements and related information. The independent external auditors, Messrs Deloitte & Touche, have audited the financial statements and their report is shown on pages 14 and 15.

The Directors are also responsible for the systems of internal control. These are designed to provide reasonable but not absolute, assurance as to the reliability of the financial statements, and to adequately safeguard, verify and maintain accountability for assets, and to prevent and detect material misstatements. The systems are implemented and monitored by suitably trained personnel with an appropriate segregation of authority and duties. Nothing has come to the attention of the Directors to indicate that any material breakdown in the functioning of these controls, procedures and systems has occurred during the year under review.

The annual financial statements are prepared on a going concern basis. Nothing has come to the attention of the Directors to indicate that the Bank will not remain a going concern in the foreseeable future.

In the opinion of the Directors:

- the statement of profit or loss and other comprehensive income is drawn up so as to give a true and fair view of the profit of the Bank for the year ended 31 December 2013;
- the statement of financial position is drawn up so as to give a true and fair view of the state of affairs of the Bank as at 31 December 2014;
- there are reasonable grounds to believe that the Bank will be able to meet its debts as and when they fall due; and
- the Group accounts are drawn up so as to give a true and fair view of:
 - (i) the loss of the Bank and its subsidiary for the financial year;
 - (ii) the state of affairs of the Bank and its subsidiary as at the end of the financial year; and
- the financial statements have been prepared in accordance with International Financial Reporting Standards, and in the manner required by the Companies Act, 1994 (as amended) and the Banking and Financial Services Act, 1994 (as amended).

Signed on behalf of the Board of Directors by:

Director

Director

_:rector

Secretary:

REPORT OF THE INDEPENDENT AUDITOR



P.O. BOX 30030 Lusaka Zambia Deloitte & Touche Abacus Square Plot No. 2374/B Thabo Mbeki Road Lusaka, Zambia

Tel: +(260) 211 228677/9 Fax: +(260) 211 226 915 dtt@deloitte.co.zm www.deloitte.co.zm

To the members of

Investrust Bank Plc

We have audited the accompanying consolidated and separate financial statements of Investrust Bank Plc and its subsidiary, Zambian Home Loans Limited set out on pages 17 to 131 which comprise the consolidated and separate statement of financial position as at 31 December 2014, the consolidated statement of profit or loss and other comprehensive income, consolidated and separate statement of changes inequity and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Directors' responsibility for the consolidated and separate financial statements

The Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and in the manner required by the Companies Act, 1994 (as amended) and the Banking and Financial Services Act, 1994 (as amended) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated and separate financial statements give a true and fair view of the financial position of Investrust Bank Plc and its subsidiary Zambian Home Loans Limited as at 31 December 2014, and of their financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards, and in the manner required by the Banking and Financial Services Act, 1994 (as amended) and the Companies Act, 1994 (as amended).

Other matters

The supplementary information set out on pages 86 to 88 does not form part of the financial statements and is presented as additional information. We have not audited these schedules and accordingly we do not express an opinion on them.

Report on other legal and regulatory requirements

The Companies Act, 1994 (asamended) under section 173(3) requires that in carrying out our audit, we consider and report to you on the following matters: we confirm that, in our opinion, the accounting and other records and registers have been properly kept in accordance with the Act.

In accordance with the Banking and Financial Services Act, 1994 (as amended), we report that in our opinion:

- Included in gross loans and advances and finance leases to customers of **K872 million** are seven (7) non-performing loans whose principal amounts total **K69.1** million and are more than 5% of regulatory capital as per section 64(2)(d)(ii) but for which impairment losses have been recorded. Our audit opinion is not qualified in respect of this matter as loan impairment charges have been recorded for these non-performing loans and they have no impact on the reported results for the year;
- We are not aware of any transaction that has not been within the powers of the Bank or which was contrary to the Act;
- The Bank made available all necessary information to enable us to comply with the requirements of this Act; and
- The Bank has complied with the provisions of this Act and the regulations, guidelines and prescriptions under this Act with an exception of the requirements of Statutory Instrument No. 142 and No. 184 as set out in Notes 29(b) and 5.12 to the financial statements respectively.

DELOITTE & TOUCHE

Deloire & Touche

C. CHUNGU PARTNER PARTNER (MU/C 0000565)

DATE: 17 March 2015

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME For the year ended 31st December, 2014

		000	2112		N. 11.
	NOTES	GRO	OUP	BA	NK
	NOTES	2014 K	2013 K	2014 K	2013 K
Interest and similar income Interest and similar expenses	6 7	146 052 057 (96 749 390)	123 130 223 (61 891 683)	146 052 057 (96 749 390)	123 130 223 (61 891 683)
Net interest income		49 302 667	61 238 540	49 302 667	61 238 540
Impairment charges for credit losses	8	(6 452 867)	(24 978 379)	(6 452 309)	(24 978 379)
Net interest income after impairment charges for credit losses		42 849 800	36 260 161	42 850 358	36 260 161
Fee and commission income Fee and commission expense	9 10	64 561 371 (1 526 317)	70 027 232 (1 605 373)	64 576 247 (1 934 738)	70 029 122 (1 615 071)
Net fee and commission income		63 035 054	68 421 859	62 641 509	68 414 051
Net gains on dealings in foreign currencies Other operating income		29 269 834 1 582 097	14 433 392 3 126 992	29 269 834 1 582 097	14 433 392 3 126 992
Other income		30 851 931	17 560 384	30 851 931	17 560 384
Total operating income		136 736 785	122 242 404	136 343 798	122 234 596
Operating expenses	11	(144 118 158)	(128 751 243)	(141 751 854)	(128 751 243)
Loss before tax	12	(7 381 373)	(6 508 839)	(5 408 056)	(6 516 647)
Income tax credit	13	1018 622	3 736 584	334 923	3 736 584
LOSS FOR THE YEAR		(6 362 751)	(2 772 255)	(5 073 133)	(2 780 063)
Other comprehensive income					
Items that will not be reclassified subsequently to profit or loss					
Gain on revaluation of property Income tax relating to items that will not be	20	-	5 529 011	-	5 529 011
reclassified subsequently to profit or loss	27	-	(1 935 154)		(1 935 154)
TOTAL COMPREHENSIVE (LOSS) INCOME		-	3 593 857	-	3 593 857
TOTAL COMPREHENSIVE (LOSS) INCOME FOR THE YEAR		(6 362 751)	821 602	(5 073 133)	813 794
Loss for the year attributable to: Owners of the Bank Non-controlling interests		(5 730 838) (631 913)	(2 776 081) 3 826	(5 073 133) -	(2 780 063)
		(6 362 751)	(2 772 255)	(5 073 133)	(2 780 063)
Total comprehensive loss for the year attributable to: Owners of the Bank		(5 730 838)	817 776	(5 073 133)	813 794
Non-controlling interests		(631 913)	3826	(5 07 5 155)	0
		(6 362 751)	821 602	(5 073 133)	813 794
Earnings per share					
Basic and diluted earnings per share	34	(1.36)	(0.60)	(1.09)	(0.60)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION At 31st December, 2014

	NOTES	GRO	DUP	BA	NK
		2014 K	2013 K	2014 K	2013 K
ASSETS Cash and balances with the Bank					
Of Zambia	14	380 359 966	110 243 516	380 358 400	110 243 516
Balances due from other banks	15	112 563 693	88 249 735	112 563 693	88 249 735
Held to maturity investments	16	366 492 158	261 830 814	366 492 158	261 830 814
Other assets	17	26 659 077	65 516 087	26 372 842	65 516 087
Loans and advances to customers	18	497 158 893	652 648 646	496 699 416	652 648 646
Finance lease receivables	35	71 193 667	43 729 713	71 193 667	43 729 713
Equity investments	19 13	584 972 21 617 473	596 447	7 494 052 21 617 473	871 447
Current tax assets Deferred tax asset	27	2 2 2 2 0 3 5 6	16 865 489 1 193 885	1536 657	16 865 489 1 193 885
Property and equipment	20	71 555 161	67 676 885	71 412 224	67 676 885
Deferred software development	20	71333101	07 070 003	7 1 712 227	07 07 0 003
expenditure	22	9 646 450	5 665 888	9 646 450	5 665 888
Total assets		1560051866	1 314 217 105	1565 387 032	1 314 492 105
LIABILITIES					
Deposits from customers	23	1 390 818 433	1033910613	1 402 108 228	1034480221
Debt securities in issue	24	15 010 000	15 010 000	15 010 000	15 010 000
Borrowings	25	18 265 701	28 653 279	18 265 701	28 653 279
Balances due to other banks	15	-	114 500 000	-	114 500 000
Other liabilities	26	53 823 536	40 006 990	53 202 916	39 975 285
Total liabilities		1 477 917 670	1 232 080 882	1 488 586 845	1 232 618 785
EQUITY					
Share capital	28	4 665 231	4 665 231	4 665 231	4 665 231
Share premium	20	26 726 530	26 726 530	26 726 530	26 726 530
Statutory reserves	29 (a)	4 665 231	4 665 231	4 665 231	4 665 231
General banking reserve	29 (b)	10 123 492	8 935 661	10 123 492	8 935 661
Revaluation reserves		3 593 857	3 593 857	3 593 857	3 593 857
Retained earnings		26 361 971	33 280 640	27 025 846	33 286 810
Equity attributable to owners of the					
Bank		76 136 312	81 867 150	76 800 187	81 873 320
Non-controlling interests		5 997 884	269 073		-
Total equity		82 134 196	82 136 223	76 800 187	81 873 320
Total equity and liabilities		1560051866	1 314 217 105	1 565 387 032	1 314 492 105

The responsibilities of the Bank's Directors with regard to the preparation of the financial statements are set out on page 14. The financial statements on pages 17 to 131 were approved for issue by the Board of Directors on 17 March 2015 and were signed on its behalf by:

Director:

Director:

Director.

Secretary

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY For the year ended 31st December, 2014

GROUP									
	Share Capital K	Share Premium K	Statutory Reserves K	General Banking reserves K	Revaluation Reserves K	Retained Earnings K	Attributable To owners of The parent K	Non- Controlling interest K	Total K
Balance at 1 January 2013	4 665 231	26 726 530	4 665 231	6 025 391	•	38 966 346	38 966 346	(9 753)	81 048 729
Acquisition from non controlling shareholders Total comprehensive loss for year				' '	3 593 857	(2 776 081)	(2776 081)	275 000 3 826	275 000 821 602
(Loss) profit for the year Other comprehensive income	' '	' '	' '	1 1	1 1	(2 776 081)	(2776 081) 3593 857	3826	(2772255) 3593857
Prior year adjustment Transfer to general banking reserve		1 1	' '	2910270	1 1	645 (2 910 270)	645 (2 910 270)	' '	645
Balance at 31 December 2013	4 665 231	26 726 530	4 665 231	8 935 661	3 593 857	33 280 640	33 280 640	269073	82 145 976
Acquisition from non controlling shareholders Total comprehensive loss for year	1 1	1 1		1187831	' '	(6 918 669)	(5 730 838)	6 360 725 (631 913)	6 360 725 (6 362 751)
Loss for the year Transfer to general banking reserve	' '		' '	1187831		(5 730 838) (1 187 831)	(5 730 838)	(631 913)	(6 362 751)
Balance at 31 December 2014	4 665 231	26 726 530	4 665 231	10 123 492	3 593 857	26 361 971	27 549 802	5 997 885	82 134 197

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31st December, 2014

	Retained To owners of Controlling Earnings The parent interest K	38 966 346 - (2 776 081)		(2 910 270)	33286810 -	(5 073 133) - (1 187 831) -	27 025 846
	Revaluation Reserves K	3 593 857	3 593 857		3 593 857		3 593 857
	General Banking reserves K	6 025 391	1 1	2 910 270	8 935 661 1 187 831	1187831	10 123 492
	Statutory Reserves K	4 665 231			4 665 231		4 665 231
	Share Premium K	26 726 530	1 1	1 1	26 726 530		26 726 530
	Share Capital K	4665231	1 1	1 1	4 665 231	1 1	4 665 231
GROOF		Balance at 1 January 2013 Total comprehensive loss for year	(Loss) profit for the year Other comprehensive income	Prior year adjustment Transfer to general banking reserve	Balance at 31 December 2013 Total comprehensive loss for year	Loss for the year Transfer to general banking reserve	Balance at 31 December 2014

Total K

645

81873320

(5073133)

76 800 187

CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31st December, 2014

Comparing Activities	NC	OTES	GRO	OUP	BAI	NK
Adjusted for: Depreciation and amortisation expense 11 11754 620 10 170 0.88 11739 792 10 170 0.88 Gain on disposal of property and equipment 12 (10 000) (173 1.68) (173 1.68) (173 1						
Depreciation and amortisation expense 11 11754 620 10170 068 11739 792 10170 068 2010000 (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (100000) (173 168) (1000000) (173 168) (1000000) (173 168) (1000000) (173 168) (1000000) (173 168) (1000000) (173 168) (10000000) (173 168) (10000000) (173 168) (10000000) (173 168) (100000000) (173 168) (100000000) (173 168) (100000000) (173 168) (100000000) (173 168) (100000000) (173 168) (173 178) (173 168) (173 17			(6 362 751)	(2 772 255)	(5 073 133)	(2 780 063)
Increase in held to maturity investments	Depreciation and amortisation expense Gain on disposal of property and equipment Fair value gain on marketable equity investments Impairment loss recognised on loans and advances	12 19 8	(10 000) 11 475 6 452 867	(173 168) (182 512) 24 978 379	(10 000) 11 475 6 452 309	(173 168) (182 512) 24 978 379
Decrease (increase) in other assets Decrease in Inother assets Decrease in Iobans and advances Decrease in Iobans and advances Increase in Inionace lease receivables Increase in Inionace lease receivables Increase in Inionace lease receivables Increase in Other liabilities In	Operating profit before changes in operating funds		10 827 589	28 283 928	12 785 520	28 276 120
Income taxes paid and suffered 13	Decrease (increase) in other assets Decrease in loans and advances Increase in finance lease receivables Increase (decrease) increase in customer deposits		38 857 010 149 036 886 (27 463 954) 356 907 820	(45 749 449) 21 024 318 (9 040 206) (14 718 777)	39 143 245 149 496 921 (27 463 954) 367 628 007	(45 739 753) 21 024 318 (9 040 206) (14 718 777)
Cash (used in) generated from operating activities	Cash generated (used in) from operations		419 265 553	(33 899 447)	432 101 026	(33 899 449)
INVESTING ACTIVITIES	Income taxes paid and suffered	13	(4 759 833)	(10 086 766)	(4 759 833)	(10 086 766)
Purchase of property and equipment Purchase of software development expenditure Proceeds on disposal of property and equipment 20 (19 149 882) (31 522 447) (875 310) (463 576) (875 310) (875 310) (18 992 117) (463 576) (875 310) (875 310) (875 310) (875 310) (31 522 447) (463 576) (875 310) (875 310) (875 310) (975 310) (31 522 447) (463 576) (875 310) (875 310) (975 310) (32 003 230) (39 4 527 10 000) (39 4 527 10 000) 39 4 527 10 000 40 20 20 20 20 000 30 20 20 20 20 000 39 4 527 10 20 20 20 20 20 20 20 20 20 20 20 20 20	Cash (used in) generated from operating activities		414 505 720	(43 986 213)	427 341 193	(43 986 215)
FINANCING ACTIVITIES Redemption of debt securities Contributions from Minority Shareholders Repayments of borrowings Payments to acquire equity investments 19 Net cash used in financing activities (4 026 854) (27 923 001) (10 387 578) (13 573 001) (10 387 578) (13 572 999) (6 634 080) Net lncrease (decrease) in cash and cash equivalents 390 875 408 (103 912 444) 390 873 842 (103 912 444) Cash and cash equivalents at beginning of the year 135 993 251 Cash and cash equivalents at end of the year 526 868 659 135 993 251 Cash and balances with Central Bank 14 380 359 966 110 243 516 Balances due from other banks 15 Balances due to other banks 15 Balances due to other banks 15 Held to maturity investments maturing in 90 days 16 17 (14 350 000) (14 350 000) (10 387 578) (13 573 001) (17 021 658) (27 922 999) (10 3 912 444) 390 873 842 (103 912 444) 390 873 842 (103 912 444) 390 873 842 (103 912 444) 135 993 251 239 905 695 135 993 251 526 867 093 135 993 251 Comprising of: 110 243 516 88 249 735 112 563 693 88 249 735 114 500 000) 52 000 000 33 945 000 52 000 000	Purchase of property and equipment Purchase of software development expenditure		(463 576)	(875 310)	(463 576)	(875 310)
Redemption of debt securities Contributions from Minority Shareholders Repayments of borrowings Payments to acquire equity investments 19 19 10 387 579) Ret cash used in financing activities (4 026 854) (27 923 001) (17 021 658) (27 922 999) Net Increase (decrease) in cash and cash equivalents 390 875 408 (103 912 444) Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the year Cash and balances with Central Bank Balances due from other banks Balances due to other banks Balances	Net cash used in investing activities		(19 603 458)	(32 003 230)	(19 445 693)	(32 003 230)
Net Increase (decrease) in cash and cash equivalents 390 875 408 (103 912 444) Cash and cash equivalents at beginning of the year 135 993 251 239 905 695 Cash and cash equivalents at end of the year 526 868 659 135 993 251 Comprising of: Cash and balances with Central Bank Balances due from other banks 15 112 563 693 Balances due to other banks 15 - (114 500 000) Held to maturity investments maturing in 90 days 16 33 945 000 100 972 444) 390 873 842 (103 912 444) 390 873 842 135 993 251 239 905 695 135 993 251 526 867 093 135 9	Redemption of debt securities Contributions from Minority Shareholders Repayments of borrowings	19		-	,	-
Cash and cash equivalents at beginning of the year 135 993 251 239 905 695 135 993 251 239 905 695 Cash and cash equivalents at end of the year 526 868 659 135 993 251 526 867 093 135 993 251 Comprising of: Cash and balances with Central Bank 14 380 359 966 110 243 516 380 358 400 110 243 516 380 358 400 110 243 516 88 249 735 88 249 735 112 563 693 88 249 735 88 249 735 112 563 693 88 249 735 (114 500 000) - (114 500 000) 52 000 000 52 000 000 52 000 000 52 000 000	Net cash used in financing activities		(4 026 854)	(27 923 001)	(17 021 658)	(27 922 999)
Cash and cash equivalents at end of the year 526 868 659 135 993 251 526 867 093 135 993 251 Comprising of: Cash and balances with Central Bank 14 380 359 966 110 243 516 380 358 400 110 243 516 Balances due from other banks 15 112 563 693 88 249 735 112 563 693 88 249 735 112 563 693 88 249 735 (114 500 000) 114 500 000) 114 500 0000 114 500 0000 114 500 0000 114 500 0000 114 500 0000 114 500 0000 115 115 115 115 115 115 115 11	Net Increase (decrease) in cash and cash equivalents		390 875 408	(103 912 444)	390 873 842	(103 912 444)
Cash and balances with Central Bank Balances due from other banks Balances due to other banks 15 Balances due to other banks 15 Balances due to other banks 15 Balances due to maturity investments maturing in 90 days 16 380 359 966 110 243 516 380 358 400 112 563 693 88 249 735 (114 500 000) - (114 500 000) 52 000 000 33 945 000 52 000 000	Cash and cash equivalents at beginning of the year		135 993 251	239 905 695	135 993 251	239 905 695
Cash and balances with Central Bank Balances due from other banks Balances due to other banks	Cash and cash equivalents at end of the year		526 868 659	135 993 251	526 867 093	135 993 251
Balances due from other banks Balances due to other banks 15 Held to maturity investments maturing in 90 days 15 112 563 693 112 563 693 (114 500 000) 52 000 000 16 33 945 000 17 18 249 735 (114 500 000) 52 000 000 18 249 735 (114 500 000) 52 000 000	Comprising of:					
526 868 659 135 993 251 526 867 093 135 993 251	Balances due from other banks Balances due to other banks	15 15	112 563 693	88 249 735 (114 500 000)	112 563 693	88 249 735 (114 500 000)
			526 868 659	135 993 251	526 867 093	135 993 251

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

For the year ended 31st December, 2014

GENERAL INFORMATION

Investrust Bank Plc (the "Bank") and its subsidiary, Zambian Home Loans Limited, are companies incorporated and domiciled in Zambia. The addresses of the Bank's registered office and principal place of business are disclosed in the report of the Directors on page 1. The principal activities of the Bank and its subsidiary (the "Group") are described in the Report of the Directors on page 1.

2. APPLICATION OF NEW AND REVISED INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRSs)

2.1 Standards and Interpretations affecting amounts reported and/ordisclosed in the financial statements

In the current year, the Group has adopted the new and revised Standards and Interpretations issued by the International Accounting Standards Board and the International Financial Reporting Interpretations Committee of the International Accounting Standards Board that are relevant to its operations and are effective for annual reporting periods beginning on 1 January 2014.

Amendments to IFRS 10, IFRS 12 and IAS 27 Investment Entities;

Amendments to IAS 32 Offsetting Financial Assets and Financial Liabilities;

Amendments to IAS 36 Recoverable Amount Disclosures for Non-Financial Assets;

 $Amendments to IAS\,39\,Novation\,of\,Derivatives\,and\,Continuation\,of\,Hedge\,Accounting; and\,IFRIC\,21\,Levies\,.$

The adoption of these new and revised Standards and Interpretations did not have a significant impact on the financial statements of the Group.

2.2 Standards and Interpretations in issue, not yet effective

At the date of authorisation of these financial statements, the following relevant Standards and Interpretations were in issue but not yet effective:

Pronouncement	Issued	Effective date
IFRS 9 Financial Instrument: Disclosures Contains accounting requirements for financial instruments, replacing IAS 39 Financial Instruments: Recognition and Measurement	November 2013	Annual periods beginning on or after 1 January 2018
IFRS 14 Regulatory Deferral Accounts Adopters of International Financial Reporting Standards to continue to account, with some limited changes, for 'Regulatory deferral account balances' in accordance with its previous GAAP, both on initial adoption of IFRS and in subsequent financial statements.	January 2014	Applicable to an entity's first annual IFRS financial statements for a period beginning on or after 1 January 2017

Pronouncement	Issued	Effective date
IAS 19 Employee Benefits Amendments clarifies the requirements that relate to how contributions from employees or third parties that are linked to service should be attributed to periods of service.	November 2013	Annual periods beginning on or after 1 July 2014
Amendments resulting from Annual Improvements 2012-2014 (Clarifies high quality bonds used in estimating the discount rate)	September 2014	Annual periods beginning on or after 1 July 2016
IFRS 11 Joint Arrangements Requires an acquirer of an interest in a joint operation in which the activity constitutes a business to apply all of the business combination accounting principles and disclose information required by IFRSs for business combination.	May 2014	Annual periods beginning on or after 1 January 2016
IFRS 2 Share Based Payments Amendments resulting from Annual Improvements 2010-2012 Cycle (Amends the definitions of 'vesting condition' and 'market condition' and adds definitions for 'performance condition' and 'service condition').	December 2013	Annual periods beginning on or after 1 July 2014
IFRS 3 Business Combinations Amendments resulting from Improvements 2010- 2012 Annual Cycle (Requires fair value measurement for contingent consideration at each reporting date)	December 2013	Annual periods beginning on or after 1 July 2014
Annual Improvements 2011-2013 Cycle (Clarifies exclusion from its scope the accounting for the formation of a joint arrangement)	December 2013	Annual periods beginning on or after 1 July 2014
IFRS 8 Operating Segments Amendments resulting from Annual Improvements 2010-2012 Cycle (Requires disclosure of the judgments made by management)	December 2013	Annual periods beginning on or after 1 July 2014
IFRS 13 Fair Value Measurement Amendments resulting from Annual Improvements 2010-2012 Cycle (Clarifies measurement of certain short-term receivables and payables on an undiscounted basis)	December 2013	Annual periods beginning on or after 1 July 2014
Annual Improvements 2011-2013 Cycle (Clarifies scope of the portfolio exception in paragraph 52	December 2013	Annual periods beginning on or after 1 July 2014

Pronouncement	Issued	Effective date
IAS 16 Property, Plant and Equipment Amendments resulting from Annual Improvements 2010-2012 Cycle (proportionate restatement of accumulated depreciation on revaluation)	December 2013	Annual periods beginning on or after 1 July 2014
IFRS 1 First time Adoption of International Financial Reporting Standards Annual Improvements 2011-2013 Cycle (clarifies which versions of IFRSs can be used on initial adoption)	December 2013	Annual periods beginning on or after 1 July 2014
IAS 24 Related Party Disclosures Amendments resulting from Annual Improvements 2010-2012 Cycle (management entities).	December 2013	Annual periods beginning on or after 1 July 2014
IAS 40 Investment Property Amendments resulting from Annual Improvements 2010-2012 Cycle (management entities).	December 2013	Annual periods beginning on or after 1 July 2014
IAS 38 Intangible Assets Amendments resulting from Annual Improvements 2010-2012 Cycle (proportionate restatement of accumulated depreciation on revaluation)	December 2013	Annual periods beginning on or after 1 July 2014
IAS 27 Separate Financial Statements Amends to permit investments in subsidiaries, joint ventures and associate to be optionally accounted for using the equity method.	August 2014	Annual periods beginning on or after 1 July 2016
IFRS 10 Consolidated Financial Statements Clarifies the treatment of the sale or contribution of assets from an investor to its associate or joint venture.	September 2014	Annual periods beginning on or after 1 July 2016
Consolidation exception for investment entities	September 2014	Annual periods beginning on or after 1 July 2016
IFRS 5 Non-current Assets Held and Discontinued Operation Amendments resulting from Annual Improvements 2012-2014 Cycle (Clarifies the reclassification of an asset from held for sale to held for distribution or vice versa.)	September 2014	Annual periods beginning on or after 1 July 2016
IFRS 7 Financial Instrument; Disclosure Amendments resulting from Annual Improvements 2012-2014 (Clarifies on offsetting disclosures.)	September 2014	Annual periods beginning on or after 1 July 2016

Pronouncement	Issued	Effective date
IAS 1 Presentation of Financial Statements Amendments resulting from Annual Improvements 2012-2014 (Amendments to address perceived impediments to preparers exercising their judgments in presenting their Financial reports)	September 2014	Annual periods beginning on or after 1 July 2016
IAS 1 Presentation of Financial Statements Amendments resulting from Annual Improvements 2012-2014 (Amendments to address perceived impediments to preparers exercising their judgments in presenting their Financial reports)	September 2014	Annual periods beginning on or after 1 July 2016
IFRS 12 Disclosure of Interests in Other Entities Consolidation exception for investment entities	December 2014	Annual periods beginning on or after 1 July 2016

The directors of the Group anticipate that other than IFRS 9 and IFRS 15, these Standards and Interpretations in future periods will have no significant impact on the financial statements of the Group.

The directors of the Group anticipate that the application of IFRS 9 in the future may have a significant impact on amounts reported in respect of the Group's financial assets and financial liabilities (e.g. the Group's investments in redeemable notes that are currently classified as available-for-sale investments will have to be measured at fair value at the end of subsequent reporting periods, with changes in the fair value being recognised in profit or loss). However, it is not practicable to provide a reasonable estimate of the effect of IFRS 9 until a detailed review has been completed.

The directors of the Group anticipate that the application of IFRS 15 in the future may have a material impact on the amounts reported and disclosures made in the Group's consolidated financial statements. However, it is not practicable to provide a reasonable estimate of the effect of IFRS 15 until the Group performs a detailed review.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

3.1 Statement of compliance

The Group's financial statements have been prepared in accordance with International Financial Reporting Standards.

3.2 Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for financial instruments that are measured at revalued amounts or fair values, as explained in the accounting policies below.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date.

Fair value for measurement and/or disclosure purposes in these consolidated financial statements is determined on such a basis, except for share-based payment transactions that are within the scope of IFRS 2, leasing transactions that are within the scope of IAS

17, and measurements that have some similarities to fair value but are not fair value, such as value in use in IAS 36.

In addition, for financial reporting purposes, fair value measurements are categorised into Level 1, 2 or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

3.3 Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Bank and entities (including structured entities) controlled by the Bank and its subsidiary. Control is achieved when the Bank:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Bank reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Bank has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Bank considers all relevant facts and circumstances in assessing whether or not the Bank's voting rights in an investee are sufficient to give it power, including:

- the size of the Bank's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- potential voting rights held by the Bank, other vote holders or other parties;
- rights arising from other contractual arrangements; and
- any additional facts and circumstances that indicate that the Bank has, or does not have, the
 current ability to direct the relevant activities at the time that decisions need to be made,
 including voting patterns at previous shareholders' meetings.

Consolidation of the subsidiaries begins when the Bank obtains control over the subsidiaries and ceases when the Bank loses control of the subsidiaries. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit

or loss and other comprehensive income from the date the Bank gains control until the date when the Bank ceases to control the subsidiaries.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Bank and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Bank and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

3.3.1 Changes in the Group's ownership interests in existing subsidiaries

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Bank.

When the Group loses control of a subsidiary, a gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests. All amounts previously recognised in other comprehensive income in relation to that subsidiary (i.e. reclassified in profit or loss or transferred to another category of equity as specified/permitted by applicable IFRSs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under IAS 39, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

3.4 Translation of Foreign currencies

(i) Functional and presentation

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The financial statements are presented in Kwacha ("K") which is the Group's functional currency.

(ii) Transaction and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year- end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss account. Monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items denominated in foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the year in which they arise.

3.5 Interest income and expense

Interest income and expense for all interest bearing instruments, except for those classified as held for trading or designated at fair value through profit and loss, are recognised within 'interest income' and 'interest expense' in the statement of comprehensive income using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. The calculation of the effective interest rate includes all fees paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

Once a financial asset or a group of similar financial assets has been written down as a result of an impairment loss, interest income is recognised using the rate of interest that was used to discount the future cash flows for the purpose of measuring the impairment loss.

3.6 Fees and commission income

Fees and commissions are generally recognised on an accrual basis when the service has been provided. Loan commitment fees for loans that are likely to be drawn down are deferred (together with related direct costs) and recognised as an adjustment to the effective interest rate on the loan. Loan syndication fees are recognised as revenue when the syndication has been completed and the Bank has retained no part of the loan package for itself or has retained a part at the same effective interest rate as the other participants. Commission and fees arising from negotiating, or participating in the negotiation of, a transaction for a third party - such as the arrangement of the acquisition of shares or other securities, or the purchase or sale of business - are recognised on completion of the underlying transaction.

3.7 Financial assets

Financial assets and liabilities are recognised when the Group becomes a party to the contractual provisions of the instruments. Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributed to acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities as appropriate, on initial recognition. Transaction costs directly attributed to the acquisition of financial assets or financial liabilities at fair value through profit and loss (FVTPL) are recognised immediately in the profit or loss. The Group classifies its financial assets into the following categories: financial assets at fair value through profit or loss; loans, advances and receivables; held-to-maturity financial assets; and available-for-sale assets. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace. Management determines the appropriate classification of its financial assets at initial recognition.

(i) Cash and cash equivalents

Cash and cash equivalents comprise balances with less than three months maturity from the date of acquisition including cash in hand and non-restricted balances with the Bank of Zambia, treasury bills, loans and advances to banks, amounts due from other banks and short-term government securities.

(ii) Loans, advances and receivables

Loans, advances and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables (including bank balances and cash) are measured at amortised cost using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short term receivables when the recognition of interest would be immaterial.

(iii) Held-to maturity

Held-to-maturity assets are non-derivative financial assets with fixed or determinable payments and fixed maturities that management has the positive intention and ability to hold to maturity. Were the Group to sell more than an insignificant amount of held-to-maturity assets, the entire category would have to be reclassified as available- for-sale. Subsequent to initial recognition, held to maturity investments are measured at amortised cost using the effective interest rate method less any impairment.

(iv) Available-for-sale

AFS financial assets are non-derivatives that are either designated as AFS or are not classified as (a) loans and receivables, (b) held-to-maturity investments or (c) financial assets at fair value through profit or loss.

The Group also has investments in unlisted shares that are not traded in an active market but that are also classified as AFS financial assets and stated at fair value at the end of each reporting period (because the directors consider that fair value can be reliably measured). Changes in the carrying amount of AFS monetary financial assets relating to changes in foreign currency rates (see below), interest income calculated using the effective interest method and dividends on AFS equity investments are recognised in profit or loss. Other changes in the carrying amount of available-for-sale financial assets are recognised in other comprehensive income and accumulated under the heading of investments revaluation reserve. When the investment is disposed of or is determined to be impaired, the cumulative gain or loss previously accumulated in the investments revaluation reserve is reclassified to profit or loss.

Dividends on AFS equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established.

AFS equity investments that do not have a quoted market price in an active market and whose fair value cannot be reliably measured and derivatives that are linked to and must be settled by delivery of such unquoted equity investments are measured at cost less any identified impairment losses at the end of each reporting period.

3.8 Employee benefits

The Group and all its employees contribute to the National Pension Scheme, which is a defined contribution scheme. A defined contribution plan is a retirement benefit plan under which the Group pays fixed contributions into a separate entity. The Group has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. The Group's contributions to the defined contribution pension plan are recognized as an employee benefit expense.

Short-term benefits, such as salaries, paid absences, and other benefits, are accounted for on an accruals basis over the period which employees have provided services in the year. Bonuses are recognised to the extent that the Group has a present obligation to its employees that can be measured reliably.

All expenses related to employee benefits are recognised in the statements of comprehensive income in staff benefit expenses.

3.9 Earnings per share

The calculation of basic earnings per share is based on the profit attributable to equity holders and the number of basic weighted average number of shares excluding own shares held in employee benefits trusts, currently not vested. When calculating the diluted earnings per share, the profit attributable to equity holders is adjusted for the conversion of outstanding options into shares within certain subsidiary entities. The weighted average number of ordinary shares excluding own shares held in employee benefit trusts, currently not vested, is adjusted for the effects of all dilutive potential ordinary shares.

3.10 Impairment of financial assets

(a) Assets carried at amortised cost

The Group assesses at each reporting date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial assets or group of financial assets that can be reliably estimated.

The criteria that the Group uses to determine that there is objective evidence of an impairment loss include:

- significant financial difficulty of the issuer or obligor; or
- a breach of contract, such as a default or delinquency in interest or principal repayments; or
- the lender, for economic or legal reasons relating to the borrower's financial difficulty, granting to the borrower a concession that the lender would not otherwise consider; or
- it becomes probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for that financial asset because of financial difficulties; or
- Observable data indicating that there is a measurable decrease in the estimated future
 cash flows from a portfolio of financial assets since the initial recognition of those assets,
 although the decrease cannot yet be identified with the individual financial assets in the
 portfolio, including:
 - (a) adverse changes in the payment status of borrowers in the portfolio; and
 - (b) national or local economic conditions that correlate with defaults on the assets in the portfolio.

The estimated period between a loss occurring and its identification is determined by management for each identified portfolio. In general, the periods used vary between 3 months and 6 months.

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are individually significant, and individually or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial instrument's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the profit and loss account. If a loan or held-to-maturity asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics (i.e. on the basis of the Group's grading process that considers asset type, industry, geographical location, collateral type, past- due status and other relevant factors). Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated.

Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the assets in the group and historical loss experience for assets with credit risk characteristics similar to those in the group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not exist currently.

When a loan is uncollectible, it is written off against the related provision for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. Subsequent recoveries of amounts previously written off decrease the amount of the provision for loan impairment in profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised (such as an improvement in the debtor's credit rating), the previously recognised impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognised in profit or loss.

In the case of equity investments classified as available for sale, a significant or prolonged decline in the fair value of the security below its cost is considered in determining whether the assets are impaired. If any such evidence exists for available-for- sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in profit or loss. Impairment losses recognised in profit or loss on equity instruments are not reversed through profit or loss account. If, in a subsequent period, the fair value of a debt instrument classified as available-for-sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognised in profit or loss, the impairment loss is reversed through profit or loss account.

(b) Renegotiated loans

Loans that are either subject to collective impairment assessment or individually significant and whose terms have been renegotiated are no longer considered to be past due but are treated as new loans. In subsequent years, the renegotiated terms apply in determining whether the asset is considered to be past due.

3.11 Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognises its retained interest in the asset and an associated liability for amounts it may have to pay. If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

On derecognition of a financial asset other than in its entirety (e.g. when the Group retains an option to repurchase part of a transferred asset), the Group allocates the previous carrying amount of the financial asset between the part it continues to recognise under continuing involvement, and the part it no longer recognises on the basis of the relative fair values of those parts on the date of the transfer. The difference between the carrying amount allocated to the part that is no longer recognised and the sum of the consideration received for the part no longer recognised and any cumulative gain or loss allocated to it that had been recognised in other comprehensive income is recognised in profit or loss. A cumulative gain or loss that had been recognised in other comprehensive income is allocated between the part that continues to be recognised and the part that is no longer recognised on the basis of the relative fair values of those parts.

3.12 Property and equipment

(i) Recognition and Measurements

All property, plant and equipment except buildings is stated at historical cost. Items of property plant and equipment are subsequently measured at cost less accumulated depreciation and accumulated impairment losses and property is subsequently measured at fair value less accumulated depreciation.

Buildings are stated in the statement of financial position at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent impairment losses. It is the Groups policy to perform revaluations with regularity such that the carrying amounts do not differ materially from those that would be determined using fair values at the end of each reporting period. The revaluation differences are credited to other comprehensive income and accumulated in equity under the heading "revaluation surplus" unless it represents the reversal of a revaluation decrease previously recognized as an expense, in which case it should be recognized as income. A decrease as a result of a revaluation is recognized as an expense to the extent that it exceeds any amount previously credited to the revaluation surplus relating to the same asset.

When a revalued asset is disposed off, any revaluation surplus is transferred directly to retained earnings.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost includes the cost of materials and direct labour, any other costs directly attributable to bringing the assets to a working condition for their intended use. Purchased software that is integral to the functionality of the related equipment is capitalized as party of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are componentized as separate items of property, plant and equipment.

Capital work in progress relates to items of property, plant and equipment that are under construction and are yet to be commissioned for use. Work in progress is measured at the cost incurred in relation to the construction up to the reporting date.

The gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of the property, plant and equipment, and is recognized net within other operating income.

(ii) Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Group and its cost can be measured reliably. The carrying amount of the replaced component is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in profit or loss as incurred.

(ii) Depreciation

Depreciation is based on the cost of the asset less its residue value. Components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Capital work in progress is not depreciated.

Depreciation is recognised in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of property, plant and equipment.

The estimated useful lives are as follows:

Leasehold buildings 50 yearsFurniture and fixtures 10 years

Leasehold improvements 10 years or over life of the lease

Equipment and motor vehicles
 Automatic Teller Machines
 Generator sets
 Intangible assets
 4 years
 10 years
 5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

The Group assesses at each reporting date whether there is any indication that any item of property and equipment is impaired. If any such indication exists, the Group estimates the recoverable amount of the relevant assets. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are Grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units).

3.13 Revaluation reserve

The surplus arising on revaluation of tangible assets is credited to a non-distributable reserve. Decreases that offset previous revaluations of the same asset are charged against the revaluation reserve. All other decreases are charged to the statement of comprehensive income. Each year the difference between depreciation based on the revalued carrying amount of the asset (the depreciation charged to the statement of comprehensive income) and depreciation based on the asset's original cost is transferred from the revaluation reserve to revenue reserves. On disposal of revalued assets, amounts in the revaluation reserve relating to that asset are transferred to revenue reserves.

3.14 Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted by the reporting date.

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset realised. Deferred tax is charged or credited to profit or loss, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Group intends to settle its current tax assets and liabilities on a net basis.

3.15 Non-current assets held for sale

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal group) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their previous carrying amount and fair value less costs to sell.

Any impairment loss on a disposal group is allocated to remaining assets and liabilities. Impairment losses on initial classification as held for sale and subsequent gains or losses on re-measurements are recognized in profit or loss.

3.16 Borrowings

Borrowings are recognised initially at fair value, being their issue proceeds (fair value of consideration received) net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between proceeds net of transaction costs and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

3.17 Borrowings Costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the year in which they are incurred.

3.18 Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual agreement.

Financial liabilities

Financial liabilities are classified as borrowed funds, other payables, other liabilities and amounts due to related parties.

Borrowed funds, other payables and other liabilities are initially measured at fair value and are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recorded at proceeds received, net of direct issue costs.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

3.19 Offsetting

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously.

3.20 Sale and repurchase agreements

Securities sold subject to repurchase agreements ('repos') are classified in the financial statements as pledged assets when the transferee has the right by contract or custom to sell or re-pledge the collateral; the counterparty liability is included in amounts due to other banks, deposits from banks, other deposits or deposits due to customers, as appropriate. Securities purchased under agreements to resell ('reverse repos') are recorded as loans and advances to other banks or customers, as appropriate. The difference between sale and repurchase price is treated as interest and accrued over the life of the agreements using the effective interest method. Securities lent to counterparties are also retained in the financial statements.

3.21 Share capital

Ordinary shares are classified as 'share capital' in equity. Any premium received over and above the par value of the shares is classified as 'share premium' in equity.

3.22 Dividends payable

Dividends on ordinary shares are charged to equity in the period in which they are declared. Proposed dividends are not recognised as a liability until declared.

3.23 Fiduciary activities

The Group commonly acts as trustees and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, trusts, retirement benefit plans and other institutions. These assets and income arising thereon are excluded from these financial statements, as they are not assets of the Group.

3.24 Acceptances and letters of credit

Acceptances and letters of credit are accounted for as off-statement of financial position transactions and disclosed as contingent liabilities.

3.25 Provision

Provisions are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation.

The Group recognises no provisions for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

3.26 Finance leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Lessor

Amounts due from lessees under finance leases are recognised as receivables at the amount of the Group's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the Group's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight-line basis over the lease term.

Lessee

Assets held under finance leases are initially recognised as assets of the Group at their fair value at the inception of the lease or, if lower, at the present value of the minimum lease payments. The corresponding liability to the lessor is included in the consolidated statement of financial position as a finance lease obligation.

Lease payments are apportioned between finance expenses and reduction of the lease obligation so as to achieve a constant rate of interest on the remaining balance of the liability. Finance expenses are recognised immediately in profit or loss, unless they are directly attributable to qualifying assets, in which case they are capitalised in accordance with the Group's general policy on borrowing costs (see note 3.13 below). Contingent rentals are recognised as expenses in the periods in which they are incurred.

Operating lease payments are recognised as an expense on a straight-line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight-line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

3.27 Intangible asset - Computer software

Computer software is stated at cost, less amortisation and provisions for impairment, if any.

The identifiable and directly associated external and internal costs of acquiring and developing software are capitalised where the software is controlled by the Group, and where it is probable that future economic benefits that exceed its cost will flow from its use over more than one year. Costs associated with maintaining software are recognised as an expense when incurred.

3.28 Segments Reporting

Following the management approach of IFRS 8, operating segments are reported in accordance with the internal reporting provided to the Executive Management Committee (the chief operating decision-maker), which is responsible for allocating resources to the reportable segments and assesses its performance. All operating segments used by the Group meet the definition of a reportable segment under IFRS 8.

The Group has two main business segments:

- Retail banking: Incorporating private banking services, private customer current accounts, savings, deposits, investment savings products, safe custody, credit and debit cards, consumer loans and mortgages.
- Corporate banking: Incorporating direct debit facilities, current accounts, deposits, overdrafts, loans and other credit facilities and foreign currency.

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the re vision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations, that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the financial statements.

(a) Impairment losses on loans and advances

The Group reviews its loan portfolios to assess impairment at least on a quarterly basis. In determining whether an impairment loss should be recorded in the income statement, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of loans before a decrease can be identified with an individual loan in that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a group, or local economic conditions that correlate with defaults on assets in that group. Management uses estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling future cash flows. The methodology and assumptions used for estimating both the amount and the timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

(b) Held to maturity investments

The Group follows the guidance on IAS 39 on classifying non-derivative financial assets with fixed or determinable payments and fixed maturity as held-to-maturity. This classification requires significant judgement. In making this judgement, the Group evaluates its intention and ability to hold such investments to maturity. If the Group fails to keep these investments to maturity other than for specific circumstances - for example, selling an insignificant amount close to maturity - it will be required to reclassify the entire class as available for sale. The Directors have reviewed the Group's held to maturity financial assets in light of its capital maintenance and liquidity requirements and have confirmed the Group's positive intention and ability to hold those assets to maturity.

(c) Income taxes

The Group is subject to income taxes in Zambia. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact on the income tax and deferred tax provisions in the period in which such determination is made.

(d) Useful lives of property, plant and equipment

As described at 3.17 above, the Group reviews the estimated useful lives of property, plant and equipment at the end of each reporting period. During the current year, there were no adjustments made to the useful lives of property, plant and equipment.

(e) Fair values of financial instruments

The fair values of financial instruments that are not quoted in active markets are determined by using valuation techniques. Where valuation techniques (for example, models) are used to determine fair values, they are validated and periodically reviewed by qualified personnel independent of the area that created them. All models are certified before they are used, and models are calibrated to ensure that outputs reflect actual data and comparative market prices. To the extent practicable, models use only observable data. However, areas such as credit risk (both own and counterparty), volatilities and correlations require management to make estimates. Changes in assumptions about these factors could affect the reported fair value of financial instruments.

5. FINANCIAL RISK MANAGEMENT

The Group's business involves taking on risks in a targeted manner and managing them professionally. The core functions of the Group's risk management are to identify all key risks for the entity, measure these risks, manage the risk positions and determine capital allocations. The Board of Directors regularly reviews its risk management policies and systems to reflect changes in markets, products and best market practice.

The Group's aim is to achieve an appropriate balance between risk and return and minimise potential adverse effects on the entity's financial performance. The Group defines risk as the possibility of losses or profits foregone, which may be caused by internal or external factors.

Risk management is carried out by the Risk Management department under policies approved by the Board of Directors through a Board Risk Management sub-committee which identifies, evaluates and hedges financial risks in close co-operation with the concerned operating units of the Group. The Board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk and credit risk. In addition, the Internal Audit department is responsible for the independent review of risk management and the control environment.

The risks arising from financial instruments to which the Group is exposed are financial risks, which includes credit risk, liquidity risk, market risk (which are discussed below) and operational risk.

5.1 Credit risk

Credit risk is the risk of suffering financial loss, should any of the Group's customers, clients or market counterparties fail to fulfil their contractual obligations to the Group. Credit risk arises mainly from commercial and consumer loans and advances, and loan commitments arising from such lending activities, but can also arise from credit enhancement provided, such as financial guarantees, letters of credit, endorsements and acceptances.

The Group is also exposed to other credit risks arising from investments in debt securities and other exposures arising from its trading activities ('trading exposures'), derivatives and settlement balances with market counterparties and reverse repurchase loans.

Credit risk is the single largest risk for the Group's business; management therefore carefully manages its exposure to credit risk. The credit risk management and control are centralised in a credit risk management team, which reports to the Board Risk Management committee and Loans review committee once every quarter.

5.1.1 Credit risk management

(a) Risk limit control and mitigation policies

The Group structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower, or groups of borrowers, and to geographical and industry segments. Such risks are monitored on a revolving basis and subject to an annual or more frequent review, when considered necessary. Limits on the level of credit risk by product and by industry sector are approved quarterly by the Board of Directors.

The exposure to any one borrower including banks is further restricted by sub-limits covering on- and off-balance sheet exposures, and daily delivery risk limits in relation to trading items. Actual exposures against limits are monitored daily. Exposure to credit risk is also managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and capital repayment obligations and by changing these lending limits where appropriate.

The exposure to any one borrower including banks is further restricted by sub-limits covering on and off-statement of financial position exposures.

For example:

- 1) There is a single name credit exposure limit of 25% of the regulatory capital.
- 2) Clean and secured counterparty limits apply for money market operations conducted by the Treasury Department.

Some specific control and mitigation measures are outlined below:

(i) Collateral

The Group employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of security for funds advanced, which is common practice. The Group implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation. The principal collateral types for loans and advances are:

- Mortgages over residential properties;
- Charges over business assets such as premises, inventory and accounts receivable;
- Charges over financial instruments such as debt instruments;
- Cash cover: and
- Longer-term finance and lending to corporate entities are generally secured. Certain personal credit facilities are generally unsecured.

In addition, in order to minimize the credit loss the Group will seek additional collateral from the counterparty as soon as impairment indicators are noticed for the relevant individual loans and advances.

Collateral held as security for financial assets other than loans and advances is determined by the nature of the instrument. Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset backed securities and similar instruments, which are secured by portfolios of financial instruments.

(ii) Financial covenants (for Credit-related commitments and loan books)

The primary purpose of these instruments is to ensure that funds are available to a customer as required. Guarantees and standby letters of credit carry the same credit risk as loans. Documentary and commercial letters of credit - which are written undertakings by the Group on behalf of a customer authorizing a third party to draw drafts on the Group up to a stipulated amount under specific terms and conditions - are collateralised by the underlying shipment of goods to which they relate and therefore carry less risk than a direct loan.

Commitments to extend credit represent unused portions of authorizations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total unused commitments, as most commitments to extend credit are contingent upon customers maintaining specific credit standards. The Group monitors the term to maturity of credit commitments because longer term commitments generally have a greater degree of credit risk than shorter-term commitments.

(b) Lending limit

Credit risk exposure is managed as part of overall lending limits with customers, together with potential exposures from market movements.

Settlement risk arises in any situation where a payment in cash or securities is made in the expectation of a corresponding receipt in cash or securities. Daily settlement limits are established for each counterparty to cover the aggregate of all settlement risk arising from the Group's market transactions on any single day.

(c) Credit related commitments

The primary purpose of these instruments is to ensure that funds are available to a customer as required. Guarantees and standby letters of credit, which represent irrevocable assurances that the Group will make payments in the event that a customer cannot meet its obligations to third parties, carry the same credit risk as loans. Documentary and commercial letters of credit, which are written undertakings by the Group on behalf of a customer authorising a third party to draw drafts on the Group up to a stipulated amount under specific terms and conditions, are collateralised by the underlying shipments of goods to which they relate and therefore carry less risk than a direct borrowing.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total $unused \, commitments, as \, most \, commitments \, to \, extend \, credit \, are \, contingent \, upon \, customers \, and \, continuous \, conti$ maintaining specific credit standards. The Group monitors the term to maturity of credit commitments because longer-term commitments generally have a greater degree of credit risk than shorter-term commitments.

(c) Credit related commitments (continued)

The Group holds collateral and other credit enhancements against certain of its credit exposures. The table below sets out the principal types of collateral held against different types of financial assets.

GROUP BANK Principal type of collateral held 2014 2013 2014 2013 Principal type of collateral held 100 100 100 100 Treasury bills 3 2 3 2 Property and equipment 8 9 8 9 None 10 6 10 6 Commercial property 26 44 26 44 Comportate assets and cash cover 26 44 26 44 Corporate assets and cash cover	Time of credit exposure	Jarcantage	f Evnocure th	t to cubiact t	or leteral re	niiremente	
2013 2014 2013 100 100 100 2 3 2 9 8 9 6 10 6 44 26 44 39 53 39		ercentage o	r Exposure th	at is subject t	o collateral re	quirements	
2013 2014 2013 100 100 100 2 3 2 2 9 8 9 6 10 6 44 26 44 39 53 39							
2013 2014 2013 100 100 100 2 3 2 9 8 9 4 4 26 44 39 53 39		GRC	UP	BA	NK		
100 100 100 100 6 6 44 44 39 39		2014	2013	2014	2013		Principal type of collateral held
100 100 100 100 100 44 26 39							
2 3 2 9 8 9 6 10 6 44 26 44 39 53 39		100	100	100	100		Treasury bills
2 3 2 9 8 9 9 6 10 6 44 26 44 39 53 39							
6 10 6 44 26 44 39 53 39		ကထ	9 2	m ∞	9 2		Property and equipment None
6 10 6 44 26 44 39 53 39							
39 53 39		10	9 44	10	9 44		Property and equipment
		53	39	53.0	3.5		Floating charges over Corporate assets and cash cover

New loans issued covered by collateral

Detail of financial and non-financial assets obtained by the Bank during the year covered by collateral held as security against loans and advances as well calls made on credit enhancements and held at the year end are shown below:

(c) Credit related commitments (continued)

Loans and advances renegotiated

continuous review. Restructuring is most commonly applied to term loans, in particular customer finance loans. Renegotiated loans that would otherwise be past due Restructuring activities include extended payment arrangements, approved external management plans, modification and deferral of payment. Following restructuring, a previously overdue customer account is reset to a normal status and managed together with other similar accounts. Restructuring policies and practices are based on indicators or criteria which, in the judgment of local management, indicate that payment will most likely continue. These policies are kept under or impaired totalled K32.05 million at 31 December 2014 (2013: K219.04 million),

Repossessed collateral

Detail of financial and non-financial assets obtained by the Bank during the year by taking possession of collateral held as security against loans and advances as well calls made on credit enhancements and held at the year end are shown below.

¥	2013 K	25 194 000 5 336 852	65 232 500 30 530 852
BANK	2014 K	65 232 500	1 1
GROUP	2013 K	65 232 500 25 194 000 5 336 852	65 232 500 30 530 852
GRC	2014 K	65 232 500	65 232 500
		65 23	65 23

Landed property Plant and machinery

(d) Impairment and provisioning policies

Repossessed properties are sold as soon as practicable, with the proceeds used to reduce the outstanding indebtedness. Repossessed property are not classified in the statement of financial position.

impairment. Due to the different methodologies applied, the amount of incurred credit losses provided for in the financial statements is usually lower than the amount The internal grading system that the Bank uses focuses more on credit quality mapping from the inception of the lending and investment activities. In contrast, impairment provisions are recognized for financial reporting purposes only for losses that have been incurred at the reporting date based on objective evidence of determined from the expected loss model that is used for internal operational management and banking regulation purposes. The impairment allowance shown in the statement of financial position at year end is derived from the internal grading system. However, the majority of the impairment provision comes from the bottom two gradings. The table below shows the percentage of the bank's on and off balance sheet items relating to loans and advances and the associated impairment provision for each of the bank's grading categories:

		GRO	GROUP			BANK	XX	
Table I - Grading	2014		2013	13	2014		2013	13
	Loans and Advances	Impairment Provision %						
Pass Sub-standard Doubtful Loss	57% 2% 2% 40%	0% 20% 50% 100%	83% 1% 1% 15%	0% 20% 50% 100%	57% 2% 2% 40%	0% 20% 50% 100%	63% 1% 1% 15%	0% 20% 50% 100%

(d) Impairment and provisioning policies (continued)

Maximum exposure to credit risk before collateral held

Table 2 - credit risk exposure		Maximum exposure	exposure	
	GROUP	UP	BANK	NK
	2014 K	2013 K	2014 K	2013 K
Investment Securities Loans and advances to Banks	366 492 158 112 563 693	261 830 814 88 249 735	366 492 158 112 563 693	261 830 814 88 249 735
Loans and advances to customers Individual (retail customers)				
- Terms loans - Overdrafts	116 735 689 23 115 059	125 001 631	116 735 689 23 115 059	125 001 631 17 822 078
- Mortgages	29 335 215	18 723 511	29 335 215	18 723 511
Corporate entities - Large corporates	470 514 649	570 294 279	470 514 649	570 294 279
- SMEs	232 603 968	202 149 308	232 603 968	202 149 308
Total on - Financial position credit risk exposure	1351360431	1284071356	1351360431	1 284 071 356

Credit risk exposure relating to off-balance sheet items are as follows:

Table 2 - credit risk exposure		Maximum exposure	exposure	
	GROUP	UP	BA	BANK
	2014 K	2013 K	2014 K	2013 K
Financial guarantees and bid bonds	101 263 066	71 343 385	101 263 066	71 343 385
	101 263 066	71 343 385	101 263 066	71 343 385
Total on and off financial position credit risk exposure	1 452 623 497	1355414741	1 452 388 880	1 355 414 741

or other credit enhancements attached. For on-statement of financial position assets, the exposures set out above are based on carrying amounts as reported in the statement of financial position. As shown above, 75% of the total maximum exposure is derived from loans and advances to banks and customers (2013: 81%). The above table represents a worst case scenario of credit risk exposure to the Group and Bank at 31 December 2014 and 2013, without taking account of any collateral held

(e) Loans and advances

Management is confident in its ability to continue to control and sustain minimal exposure of credit risk to the Bank resulting from both its loan and advances portfolio and debt securities based on the following:

- 57% (2013: 68%) of the loans and advances portfolio are neither past due nor impaired.
- 90% (2013: 89%) of the loans and advances portfolio are backed by collateral.
- 100% (2013:100%) of the investments in securities are government securities.

Loans and advances including finance leases are summarised as follows:

		GROUP	OUP			ш	BANK	
Table 3	31 December 2014	ber 2014	31 December 2013	ber 2013	31 December 2014	ber 2014	31 December 2013	ber 2013
41.0 M	Loans and advances to Customers	Loans and advances to Banks	Loans and advances to Customers	Loans and advances to Banks K	Loans and advances to Customers	Loans and advances to Banks	Loans and advances to Customers	Loans and advances to Banks
impaired Past due but not impaired Impaired	493757002 29033448 349739547	112 563 693	636 452 374 6 724 145 290 814 288	88 249 735	493 296 967 29 033 448 349 739 547	112 563 693	636 452 374 6 724 145 290 814 288	88 249 735
Gross Less: allowance for	872 529 997	112 563 693	933 990 807	88 249 735	872 069 962	112 563 693	933 990 807	88 249 735
Impairment Net	568 352 560	112 563 693	(237 612 446)	88 249 735	567 893 083	112 563 693	(237 612 446)	88 249 735

Further information of the impairment allowance for loans and advances is provided in Note 9 and note 19.

The fair values for the past due and impaired loan and advances are summarised below:

		GROUP	UP			BANK	Ϋ́	
Table 4	20	2014	2013	13	2014	14	2013	13
	Carrying Amount K	Fair values K	Carrying Amount K	Fair values K	Carrying Amount K	Fair values K	Carrying Amount K	Fair values K
Past due loans Impaired loans	29 033 448 349 739 547	19 135 448 52 975 560	6 724 145 290 814 288	4 613 302 201 179 121	29 033 448 349 739 547	19 135 448 52 975 560	6 724 145 290 814 288	4 613 302 201 179 121
	378 772 995	72 111 008	297 538 433	205 792 423	378 772 995	72 111 008	297 538 433	205 792 423

(f) Concentration of risk

 $Industry\,sector\,risk\,concentration\,were\,as\,follows\,for\,on-and\,off-statement\,of\,financial\,position.$

 $Credit\ risk relating to on-statement\ of financial\ statement\ position\ items:$

GROUP								
	Financial	Manu- Facturing	Transport & Communication	Wholesale And retail Trade	Agriculture	Other Industries	Industrials	Total
2014								
Loans and advances customers	26713388	38 929 504	115 851 970	59 636 587	61681274	399 790 228	169 701 630	872 304 581
-Held-to-maturity	366 492 158		T		1		ī	366 492 158
At 31 December, 2014	393 205 546	38 929 504	115 851 970	59 636 587	61 681 274	399 790 228	169 701 630	1238 796 739
GROUP								
	Financial	Manu- Facturing	Transport & Communicatio	Wholesale And retail Trade	Agriculture	Other Industries	Industrials	Total
2013								
Loans and advances customers Investment securities	20 003 826	26 031 102	67 853 164	69 634 463	239420010	349 143 321	161 904 920	933 990 806
-Held-to-maturity	261830814	'			1	'	1	261830814
At 31 December, 2013	281834640	26 031 102	67 853 164	69 634 463	239 420 010	349 143 321	161 904 920	1 195 821 620

(f) Concentration of risk (continued)

Credit risk relating to on-statement of financial statement position items: BANK

BANK								
	Financial	Manu- Facturing	Transport & Communication	Wholesale And retail Trade	Agriculture	Other Industries	Industrials	Total
2014								
Loans and advances customers	26713388	38 929 504	115 851 970	59 636 587	61681274	399 555 610	169 701 630	872 304 581
-Held-to-maturity	366 402 158	1	1	ı	1	ı	1	366 492 158
At 31 December, 2014	393 205 546	38 929 504	115 851 970	59 636 587	61681274	399 555 610	169 701 630	1238796739
BANK								
2013								
Loans and advances customers	20 003 826	26 031 102	67 853 164	69 634 463	239 420 010	349 143 231	161 904 920	933 990 806
-Held-to-maturity	261830814	ı	'	'	1	'	'	261830814
At 31 December, 2013	281834640	26 031 102	67 853 164	69 634 463	239 420 010	349 143 321	161 904 920	1 195 821 620

(f) Concentration of risk (continued)

 $Credit\ risk relating to on-statement\ of financial\ statement\ position\ items:$

GROUP								
	Financial	Manu- Facturing	Transport & Communication	Wholesale And retail Trade	Agriculture	Other Industries	Industrials	Total
2014								
Guarantee and performance bonds	1	,	1 206 127	16 191 041	ı	83815898	20 000	101 263 066
Undrawn stand-by facilities, credit Lines and other commitments to lend	1		1		I		381985	381985
	'	1	1 206 127	16 191 041	1	83815898	431 985	101 645 051
At 31 December, 2014	393 205 546	38 929 504	117 058 097	75 827 628	61 681 274	483 606 126	170 133 615	1 340 441 790
2013								
Guarantee and performance bonds	1	1	1 293 462	13 289 691	1	56710232	50000	71 343 385
	1	'	1 293 462	13 289 691	1	56 710 232	50000	71 343 385
At 31 December, 2013	281834640	26 031 102	69 146 626	82 924 154	239 420 010	405 853 553	161 954 920	1267 165 005

(f) Concentration of risk (continued)

Credit risk relating to on-statement of financial statement position items: BANK

BANK								
	Financial	Manu- Facturing	Transport & Communication	Wholesale And retail Trade	Agriculture	Other Industries	Industrials	Total
2014								
Guarantee and performance bonds	1 1	1 1	1 206 127	16 191 041		83 815 898 83 815 898	50 000	101 263 066 101 263 066
At 31 December, 2014	393 205 546	38 929 504	117 058 097	75 827 628	61681274	483 371 508	169 751 630	1 339 825 187
2013								
Guarantee and performance bonds	•	1	1 293 462	13 289 691	•	56710232	20 000	71 343 385
	1	1	1 293 462	13 289 691	1	56 710 232	50000	71 343 385
At 31 December, 2013	281834640	26 031 102	69 146 626	82 924 154	239 420 010	405 853 553	161 954 920	1267 165 005

5.2 Liquidity risk

Liquidity risk is the risk that the Bank is unable to meet its obligations when they fall due as a result of customer deposits being withdrawn, cash requirements from contractual commitments, or other cash outflows, such as debt maturities. Such outflows would deplete available cash resources for client lending, trading activities and investments. In extreme circumstances, lack of liquidity could result in reductions in the statement of financial position and sales of assets, or potentially an inability to fulfill lending commitments. The risk that the Bank will be unable to do so is inherent in all banking operations and can be affected by a range of institution-specific and market-wide events including, but not limited to, credit events, merger and acquisition activity, systemic shocks and natural disasters.

a. Liquidity risk management process

The Bank's liquidity management process is monitored on a daily basis by the Bank's Treasury Department in consultation with the Financial Controller and the Managing Director and controlled as far as possible by ensuring that mismatches between maturing deposit liabilities and investments of these funds are kept to a minimum. Consultations includes:

- Day-to-day funding, managed by monitoring future cash flows to ensure that requirements can be met. This includes replenishment of funds as they mature or are borrowed by customers. The Bank maintains an active presence in the money markets to enable this to happen;
- Maintaining a portfolio of highly marketable assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- Monitoring the liquidity ratios of the statement of financial position against internal and regulatory requirements; and
- Managing the concentration and profile of debt maturities.

Monitoring and reporting take the form of cash flow measurement and projections for the next day, week and month respectively, as these are key periods for liquidity management. The starting point for those projections is an analysis of the contractual maturity of the financial liabilities and the expected collection date of the financial assets. Table 7 and 8 shows the net liquidity gaps at 31 $^{\circ}$

December 2014 and 2013 respectively.

b. Assets held for managing liquidity risk

The Bank holds a diversified portfolio of cash and high-quality highly-liquid securities to support payment obligations and contingent funding in a stressed market environment. The Bank's assets held for managing liquidity risk comprise:

- Cash and balances with the central bank;
- Certificates of deposit;
- Government bonds and other securities that are readily acceptable in repurchase agreements with the central bank; and
- Secondary sources of liquidity in the form of highly liquid instruments in the trading portfolios.

(c) Liquidity Risk maturity analysis

The tables below present the undiscounted cash flows payable by the Group and Bank respectively under financial liabilities by the remaining contractual maturities at the reporting date and from financial assets by expected maturity dates.

	naining period at 31 December 2014 to the contractual maturity
31 December, 2014	below analyses assets and liabilities into relevant maturity groupings based on the remaining period at 31 Decer
GROUP	Thetable

	Total K	380 359 966 112 563 693 366 492 158 26 659 077	568 352 560 584 972	1455012426	1390 818 433 15 010 000 18 265 701 53 823 536 1477 917 670 (22 905 244)
	Over 5 years K	1 1 1 1	10 171 767 584 972	10 756 739	19 558 687 - - 19 558 687 (8 801 948)
	3-5 Years K	1 1 1 1	75 954 699	75 954 699	128 634 534 5 147 165 133 781 699 (57 827 000)
	1-3 years K	57 284 088 575 085	92785679	150 644 852	120 356 100 15 010 000 13 118 536 - 148 484 636 2 160 216
	6 - 12 Months K	- 78 740 076 12 441 453	195 943 530	287 125 059	232 628 870 - 44 721 852 277 350 722 9 774 337
	3-6 Months	21186125 3876660	138 332 885	163 395 670	146 137 290 - - 146 137 290 17 258 380
	1-3 Months	32 630 000 112 563 693 102 743 115 8 755 626	29 031 009	285 723 443	273 867 056 - 3 666 216 277 533 272 8 190 171
	up to 1 month K	347 729 966 106 538 754 1 010 253	26 132 991	481411964	469 635 896 - 5 435 468 475 071 364 6 340 600
Table 7	FINANCIAL ASSETS	Casn and balances with Central Bank Loans and advances to banks Held to maturity investments Other assets Loans and advances to	Customers and finance lease receivables Equity instruments	Total assets	FINANCIAL LIABILITIES Customer deposits Debt securities in issue Other borrowed funds Other liabilities Total liabilities Net liquidity gap

 $Customer \, deposits \, relate \, to \, current \, and \, savings \, account \, deposits, \, which \, though \, classified \, in \, these \, bands \, are \, deemed \, stable \, and \, of \, a \, long-term \, nature.$

(c) Liquidity Risk maturity analysis

14	vant maturity groupings based on the remaining period at 31 December 2014 to the contractual maturity dat
INK 31 December, 201	e table below analyses assets and liabilities into relevant maturity groupings based on the remainin
<u>m</u>	F
1	Ban

 $Customer\,deposits\,relate\,to\,current\,and\,savings\,account\,deposits, which though\,classified\,in\,these\,bands\,are\,deemed\,stable\,and\,of\,a\,long-term\,nature.$

(27412619)

(1892868)

(58061334)

19350736

4576721

11 500 584

8 190 171

6339034

Net liquidity gap

(c) Liquidity Risk maturity analysis (Continued)

The table below analyses assets and liabilities into relevant maturity groupings based on the remaining period at 31 December 2014 to the or		.4 to the contractual maturity date.
e table below analyses assets and liabilities into relevant r		. December 201
e tab	ST December, 2013	below analyses assets and liabilities into relevant r
	G S S S S S S S S S S S S S S S S S S S	etab

Table 7								
FINANCIAL ASSETS	up to 1 month K	1-3 Months	3-6 Months	6 - 12 Months K	1-3 years K	3-5 Years K	Over 5 years K	Total K
Cash and balances with Central Bank Loans and advances to banks Held to maturity investments Other assets Loans and advances to Customers and finance	1839384 - 19511712 35219453	45 061 158 88 249 735 38 413 297 25 597 223		63 342 974 - 167 537 876 407 504	- 29 768 192 115 247	1 1 1 1	1 1 1 1	110 243 516 88 249 735 261 830 814 65 516 087
lease receivables Equity instruments	354 917 268	4895145	15 784 125	195 944 415	77 223 124	40 827 035	6 787 247 596 447	696 378 359 596 447
Total assets	411487817	202 216 558	26 560 522	427 232 769	107 106 563	40 827 035	7 383 694	1222814958
FINANCIAL LIABILITIES Customer deposits Debt securities in issue Other borrowed funds Due to banks Other liabilities Total liabilities Net liquidity gap	174417 400 517 841 114500 000 8 660 831 298 096 072 113 391 745	183 659 261 4 183 444 21 641 659 209 484 364 (7 267 806)	172 907 039 1 793 428 435 586 175 136 053 (148 575 531)	295 665 792 6 494 713 9 268 914 311 429 419 115 803 350	134 434 299 15 010 000 14 185 285 - - 163 629 584 (56 523 021)	72 826 822 1478 568 74 305 390 (33 478 355)	7 383 694	1033 910 613 15 010 000 28 653 279 114 500 000 40 006 990 1232 080 882

(c) Liquidity Risk maturity analysis (Continued)

period at 31 December 2014 to the contractual maturity date
The table below analyses assets and liabilities into relevant maturity groupings based on the remaining period at 31 Decem
Rank

	Total K	110 243 516 88 249 735 261 830 814 65 516 087	696 378 359 871 447	1 223 089 958	1 034 480 221 15 010 000 28 653 279 114 500 000 39 975 285 1232 618 785 (9 528 827)
	Over 5 years K	1 1 1 1	6 787 249 596 447	7 383 696 1	7 383 696
	3-5 Years K	1 1 1 1	40827035	40 827 035	72 826 821 1478 569 74 305 390 (33 478 355)
	1-3 years K	29 768 192 115 247	77 223 124	107 106 563	135 003 908 15 010 000 14 185 284 - - 164 199 192 (57 092 629)
	6 - 12 Months	63 342 974 167 537 876 407 504	195 944 413	427 232 767	295 665 792 6 494 713 9 237 209 311 397 714 115 835 053
	3-6 Months	6 599 737 4 176 660	15 784 125	26 560 522	172 907 039 1 793 428 435 586 175 136 053 (148 575 531)
	1-3 Months	45 061 158 88 249 735 38 413 297 25 597 223	4895145	202 216 558	183 659 261 4 183 444 21 641 659 209 484 364 (7 267 806)
	up to 1 month K	1839 384 - 19 511 712 35 219 453	354 917 268	411487817	174417400 517841 114500000 8660831 298096072
Table 7	FINANCIAL ASSETS	Cash and balances with Central Bank Loans and advances to banks Held to maturity investments Other assets Loans and advances to	lease receivables Equity instruments	Total assets	FINANCIAL LIABILITIES Customer deposits Debt securities in issue Other borrowed funds Due to banks Other liabilities Total liabilities Net liquidity gap

c. Liquidity risk maturity analysis (Continued)

The amounts in the table have been compiled as follows:

Type of financial instruments	Basis on which amounts are compiled
Non-derivative financial liabilities and financial assets	Undiscounted cash flows, which include estimated interest payments
Issued financial guarantee contracts, and unrecognised loan commitments	Earliest possible contractual maturity. For issued financial guarantee contracts, the maximum amount of the guarantee is allocated to the earliest period in which the guarantee could be called.

financial assets and financial liabilities vary significantly from the contractual cash flows.

The Bank's expected cash flows on some The Bank's expected cash flows on some financial assets and financial liabilities vary significantly from the contractual cash flows. The principal differences are as follows:

- Demand deposits from customers are expected to remain stable or increase; and
- unrecognised loan commitments are not all expected to be drawn down immediately.

As part of the management of liquidity risk arising from financial liabilities, the Bank holds liquid assets comprising cash and cash equivalents and debt securities which can be readily sold to meet liquidity requirements. In addition, the Bank maintains agreed lines of credit with other banks and holds unencumbered assets eligible for use as collateral with central banks (these amounts are referred to as the 'Group's liquidity reserves').

(c) Liquidity Risk maturity analysis (Continued)

Liquidity reserves

 $The table below sets out the components of the {\it Group's liquidity reserves}.$

	M X 1	14088	m II
	2013 K Fair Value	65 182 358 133 310 893 74 000 000 225 227 157	497 720 408
BANK	2013 K Carrying amount	65 182 358 133 310 893 74 000 000 225 227 157	497 720 408
ш	2014 K Fair Value	334 084 746 158 837 347 74 000 000 312 896 546	879 818 639
	2014 K Carrying amount	334 084 746 158 837 347 74 000 000 312 896 546	879 818 639
	2013 K Fair Value	65 182 358 133 310 893 74 000 000 225 227 157	497 720 408
UP	2013 K Carrying amount	65 182 358 133 310 893 74 000 000 225 227 157	497 720 408
GROUP	2014 K Fair Value	334 084 746 158 837 347 74 000 000 312 896 546	879 818 639
	2014 K Carrying amount	334 084 746 158 837 347 74 000 000 312 896 546	879 818 639
		Balances with central banks Cash and cash equivalents Clean credit lines Treasury bills	Total liquidity reserves

Exposure to liquidity risk

The key measure used by the Bank for managing liquidity risk is the ratio of net liquid assets to deposits from customers. For this purpose, 'net liquid assets' includes cash and cash equivalents and investment-grade debt securities for which there is an active and liquid market less any deposits from banks, debt securities issues, other borrowings and commitments maturing within the next month. Details of the reported Bank ratio of net liquid assets to deposits from customers at the reporting date and during the reporting period were as follows:

At 31st December	Average for the period	Maximum for the period	Minimum for the period	

BANK	2014 2013	0.60 0.33 0.26 0.36 0.40 0.21
GROUP	20	0000
BANK	2013	0.33 0.26 0.33 0.21
GROUP	2014	0.60 0.52 0.66 0.40

5.3 Operational risk

All policies, procedures and limits are properly documented in the operational manual for each department within the Bank and updated every three years to take account of the changes to internal controls, procedures and limits.

5.4 Market risk

Market risk is the risk that changes in market prices, which include currency exchange rates and interest rates, will affect the fair value or future cash flows of a financial instrument. Market risk arises from open positions in interest rates and foreign currencies, both of which are exposed to general and specific market movements and changes in the level of volatility. The objective of market risk management is to manage and control market risk exposures within acceptable limits, while optimising the return on risk. Overall responsibility for managing market risk rests with the Assets and Liabilities Committee (ALCO).

The Treasury Department in consultation with the Managing Director, Financial Controller and Head-Operations reviews the foreign exchange buying and selling rates on a daily basis and a decision is made as to whether to hold long or short positions, within the limits stipulated by Bank of Zambia.

Similarly the same composition of individuals also monitors the interest rates on a weekly basis and adjustments are made on interest chargeable on loans and advances. The monitoring process pays attention to Treasury Bill rates and base rates changes announced by other Banks.

5.4 Market risk (continued)

The table below sets out the allocation of assets and liabilities subject to market risk between trading and non-trading portfolios.

31 December 2014

		Market ris	k measure	
	GRO	OUP	ВА	NK
Assets subject to market risk	Carrying Amount	Non-trading Portfolio	Carrying Amount	Non-trading portfolio
Cash and cash equivalents Held to maturity Investments Loans and advances to customers Other assets	526 868 659 366 492 158 568 352 560 2 491	526 868 659 366 492 158 568 352 560 2 491	526 867 093 366 492 158 567 893 083 2 491	526 867 093 366 492 158 567 893 083 2 491
	1461715868	1461715868	1461254825	1 461 254 825
Liabilities subject to market risk				
Customer deposits Debt securities in issue Borrowings Other liabilities	1 390 818 433 15 010 000 18 265 701 49 646 161	1 390 818 433 15 010 000 18 265 701 49 646 161	1 402 108 228 15 010 000 18 265 701 49 646 161	1 402 108 228 15 010 000 18 265 701 49 646 161
	1 473 740 295	1 473 740 295	1 485 030 090	1 485 030 090
31 December 2013				
Assets subject to market risk	GRO	OUP	BA	NK
Cash and cash equivalents Held to maturity Investments Loans and advances to customers Other assets	492 923 659 366 492 158 568 352 560 2 491	198 493 251 261 830 814 696 378 359 2 491	135 993 251 261 830 814 696 378 359 2 491	135 993 251 261 830 814 696 378 359 2 491
	1 427 770 868	1 156 704 915	1 094 204 915	1094204915
Liabilities subject to market risk				
Customer deposits Debt securities in issue Borrowings Other liabilities	1 390 818 433 15 010 000 18 265 701 49 646 161	1 033 910 613 15 010 000 28 653 279 2 048 268	1 034 480 221 15 010 000 28 653 279 49 646 161	1 034 480 221 15 010 000 28 653 279 2 048 268
	1 473 740 295	1 079 622 160	1 127 789 661	1080 191 768

5.5 Strategic risk

The Bank's strategic plan is comprehensive in all aspects with particular emphasis on compliance with legal and market conditions and Senior Management effectively communicates the plan to all staff levels and allocates resources in line with the laid down objectives.

5.6 Regulatory risk

Any risks associated with the reputation of the Bank are dealt with as soon as they are perceived. This includes matters arising from regulatory reviews such as Bank of Zambia inspections and are promptly and adequately dealt with as they arise. Customer complaints are thoroughly investigated and resolved to the satisfaction of both the Bank and the customer.

5.7 Legal risk

The Bank ensures that all prudential requirements of the Bank of Zambia and the relevant regulations in the Laws of Zambia are complied with without exception. The risk of non-compliance could be detrimental to the operations of the Bank.

5.8 Foreign Exchange risk

The Bank takes on exposure to the effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. The Bank of Zambia sets limits on the level of exposure by currency and in aggregate for both overnight and intra-day positions, which are monitored daily.

5.9 Currency risk

The Bank is exposed to the effects of fluctuations in the prevailing foreign currency exchange rates on its financial position and cash flows. The Board sets limits on the level of exposure by currency and in total for both overnight and intra-day positions, which are monitored daily.

The table below summarises the Bank's exposure to foreign currency exchange rate risk at 31 December 2014 and 2013. Included in the table are the Bank's financial instruments, categorised by currency.

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GROUP		31	31 December, 2014	4.			
Table 9							
	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL ASSE 1S Cash and balances with Central Bank Loans and advances to banks Held to maturity investments Other assets includes stationery Loans and advances to	28 273 443 71 895 790 -	322 347 1669 743 - 2 491	822 924 7 573 138 -	84245 1425022 -	5 101	350 851 906 30 000 000 366 492 158 26 656 586	380 359 966 112 563 693 366 492 158 26 659 077
customers and finance lease receivables Equity instruments	92 907 830	1 1	7 943 903	1 1	1 1	467 500 827 584 972	568 352 560 584 972
Total assets	193 077 063	1994581	16 339 965	1 509 267	5 101	1 242 086 449	1455012426
BANK		31	31 December, 2014	4.			
Table 9							
	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL LIABILITIES Customer deposits	124 233 417	1041447	14827458	158114	1	1250557997	1390818433
Borrowings Other liabilities	18 265 701 48 036 009	88 378	839 706	682 068		4 177 375	13 215 200 18 265 701 53 823 536
Total liabilities	190 535 127	1 129 825	15 667 164	840 182	1	1 269 745 372	1477917670
Net on-balance sheet position	2 541 936	864 756	672 801	980 699	5 101	(27 658 923)	(22 905 244)
Off-balance sheet net notional position		1	1				

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GROUP		31	31 December, 2014	[4]			
Table 9							
0 H L C C C C C C C C C C C C C C C C C C	USD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
Cash and balances with Cash and balances with Central Bank Loans and advances to banks Held to maturity investments	28 273 443 71 895 790	322 347 1 669 743 -	822 924 7 573 138	84245 1425022 -	5 101	350 851 906 30 000 000 366 492 158 26 370 351	380 359 966 112 563 693 366 492 158 26 372 842
Loans and advances to customers and finance lease receivables	92 907 830	1 1 1	7 943 903		1 1	467 500 827 7 494 052	568 352 560 7 494 052
Total assets	193 077 063	1994 581	16 339 965	1 509 267	5 101	1 248 248 251	1 461 174 228
BANK		31	31 December, 2014	[4]			
Table 9							
	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL LIABILITIES Customer deposits Debt securities in issue Borrowings	124 233 417	1041447	14827 458	158 114	1 1 1	1261847792 15010000	1 402 108 228 15 010 000 18 265 701
Total liabilities	190 535 127	1 129 825	15 667 164	840 182	1	1 280 414 547	1488 586 845
Net on-balance sheet position	2 541 936	864 756	672 801	980 699	5 101	(32 166 296)	(27 412 617)
Off-balance sheet net notional position							

5.9 Currency risk (continued)

GROUP		31	31 December, 2013	.3			
Table 9							
	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL ASSE IS Cash and balances with Central Bank Loans and advances to banks Held to maturity investments	11281436 70311594	212792 1662932 -	469 706 12 064 929	575 784 4 2 1 0 2 8 0	6 841	97 696 957	110 243 516 88 249 735 261 830 814
Other assets includes stationery Loans and advances to	6 391 841	816330	,	3 485 668	1	54 822 248	65 516 087
customers and rinance lease receivables Equity instruments	91938219	1 1	1134	1 1	1 1	604 439 006 596 447	696 378 359 596 447
Total assets	179 923 090	2 692 054	12 535 769	8 271 732	6 841	1019 385 472	1 222 814 958
BANK		31	31 December, 2013	3			
Table 9							
	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL LIABILITIES Customer deposits Debt securities in issue	158 279 254	626510	12 348 983	500 713	1 1	862 155 153 15 010 000	1033910613
Borrowings Due to banks Other liabilities	28 653 279	71438	11 900	43 452	- (1962)	- 114 500 000 37 958 722	28 653 279 114 500 000 40 006 990
Total liabilities	188 855 973	697 948	12 360 883	544 165	(1962)	1 029 623 875	1 232 080 882
Net on-balance sheet position	(8 932 883)	1 994 106	174 886	7727 567	8 803	(10 238 403)	(9 265 924)
Off-balance sheet net notional position		1		'	'		

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continu	
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Currency	
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GROUP		31	31 December, 2013	က္			
Table 9							
SEE SO IN CONTRACT	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL ASSETS Cash and balances with Central Bank Loans and advances to banks	11 281 436 70 311 594	212 792 1 662 932	469 706 12 064 929	575 784 4 210 280	6 841	756 969 26	110 243 516 88 249 735
Held to maturity investments Other assets includes stationery Loans and advances to	6 391 841	816330	1 1	3 485 668	1 1	261830814 54822248	261 830 814 65 516 087
customers and finance lease receivables Equity instruments	91 938 219	1 1	1134	1 1	1 1	604439006 871447	696 378 359 871 447
Total assets	179 923 090	2 692 054	12 535 769	8 271 732	6 841	1019385472	1 223 089 958
BANK		31	31 December, 2013	က္			
Table 9							
	OSD	GBP	EURO	RAND	PULA	KWACHA	TOTAL
FINANCIAL LIABILITIES Customer deposits Debt securities in issue	158 279 254	626 510	12 348 983	500714	1 1	862 155 153	1033 910 613
Borrowings Due to hanks	28 653 279	1 1	1 1			- 114 500 000	28 653 279
Other liabilities	1 923 440	71 438	11 900	43 452	(1962)	37 927 017	39 957
Total liabilities	188 855 973	697 948	12 360 883	544 166	(1962)	1 030 161 777	1 232 618 785
Net on-balance sheet position	(8 932 883)	1 994 106	174 886	7727566	8 803	(10501305)	(9 528 827)
Off-balance sheet net notional position	1		'		1		1

5.10 Interest rate risk

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in market interest rates. The Bank takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on both its fair value and cash flow risks. Interest margins may increase as a result of such changes but may reduce losses in the event that unexpected movements arise. The Board sets limits on the level of mismatch of interest rate repricing that may be undertaken, which is monitored daily by Treasury department.

Table 11 and 12 summarises the Bank's exposure to interest rate risks. Included on the table are the Bank's assets and liabilities at carrying amounts, categorised by the earlier of contractual repricing or maturity dates.

5.10 Interest rate risk (continued)

GROUP				31 December, 2014	ır, 2014				
Table 11									
FINANCIAL ASSETS	up to 1 month K	1-3 Months	3-6 Months K	6 - 12 Months K	1-3 years K	3-5 Years K	Over 5 years K	Non-interest Bearing K	Total K
Cash and balances with the Central Bank Loans and advances to bank Held to maturity investments Other assets Loans and advances to	- 112 563 693 106 538 754	- 102 743 115	21186125	- 78740076 -	- 57 284 088 -	1 1 1 1		380 359 966	380 359 966 112 563 693 366 492 158 26 659 077
Customers and finance Lease receivables Equity instruments	26 132 991	29 031 009	138 332 885	196 168 673	92 560 536	75 954 699	10 171 767	584 972	568 352 560 584 972
Total assets	245 235 438	131 774 124	159519010	274 908 749	149 844 624	75 954 699	10 171 767	407 604 015	1 455 012 426
FINANCIAL LIABILITIES Customer deposits Debt securities in issue Borrowings Other Liabilities Finance lease payables	234 635 896	113 867 056	140 605 291	238 160 869	70 356 100 15 010 000 13 118 536	48 634 534 5 147 165	818 653	543 740 034	1 390 818 433 15 010 000 18 265 701 53 823 536
Total liabilities	234 635 8966	113867056	140 605 291	238 160 869	98 484 636	53 781 699	818 653	597 563 570	1 477 917 670
Interest sensitive gap	10 599 542	17 907 068	18913719	36747880	51 359 988	22 173 000	9 353 114	1	(22 905 244)
Impact of increase in 5.0% Interest rate 10.0% 15.0%	529 977 52 998 79 497	895353 89535 134303	381196 38120 57179	1826 137 182 614 273 921	2 567 999 256 800 385 200	1 096 933 109 693 164 540	467 656 935 311 1402 967		7765252 1665071 2497607
Interest rate (2.5%) (7.5%) (12.5%)	(13 249) (39 748) (66 247)	(22 384) (67 152) (111 919)	(9 530) (28 590) (47 650)	(45 653) (136 960) (228 267)	(64 200) (192 600) (321 000)	(27 423) (82 270) (137 117)	(233 828) (701 484) (1 169 139)		(416 268) (1 248 803) (2 081 339)

5.10 Interest rate risk (continued)

BANK				31 December, 2014	ır, 2014				
Table 11									
AFRAGA IAICNANIE	up to 1 month K	1-3 Months	3-6 Months K	6 - 12 Months K	1-3 years K	3-5 Years K	Over 5 years K	Non-interest Bearing K	Total K
Cash and balances with the Central Bank Loans and advances to bank Held to maturity investments Other assets Loans and advances to	- 112 563 693 106 538 754	- 102 743 115 -	21186125	- 78740076	- 57 284 088			380 358 400 - 26 372 841	380 359 966 112 563 693 366 492 158 26 372 841
Customers and finance Lease receivables Equity instruments	26 132 991	29 031 009	138 332 885	196 168 673	92 560 536	75 720 365	10 171 767	7 494 052	567 893 083 7 494 052
Total assets	245 235 438	131 774 124	159519010	274 908 749	149 844 624	75 720 365	10 171 767	414 225 293	1 461 174 227
FINANCIAL LIABILITIES Customer deposits Debt securities in issue Borrowings Other Liabilities Finance lease payables	234 635 896	113867056	151895086	238 160 869	70 356 100 15 010 000 13 118 536	48 634 534 5 147 165	818 653	543 740 034	1 402 108 228 15 010 000 18 265 701 53 202 916
Total liabilities	234 635 8966	113 867 056	151895086	238 160 869	98 484 636	53 781 699	818 653	596 942 950	1 488 586 845
Interest sensitive gap	10 599 542	17 907 068	7 623 924	36 522 737	51 359 988	21 938 666	9 353 114	(182 717 657)	(27 412 618)
Impact of increase in 5.0% Interest rate 10.0% 15.0%	529 977 52 998 79 497	895353 89535 134303	381196 38120 57179	1826 137 182 614 273 921	2 567 999 256 800 385 200	1096 933 109 693 164 540	467 656 935 311 1 402 967		7765252 1665071 2497607
Interest rate (2.5%) (7.5%) (12.5%)	(13 249) (39 748) (66 247)	(22 384) (67 152) (111 919)	(9 530) (28 590) (47 650)	(45 653) (136 960) (228 267)	(64 200) (192 600) (321 000)	(27 423) (82 270) (137 117)	(233 828) (701 484) (1169 139)	1 1 1	(416 268) (1 248 803) (2 081 339)

5.10 Interest rate risk (continued)

GROUP				31 December, 2013	ır, 2013				
Table 11									
FINANCIAL ASSETS	up to 1 month K	1-3 Months	3-6 Months K	6 - 12 Months K	1-3 years K	3-5 Years K	Over 5 years K	Non-interest Bearing K	Total K
Casil and balances with the Castral Bank Loans and advances to bank Held to maturity investments Other assets Loans and advances to	- 88 249 735 19 511 712	- 38 413 297	- - 75799737	- 167 537 876 -	- 29 768 192 -			- - 65 516 087	110 243 516 88 249 735 261 830 814 65 516 087
Customers and finance Lease receivables Equity instruments	3 236 125	9 707 315	4891145	225831059	211 320 236	140 880 458	100 512 021	596447	696 378 359 596 447
Total assets	110 997 572	48 120 612	11490882	393 368 935	241 088 428	140 880 458	100 512 021	176 356 050	1 222 814 958
FINANCIAL LIABILITIES Customer deposits Debt securities in issue Borrowings Due to Banks Other Liabilities Finance lease payables	144 922 842 - 517 841 114 500 000	106 830 610 - 4 183 444	102 078 388	224 267 532 6 494 714	64 175 258 15 010 000 14 185 284	1478 568	1 1 1 1 1 1	391 635 983 - - 40 006 990	1 033 910 613 15 010 000 28 653 279 114 500 000 40 006 990
Total liabilities	259 940 683	111014054	103871816	230 762 246	93 370 542	1 478 568	•	431 642 973	1 232 080 883
Interest sensitive gap	(148 943 111)	(62 893 442)	(92 380 934)	162 606 689	147 717 886	139 401 890	100 512 021	(255 286 923)	(9 265 925)
Impact of increase in 5.0% Interest rate 15.0% 15.0%	% (7447156) % (7447156) % (1117073)	(3 144 672) (3 14 467) (471 701)	(4 619 047) (461 905) (692 857)	8 130 334 8 13 033 1 2 19 5 5 0	7 385 894 738 589 1 107 884	6 970 095 697 009 1 045 514	5 025 601 10 051 202 15 076 803	1 1 1	12 301 050 10 778 747 16 168 120
Impact of decrease in (2.5%) Interest rate (7.5%) (12.5%)	%) 186 179 %) 558 537 %) 930 894	78 617 235 850 393 084	115476 346429 577381	(203258) (609775) (1016292)	(184 647) (553 942) (923 237)	(174252) (522757) (871262)	(2512801) (7538402) (12564003)		(2 694 687) (8 084 060) (13 473 434)

5.10 Interest rate risk (continued)

GROUP				31 December, 2013	ır, 2013				
Table 11									
FINANCIAL ASSETS	up to 1 month K	1-3 Months	3-6 Months	6 - 12 Months K	1-3 years K	3-5 Years K	Over 5 years K	Non-interest Bearing K	Total K
Central Bank Central Bank Loans and advances to bank Held to maturity investments Other assets Loans and advances to	- 88 249 735 19 511 712	- 38413297 -	- - 5599737 -	- 167 537 876	29768192	1 1 1 1	1 1 1 1	- - 65516087	110 243 516 88 249 735 261 830 814 65 516 087
Customers and finance Lease receivables Equity instruments	3 236 125	9707315	4891145	225831059	211320236	140 880 458	100 512 021	596447	696378359 871447
Total assets	110 997 572	48 120 612	11490882	393 368 935	241088428	140 880 458	100 512 021	176631050	1 223 089 958
FINANCIAL LIABILITIES Customer deposits Debt securities in issue Borrowings Due to Banks Other Liabilities Finance lease payables	144 922 842 - 517 841 114 500 000	106830610 4183444	102 078 388	224837140 6494714 -	64175258 15010000 14185284	1478568		391635983 - 39975285	1 034 480 221 15 010 000 28 653 279 114 500 000 39 975 285
Total liabilities	259 940 683	111014054	103871816	231 331 854	93370542	1 478 568	1	431611268	1 232 618 786
Interest sensitive gap	(148 943 111)	(62 893 442)	(92 380 934)	162 037 081	147717886	139 401 890	100 512 021	(254 980 218)	(9 265 925)
Impact of increase in 5.0% Interest rate 15.0% 15.0%	(7 447 156) (744 716) (1 117 073)	(3 144 672) (314 467) (471 701)	(4 619 047) (461 905) (692 857)	8130334 813033 1219550	7385894 738589 1107884	6 970 095 697 009 1 045 514	5 025 601 10 051 202 15 076 803		12 301 050 10 778 747 16 168 120
Impact of decrease in (2.5%) Interest rate (7.5%) (12.5%)	186 179 558 537 930 894	78 617 235 850 393 084	115 476 346 429 577 381	(203258) (609775) (1016292)	(184 647) (553 942) (923 237)	(174 252) (522 757) (871 262)	(2 512 801) (7 538 402) (12 564 003)		(2 694 687) (8 084 060) (13 473 434)

5.11 Fair value of financial assets and liabilities

The fair value of held-to-maturity investment securities at 31 December 2014 is estimated at K366.5 million (2013: K261.8 million). The fair values of the Bank's other financial assets and liabilities approximate the respective carrying amounts, due to the generally short periods to contractual repricing or maturity dates as set out above. Fair values are based on discounted cash flows using a discount rates based upon the yield rates on similar financial assets at the Statement of Financial Position date.

Fair value hierarchy

IFRS 13 specifies a hierarchy of valuation techniques based on whether the inputs to those valuations techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources; unobservable inputs reflect the Bank market assumptions. The two types of inputs have created the following fair value hierarchy:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities. This
 level includes listed equity securities and debt instruments on exchanges (for example,
 Lusaka Stock Exchange).
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices).
- Level 3 inputs for the asset or liability that are not based on observable market data (unobservable inputs). This level includes equity investments and debt instruments with significant unobservable components.

This hierarchy requires the use of observable market data when available. The Bank considers relevant and observable market prices in its valuations where possible.

5.11 Fair value of financial assets and liabilities (continued)

The table below sets out the components of the Group's liquidity reserves.

(i) Fair value of the Bank's financial assets and financial liabilities that are measured at fair value on a recurring basis

					Fair Value Hierarchy	Valuation technique(s) and key input(s)		Significant unobservable input(s)	Significant unobservable unobservable inputs to fair input(s)
Financial assets/ financial liabilities	2014 K	2013 K	2014 K	2013 K					
1) Foreign currency forward contracts	1	1	•	1	1	1	1	1	1
2) Available for sale financial assets	,	1	,	1	1	1	1	1	•
3) Private equity investments	584 972	596 447	7 494 052	871447	Level 1	Market approach and cost approach	1	1	•

There were no transfers between Level 1 and 2 in the period.

Fair value hierarchy (continued)

(ii) Fair value of financial assets and financial liabilities that are not measured at fair value on a recurring basis (but fair value disclosures are required)

		GROUP	UP			8	BANK	
	2014 Carrying amount K	Fair value K						
Financial assets Loans and receivables: - loans to related parties - loans and other assets Held-to-maturity investments: - Treasury bills - Government bonds	595 011 637	595 011 637	761894445	761 894 445	594 265 925	594 265 925	761894445	761894445
	26 190 084	26 190 084	18735000	18 735 000	26 190 084	26 190 084	18 735 000	18735000
	568 821 553	568 821 553	743159445	743 159 445	568 075 841	568 075 841	743 159 445	743159445
	366 492 158	366 492 158	261830814	261 830 814	366 492 158	366 492 158	261 830 814	261830814
	312 896 546	312 896 546	225227157	225 227 157	312 896 546	312 896 546	225 227 157	225227157
	53 595 612	53 595 612	36603657	36 603 657	53 595 612	53 595 612	36 603 657	36603657
Financial liabilities Financial liabilities held at Amortised cost: - loans from other entities - trade and other payables	72 608 492	72 608 492	68 628 564	68 628 564	72 608 492	72 608 492	68 628 564	68 628 564
	18 265 701	18 265 701	28 653 278	28 653 278	18 265 701	18 265 701	28 653 278	28 653 278
	53 823 536	53 823 536	39 975 286	39 975 286	53 202 916	53 202 916	39 975 286	39 975 286

5.11 Fair value of financial assets and liabilities (continued)

Fair value hierarchy (continued)

(II) Fair value of financial assets and financial liabilities that are not measured at fair value on a recurring basis (but fair value disclosures are required) (Continued)

GRC	GROUP	BANK	¥Z
Level 3	Total	Level 3	Total
×	¥	¥	¥
26 190 084	26 190 084	26 190 084	26 190 084
568 821 553	568 821 553	568075841	568 075 841
53 595 612	53 595 612	53 595 612	53 595 612
648 607 249	648 607 249	647 861 537	647 861 537
18 265 701	18 265 701	18 265 701	18 265 701
53 823 536	53 823 536	53 202 916	53 202 916
72 089 237	72 089 237	71468617	71468617

The fair values of the financial assets and financial liabilities included in the level 2 and level 3 categories above have been determined in accordance with generally accepted pricing models based on a discounted cash flow analysis, with the most significant inputs being the discount rate that reflects the credit risk of counterparties.

5.11 Fair value of financial assets and liabilities (continued)

(iii) Reconciliation of Level 3 fair value measurement

GROUP			
31 December, 2014	Available for Sale- Unlisted Shares K	Others K	Total K
Balance at 1 January, 2014	٠	596 447	596 447
ruciased Totalgains or losses: -In profit or loss	•	(11475)	(11475)
Balance at 31 December, 2014	1	584 972	584 972
GROUP			
	Available for Sale- Unlisted	, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2,	- T
31 December, 2014	X X	X	N Y
Balance at 1 January, 2014 Total gains or losses: -In profit or loss		413 935	413 935
Balance at 31 December 2013	1	596 447	596 447
BANK			
31 December 2014			
Balance at 1 January 2014 Purchased		871 447 6 634 080	871447 6 634 080
Total gains or losses: – in profit or loss	'	(11475)	(11475)
Balance at 31 December 2014	1	7 494 052	7 494 052

(iii) Reconciliation of Level 3 fair value measurement

BANK

- 688 935 688 935 - 182 512 - 871 447

The total gains or losses for the year included an unrealised loss of K11,475 relating to financial assets that are measured at fair value at the end of each reporting $period \, (2013: unrealised \, gain \, K182, 512). \, Such \, fair \, value \, gains \, or \, losses \, are \, included \, in' other \, gains \, and \, losses. \, In the example of the$

All gains and losses included in other comprehensive income relate to unlisted shares held at the end of the reporting period and are reported as Changes of 'Investment revaluation reserve'.

5.12 Capital management

The Bank's objectives when managing capital, which is a broader concept than the 'equity' on the face of the statement of financial position, are:

- To comply with the capital requirements set by the Bank of Zambia;
- To safeguard the Bank's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of its business.

 $The \, Bank \, has \, complied \, with \, all \, externally \, imposed \, capital \, requirements \, throughout \, the \, year.$

There has been no material changes in the Bank's management of capital during the year. Table 13 shows the computation of the Bank's risk weighted assets and capital position. The minimum capital $for the \, Bank \, is \, the \, higher \, of \, 10\% \, of \, the \, Risk \, Weighted \, Assets \, as \, computed \, or \, K104 \, million.$

5.12 Capital management (continued) a) Calculation of risk weighted assets

Table 13					
Part 1 - On financial position obligations	Weight (1)	GROUP Balance (Net of allowance for losses) (2)	K BANK Balance (Net of allowance for losses) (2)	GROUP Risk-weighted Asset (1x2)	K BANK Risk-weighted Asset (1x2)
Assets Notes and coins - Zambian notes and coins - other notes and coins	% %%	46 275 220 46 275 220	46 273 654 46 273 654	1 1	
Balances held with the Bank of Zambia		334 084 746	334 084 746		
- statutory reserves - other balances	%0 %0	188 525 411 145 559 335	188 525 411 145 559 335	1	
Balances with commercial banks in Zambia		62 025 000	62 025 000		
- with residual maturity of up to 12 months - with residual maturity of more than 12 months	20% 100%	62 025 000	62 025 000	12 405 000	12 405 000
Balances with commercial banks abroad		50 538 693	50 538 693		ı
- with residual maturity of up to 12 months - with residual maturity of more than 12 months	20% 100%	50 538 693	50 538 693	10107738.63	10 107 739

5.12 Capital management (continued)

a) Calculation of risk weighted assets

Table 13		¥		¥
Weight (1)	GROUP Balance (Net of allowance for losses) (2)	BANK Balance (Net of allowance for losses) (2)	GROUP Risk-weighted Asset (1x2)	BANK Risk-weighted Asset (1x2)
Assets - from other commercial banks - from branches to reporting bank - from branches to reporting bank				
Investment in debt securities	366 492 158	366 492 158		
 treasury bills other government securities issued by local government units private securities 100% 	312 896 546 53 595 612	312 896 546 53 595 612	10719122	10719122
Loans and advances	568 352 560	567 893 083		
- portion secured by cash or treasury bills - loans to or guaranteed by the government of Zambia - loans to or guaranteed by the government of Zambia	150 000	150 000	1 1	1 1
- mortgage on owner - occupied residential property - loans to or guaranteed by local government units - loans to parastatals - other	206 095 477 12 000 29 574 000 332 521 083	206 095 477 12 000 29 574 000 332 521 083	103 047 739 12 000 29 574 000 332 521 083	103 047 739 12 000 29 574 000 332 521 083
Inter-bank advances and loans/advances				
- guaranteed by other banks - with a residual maturity of 12 months - with residual maturity of more than 12months				
Bank premises 100%	39 802 549	39 802 549	39 802 549	39 802 549
Acceptances 100%		1		1
Other Assets 100%	91 895 968	90 783 097	91895968	90 783 097
Investment in equity of other companies	584 972	7 494 052		7 494 052
Total risk-weighted assets (on financial position)	1560051866	1565 387 032	630 085 199	636 236 642

5.12 Capital management (continued)

A) Calculation of risk weighted assets (continued)

Table 13					
Part 1 - On financial position obligations (Under first schedule - regulations 21 and 24) Weight (1)	(1)	GROUP Balance (Net of allowance for losses) (2)	BANK Balance (Net of allowance for losses) (2)	GROUP Risk-weighted Asset (1x2)	BANK Risk-weighted Asset (1x2)
Assets					
Letters of credits - sight import letters of credit - portion secured by cash/treasury bills - standby letters of credit - portion secured by cash/treasury bills - export letters of credit - export letters of credit	% % % % %				
Guarantees and indemnities - guarantees for loans, trade and securities - portion secured by cash/treasury bills - performance bonds - portion secured by cash/treasury bills - security purchased under resale agreement - other contingent liabilities - net open position in foreign currencies 100%	% % % % % % %	101263066	101263066	50 631 533 - - -	50631533
Total risk-weighted assets (off financial position)		101 263 066	101 263 066	50 631 533	50 631 533
Total risk -weighted assets (on and off financial position) as at 31 December 2014	7	1 661 314 932	1666650098	680716732	686868175
Total risk-weighted assets (on and off financial position) as at 31 December 2013		1 392 618 606	1392618606	687 825 317	687 825 317

5.12 Capital management (Continued)

Computation of capital position b)

TABLE 14				
	GRO	OUP	ВА	NK
l Primary (Tier 1) Capital	2014 K	2013 K	2014 K	2013 K
 (a) Paid-up common shares (b) Eligible preferred shares (c) Contributed surplus (d) Retained earnings (e) General reserves (f) Statutory reserves (g) Minority interests (common shareholders' equity) 	4 665 231 26 726 530 27 025 846 10 123 492 4 665 231	4 665 231 26 726 530 33 286 165 6 025 391 4 665 231	4 665 231 26 726 530 33 286 165 6 025 391 4 665 231	4 665 231 26 726 530 33 286 165 6 025 391 4 665 231
(h) Sub-total	73 206 330	75 368 548	73 206 330	75 368 548
Less: (i) Goodwill and other intangible assets (J) Investments in unconsolidated subsidiaries and associates (k) Lending of a capital nature to subsidiaries and associates (I) Holding of other banks' or financial institutions' capital instruments (m) Assets pledged to secure liabilities I Primary (Tier 1) Capital	- - - -	- - - -	- - - -	-
Sub-total (A) (items i to m)	-	-	-	-
Other adjustments Provisions Assets of little or no realizable value - use separate list if necessary:	-	-	-	-
Other adjustments (specify)	-	-	-	-
(n) Sub-total (B) - (Sub-total A above + Other adjustments)	-	-	-	-
(o) Total primary capital (h - n)	73 206 330	75 368 548	73 206 330	75 368 548

5.12 Capital management (Continued)

b) Computation of capital position (continued)

TABLE 14						
		GRO	OUP	BANK		
II	Secondary (Tier 2) Capital	2014 K	2013 K	2014 K	2013 K	
(a) (b) (c) (d) (e)	(Regulations 17 (b)	3 002 000 - 1 437 543	- 6 004 000 - 2 020 010	3 002 000 - 1 437 543	- 6 004 000 - 2 020 010	
(f)	Total secondary capital	4 439 543	8 024 010	4 439 543	8 024 010	
III	Eligible secondary capital (The maximum amount of secondary capital is limited to 100% of primary capital)	4 439 543	8 024 010	4 439 543	8 024 010	
IV	Eligible total capital (I(o) + III) (Regulatory capital)	77 645 872	83 392 558	77 645 872	83 392 558	
٧	Minimum total capital requirement: Position risk-weighted assets as Established	104 000 000	68 782 532	104 000 000	68 782 532	
VI	Excess (deficiency) (IV minus V)	(26 354 128)	14 610 026	(26 354 128)	14 610 026	
Reg	gulatory ratios					
ass		11%	11%	11%	11%	
	r 1 and Tier 2 capital as a percentage of total risk ghted assets	11%	13%	11%	13%	

5.12 Capital management (continued)

On 30 January 2012, the Bank of Zambia revised the minimum capital requirement for all banks from K12 million to K104 million and K520 Million for local and foreign owned banks, respectively, and set the deadline for full compliance as 31 December 2012. The deadline was subsequently revised to 31 December 2014.

The Bank maintained adequate regulatory capital during the period under review. The Bank is on course with the capital raise exercise aimed at increasing primary capital to the revised limit of K104 $million\,within\,the\,extended\,time lines\,granted\,by\,the\,Bank\,of\,Zambia.$

6. INTEREST AND SIMILAR INCOME

	GRO	DUP	BANK	
Arising on:	2014 K	2013 K	2014 K	2013 K
Loans and advances to: - banks - customers	3 697 200 86 571 576	1 283 408 87 237 043	3 697 200 86 571 576	1 283 408 87 237 043
	90 268 776	88 520 451	90 268 776	88 520 451
Held to maturity investments Open market operations placements	45 446 869 10 127	28 415 735 1 062 915	45 446 869 10 127	28 415 735 1 062 915
Leasing	10 326 285	5 131 122	10 326 285	5 131 122
	146 052 057	123 130 223	146 052 057	123 130 223

7. INTEREST AND SIMILAR EXPENSE

84 539 411 8 100 605	44 615 951 11 858 280	84 539 411 8 100 605	44 615 951 11 858 280
92 640 016	56 474 231	92 640 016	56 474 231
2 934 879 1 174 496	3 459 769 1 957 683	2 934 879 1 174 496	3 459 769 1 957 683
96 749 390	61 891 683	96 749 390	61 891 683
	8 100 605 92 640 016 2 934 879 1 174 496	8 100 605 11 858 280 92 640 016 56 474 231 2 934 879 1 174 496 3 459 769 1 957 683	8 100 605 11 858 280 8 100 605 92 640 016 56 474 231 92 640 016 2 934 879 3 459 769 2 934 879 1 174 496 1 957 683 1 174 496

8.	IMPAIRMENT CHARGE	GRO	OUP	BA	NK
	FOR CREDIT LOSSES	2014	2013	2014	2013
		K	К	K	K
	Balance at the beginning of the year Impairment losses recognised on loans and	78 093 366	55 989 971	78 093 366	55 989 971
	advances Effect of foreign currency movements	6 452 867 1 750 107	24 978 379	6 452 309 1 750 107	24 978 379
	Amounts recovered during the year	(1 493 607)	(2 874 984)	(1 493 607)	(2 874 984)
	Balance at the end of the year	84 802 733	78 093 366	84 802 175	78 093 366
	Amounts charged to profit or loss are made up as follows:				
	Impairment losses recognised on loans and advances	6 452 867	24 978 379	6 452 867	24 978 379
	Effect of foreign currency movements	1 750 107	-	1 750 107	-
9.	FEE AND COMMISSION INCOME				
	Sundry transaction fees and commissions Ledger fees	32 867 054	32 478 645	32 867 015	32 478 645
	Credit related fees and commissions	23 629 637 7 294 604	23 196 560 14 065 922	23 644 551 7 294 604	23 196 560 14 065 922
	Asset management fees	770 076	286 105	770 076	286 105
		64 561 371	70 027 232	64 576 247	70 029 122
10.	FEE AND COMMISSION EXPENSE				
	Bank charges Handling fees on Government securities	663 647 862 670	1 083 309 522 064	1 072 068 862 670	1 093 007 522 064
		1 526 317	1 605 373	1 934 738	1 615 071
11.	OPERATING EXPENSES				
	Personnel expenses				
	Salaries and other staff benefit costs	66 847 788	58 048 438	65 402 632	58 048 438
	Pension costs - defined contribution plan Staff medical	1 528 963 1 512 672	2 926 756 1 766 305	1 528 963 1 487 910	2 926 756 1 766 305
	Staff training	759 962	609 234	759 962	609 234
	Staff insurance	406 929	355 628	406 929	355 628
		71 056 314	63 706 361	69 586 396	63 706 361
	Administrative expenses Occupancy	0.040.700		0.740.005	(007 057
	Motor vehicle costs	8 843 739 6 376 869	6 907 957 7 046 406	8 719 295 6 375 339	6 907 957 7 046 406
	Telecommunication and postage	11 314 793	9 967 438	11 278 802	9 967 438
	Office and security expenses	6 000 392	4730 955	6 000 392	4 730 955
		32 535 793	28 652 756	32 325 096	28 652 756
	Other operating expenses Depreciation and amortisation (note 21 & note 23)	11.754 (00	10.170.070	14 720 700	10.170.070
	Other expenses	11 754 620 9 971 517	10 170 068 6 652 512	11 739 792 9 618 689	10 170 068 6 652 512
	Marketing and public relations	5 873 944	6 083 936	5 849 925	6 083 936
	Travel expenses Professional and legal fees	4 229 289 3 904 097	5 725 920 2 862 966	4 224 323 3 672 657	5 725 920 2 862 966
	Repairs and maintenance	3 142 890	2 154 270	3 093 405	2 154 270
	Printing and stationery Amounts written off during the year as	1 649 694	2 434 533	1 641 571	2 434 533
	Uncollectible	-	307 921	-	307 921
		40 526 051	36 392 126	39 840 362	36 392 126
		144 118 158	128 751 243	141 751 854	128 751 243

12.	(LOSS) PROFIT BEFORE TAX	GRO	GROUP		BANK	
		2014 K	2013 K	2014 K	2013 K	
	Profit before tax is stated after crediting: Interest receivable from other banks Rental income Gain on disposal of property and equipment	3 697 200 78 490 10 000	78 840 173 168	3 697 200 78 490 10 000	1 283 408 78 840 173 168	
	and after charging: Depreciation and amortisation (Note 21 and 23) Pension costs - employer's contributions Directors emoluments: - in connection with the management of the	11 739 792 1 528 963	10 170 068 2 926 756	11 739 792 1 528 963	10 170 068 2 926 756	
	Company - fees and expenses Interest payable to other banks	2 861 115 1 049 892 8 100 605	2 628 795 1 211 849 11 858 280	2 861 115 1 049 866 8 100 605	2 628 795 1 211 849 11 858 280	

506 688

410 700

506 688

410 700

13. INCOME TAX (CREDIT) EXPENSE

Donations

Income tax is charged at 35% on banking profits in 2014 (2013: 35%). Withholding tax on Government Bond interest and Treasury bills discount is 15% and that is also the final tax. All non banking profits are taxed at 35% in 2014 (2013: 35%).

Current tax				
Based on non banking profits	7 849	27 594	7 849	27 594
Prior period over provisioning on banking profits Deferred tax (note 27)	7 849 - (1 026 471)	27 594 (279 391) (3 484 787)	7 849 - (342 772)	27 594 (279 391) (3 484 787)
	(1018622)	(3 736 584)	(334 923)	(3736584)
The current tax asset has been derived as follows: (Recoverable)/payable in respect of the year (Recoverable)/payable in respect of previous years	7 849 (16 865 489)	(251 797) (6 526 926)	7 849 (16 865 489)	(251 797) (6 526 926)
	(16 857 640)	(6 778 723)	(16 857 640)	(6 778 723)
Income tax payments made Withholding tax suffered during the year	(4 759 833)	(5 936 875) (4 149 891)	- (4 759 833)	(5 936 875) (4 149 891)
Total paid and suffered	(4759833)	(10 086 766)	(4759833)	(10 086 766)
Income tax recoverable	(21 617 473)	(16 865 489)	(21 617 473)	(16 865 489)
Reconciliation of the tax charge (credit):				
The tax on the Bank's profit before income tax differs from the theoretical amount that would arise using the statutory income tax rate as follows:				
Loss before tax	(7 381 373)	(6 5 1 6 6 4 7)	(5 408 056)	(6 5 1 6 6 4 7)
Tax at the applicable rate of 35% (2013: 35%) - Rate differential	(2 583 481)	(2 280 826)	(1892820)	(2 280 826)
 Prior period over provisioning on banking profits Prior period adjustment on capital allowances Permanent differences 	- - 1564859	(279 391) (106 483) (1 069 884)	- - 1 557 897	(279 391) (106 483) (1 069 884)
	(1018622)	(3 736 584)	(334 923)	(3 736 584)

13. INCOME TAX (CREDIT)		GRO	DUP	BANK		
	EXPENSE (Continued)	2014 K	2013 K	2014 K	2013 K	
	Subject to agreement with the Zambia Revenue Authority, the Bank has estimated tax losses of approximately K10,199,809 (2013: K3,606,792) available to carry forward for a period of not more than 5 years from the charge year in which they were incurred, for set off against future taxable profit from the same source as follows:					
	2014 tax losses available until 2019 2013 tax losses available until 2018	6 593 017 3 606 792	3 606 792	6 593 017 3 606 792	3 606 792	
14.	CASH AND BALANCES WITH BANK OF ZAMBIA					
	Balances with Central Bank:					
	Statutory deposits Current account	188 525 411 145 559 335	63 342 974 1 839 384	188 525 411 145 559 335	63 342 974 1 839 384	
		334 084 746	65 182 358	334 084 746	65 182 358	
	Cash on hand	46 275 220	45 061 158	46 273 654	45 061 158	
		380 359 966	110 243 516	380 358 400	110 243 516	
	From time to time the Central Bank prescribes the minimum required statutory deposit ratio as a means of protecting customers' deposits. The statutory deposits are restricted and not available for use in the Bank's day-to-day operations and are non-interest bearing. Cash on hand and current account balances are non- interest bearing.					
15.	LOANS AND ADVANCES TO/ FROM BANKS					
	Amounts due from other banks	112 563 693	88 249 735	112 563 693	88 249 735	
	Amounts due to other banks	-	114 500 000	-	114 500 000	
	The amounts due to and from other banks relate to short term placements and borrowings. These amounts are all current in nature.					

16. HELD TO MATURITY **GROUP BANK INVESTMENTS** 2014 2013 2014 2013 Κ Κ Treasury bills 312 896 546 225 227 157 312 896 546 225 227 157 Government bonds 53 595 612 53 595 612 36 603 657 36 603 657 366 492 158 261 830 814 366 492 158 261 830 814 Current 342 928 863 204 367 385 342 928 863 204 367 385 Non-current 13 063 295 57 463 429 13 063 295 57 463 429 Treasury bills Face value Maturity period 0 - 91 days 33 945 000 52 000 000 33 945 000 52 000 000 92 - 182 days 4 115 000 7 000 000 4 115 000 7 000 000 183 - 273 days 260 000 000 150 000 000 260 000 000 150 000 000 274 - 364 days 52 000 000 31 000 000 52 000 000 31 000 000 350 060 000 240 000 000 240 000 000 350 060 000 (14 772 843) Less: unearned discount (37 163 454) (37 163 454) (14 772 843) 312 896 546 225 227 157 312 896 546 225 227 157 Government bonds Face value Maturity period 0 - 91 days 10 500 000 10 500 000 92 - 365 days 6 850 000 6 850 000 20 000 000 20 000 000 366 - 730 days 670 000 30 500 000 670 000 30 500 000 731 - 1095 days 25 000 000 670 000 25 000 000 670 000 1096 - 1826 days 56 170 000 38 020 000 56 170 000 38 020 000 Less: unearned discount (2574388)(1416343)(2574388)(1416343)53 595 612 36 603 657 36 603 657 53 595 612 Maturity analysis: Due within one year 30 500 000 685000030 500 000 6 850 000 Due after more than one year 25 670 000 31 170 000 25 670 000 31 170 000 56 170 000 38 020 000 56 170 000 38 020 000

17 .	OTHER ASSETS	GRC)UP	BANK		
		2014 K	2013 K	2014 K	2013 K	
	Other receivables and prepayments	26 659 077	65 516 087	26 372 842	65 516 087	
	Current Non-current	26 659 077	65 516 087	26 372 842	65 516 084	
		26 659 077	65 516 087	26 372 842	65 516 084	
	The analysis of other receivables and prepayments is as follows:					
	Suspense clearing accounts Prepayments	21 425 030 3 237 668	31 358 958 3 214 054	21 203 835 3 172 628	31 358 958 3 214 054	
	Interest receivables Stationery and cheque books	1 227 691 768 688	30 647 742 295 333	1 227 691 768 688	30 647 742 295 333	
		26 659 077	65 516 087	26 372 842	65 516 087	
	The cost of inventories relating to stationery and cheque books recognised as an expense amounted to K 1,641,57 (2013: K2,434,533) does not include any amounts in respect of write downs of inventory to net realisable value.					
18.	LOANS AND ADVANCES					
	TO CUSTOMERS					
	Loans and advances to customers Less: impaired loans and advances (note 8) Less: Suspended interest	801 336 330 (84 802 733) (219 374 704)	890 261 092 (78 093 366) (159 519 080)	800 876 295 (84 802 175) (219 374 704)	890 261 092 (78 093 366) (159 519 080)	

497 158 893

652 648 646

496 699 416

652 648 646

LOANS AND ADVANCES		GROUP	OUP			BANK	XX	
IO CUSTOMERS (continued)	2014 K		2013 K		2014 K		2013 K	
Included in loans and advances on 31 December, 2014 is an amount relating to advances made to staff K 55,105,796 (31 December, 2013): K39,088,000)								
Industry analysis Wholesale and retail trade Other sectors Financial Service industries Agriculture Construction, mining and quarrying	68 311 603 246 079 601 81 489 101 182 271 788 60 930 521 123 648 922	9% 31% 10% 23% 8% 15%	69 259 088 261 911 066 19 439 435 149 247 323 239 383 630 125 721 387	8% 29% 17% 27% 14%	68 311 603 245 619 566 81 489 101 182 27 1788 60 930 521 123 648 922	31% 10% 23% 88% 15%	69 259 088 261 911 066 19 439 435 149 247 323 239 383 630 125 721 387	29% 17% 14%
Manufacturing	38 604 794	5%	25 299 163	3%	38 604 794	5%	25 299 163	3%
Less: impaired loans and advances and suspended interest	(304 177 437)	%001	690 261 092	%00I	(304 176 879)	%00T	890 261 092 (237 612 446)	%00T
	497 158 893		652 648 6463		496 699 416		652 648 6463	
Sector analysis Private corporations Individuals Related parties	615 101 270 160 457 223 25 777 837	77% 20% 3%	736 916 058 132 736 819 20 608 215	83% 15% 2%	615 101270 159 997 188 25 777 837	77% 20% 3%	736 916 058 132 736 819 20 608 215	83% 15% 2%
	801 336 330	100%	890 261 092	100%	800 876 295	100%	890 261 092	100%
Less: impaired loans and advances And suspended interest.	(304 177 437)		(237 612 446)		(304 176 879)		(237 612 446)	
	497 158 893		652 648 646		496 699 416		652 648 646	

Contracts with Directors and related parties

Included in the loans and advances balances are amounts due from Directors and other related parties. The aggregate amount outstanding with persons who are Directors of the Bank and related companies is shown under Note 32.

EQUITY INVESTMENT	GRO	DUP	BANK		
	2014 K	2013 K	2014 K	2013 K	
The movement in investments in shares during the year were as follows:					
At beginning of year (Loss) gainin fair value of	596 447	413 935	871 447	688 935	
Marketable equity investments Investments inshares	(11 475)	182 512	(11 475) 6 634 080	182 512	
	584 972	596 447	7 494 052	871 447	
Prima Reinsurance Zambia Plc Zambia Home Loans Limited	371 037	382 512	371 037 6 909 080	382 512 275 000	
Swift International Share Subscription Zambia Electronic Clearing House Limited	126 537 87 398	126 537 87 398	126 537 87 398	126 537 87 398	
	584 972	596 447	7 494 052	871 447	

Prima Reinsurance Zambia Plc

19.

The Bank holds 0.43% shares in Prima Reinsurance Zambia Plc. The investment is carried at fair value. The Bank's shareholding remained unchanged at 127,504 shares.

Zambia Electronic Clearing House

The Bank also holds 1.96% shares in Zambia Electronic Clearing House Limited ("ZECHL"). All banks in Zambia which participate in clearing are required to hold shares in ZECHL. The shares have been issued to this value in the name of the Bank. This investment represents the cost of the issued share capital of ZECHL. The investment is carried at cost as there is no market for this investment that provide a reliable measure of fair value.

No dividends are expected from these investment in the foreseeable future and consequently there are no determinable future cash inflows. It is not possible to determine a possible range of estimates within which the fair value of this investment is likely to be.

Zambia Home Loans Limited

The Bank holds 51% of the equity shares in Zambian Home Loans Limited, owned with Sofala Capital that holds 25% and African Life Financial Services holds 24% equity shares. Zambian Home Loans Limited is thus a subsidiary of Investrust Bank Plc. The Investment is carried at cost.

Swift International Share Subscription

The Bank subscribed to a mandatory offer for purchase of shares from Swift International in 2012. SWIFT reallocates its shareholding at least every three years to members in live operations on the basis of the financial contribution from network based services invoiced in the preceding year (Per Swift by-Laws General Membership Rules, Clause 9.2) The Bank gained entitlement to allocation of Six SWIFT shares in 2012 and thus became a shareholder after purchasing the allocated shares. The Investment is carried at cost.

20. PROPERTY AND EQUIPMENT

GROUP

The movement in the property and equipment were as follows:

	Leasehold buildings K	Leasehold improvements K	Furniture And Fixtures K	Motor vehicle And Equipment K	Capital Work in Progress K	Total K
Cost Balance at 1 January 2013 Additions Reclassification Disposals Revaluation increase	2 770 615 80 392 8 205 - 5 050 026	16 877 810 1 549 421 17 176 006	5 781 090 706 787 1 095 104 (425)	31 175 969 5 441 107 7 064 949 (1 255 924)	7 893 767 23 744 740 (25 879 497)	64 499 251 31 522 447 (535 233) (1 256 349) 5 050 026
Balance at 31 December 2013	7 909 238	35 603 237	7 582 556	42 426 101	5 759 010	99 280 142
Additions Reclassification Disposals	310 339	527 048 5 923 628	127 877 494 931	3 776 249 6 211 996 (425 754)	14 408 369 (17 720 596)	19 149 882 (5 090 041) (425 754)
Balance at 31 December 2014	8 219 577	42 053 913	8 205 364	51 988 592	2 446 783	112 914 229
Accumulated depreciation Balance at 1 January 2013 Charge for the year Eliminated on revaluation Eliminated on disposals	385 114 93 871 (478 985)	5 066 969 1 878 204 - -	2 063 566 584 136 - (264)	17 521 636 5 523 734 - (1 034 724)	- - -	25 037 285 8 079 945 (478 985) (1 034 988)
Balance at 31 December 2013	-	6 945 173	2 647 438	22 010 646	-	31 603 257
Charge for the year Eliminated on disposals	164 392	3 361 376	729 987	5 925 810 (425 754)		10 181 565 (425 754)
Balance at 31 December 2014	164 392	10 306 549	3 377 425	27 510 702	-	41 359 068
Carrying amount						
Balance at 31 December 2014	8 055 185	31 747 364	4 827 939	24 477 890	2 446 783	71 555 161
Balance at 31 December 2013	7 909 238	28 658 064	4 935 118	20 415 455	5 759 010	67 676 885

20. PROPERTY AND EQUIPMENT (Continued)

BANK

The movement in the property and equipment were as follows:

	Leasehold buildings K	Leasehold improvements K	Furniture And Fixtures K	Motor vehicle And Equipment K	Capital Work in Progress K	Total K
Cost Balance at 1 January 2013 Additions Reclassification Disposals Revaluation increase	2 770 615 80 392 8 205 - 5 050 026	16 877 810 1 549 421 17 176 006	5 781 090 706 787 1 095 104 (425)	31 175 969 5 441 107 7 064 949 (1 255 924)	7 893 767 23 744 740 (25 879 497)	64 499 251 31 522 447 (535 233) (1 256 349) 5 050 026
Balance at 31 December 2013	7 909 238	35 603 237	7 582 556	42 426 101	5 759 010	99 280 142
Additions Reclassification Disposals	310 339	527 048 5 923 628	71 900 494 931	3 674 461 6 211 996 (425 754)	14 408 369 (17 720 596)	18 992 117 (5 090 041) (425 754)
Balance at 31 December 2014	8 219 577	42 053 913	8 149 387	51 886 804	2 446 783	112 756 464
Accumulated depreciation Balance at 1 January 2013 Charge for the year Eliminated on revaluation Eliminated on disposals	385 114 93 871 (478 985)	5 066 969 1 878 204 - 	2 063 566 584 136 - (264)	17 521 636 5 523 734 - (1 034 724)		25 037 285 8 079 945 (478 985) (1 034 988)
Balance at 31 December 2013	-	6 945 173	2 647 438	22 010 646	-	31 603 257
Charge for the year Eliminated on disposals	164 392	3 361 376	723 458	5 917 511 (425 754)		10 166 737 (425 754)
Balance at 31 December 2014	164 392	10 306 549	3 370 896	27 502 403	-	41 344 240
Carryingamount						
Balance at 31 December 2014	8 055 185	31 747 364	4 778 491	24 384 401	2 446 783	71 412 224
Balance at 31 December 2013	7 909 238	28 658 064	4 935 118	20 415 455	5 759 010	67 676 885

21.	CAPITAL COMMITMENTS

CAPITAL COMMITMENTS	IMITMENTS GROUP		BANK		
	2014 K	2013 K	2014 K	2013 K	
Authorised and contracted for At 31 December 2014, the Bank had capital commitments in respect of property and equipment purchases. The Bank's management is confident tat future net revenues and funding will be sufficient to cover these commitments.	17 410 725	18 290 000	17 410 725	18 290 000	

22. DEFERRED SOFTWARE **GROUP and BANK DEVELOPMENT** Software **EXPENDITURE** Development cost K Cost At 1 January 2013 10 234 618 Additions captured directly 875 310 Reclassifications from capital work in progress 535 234 At 31 December 2013 11 645 162 Amortisation At 1 January 2013 3 889 151 Amortisation for the year 2 090 123 At 31 December 2013 5 979 274 Carrying amount 31 December 2013 5 665 888 Cost At 1 January 2014 11 645 162 Additions captured directly 463 576 $Reclassifications \, from \, capital \, work \, in \, progress$ 5 090 041 At 31 December 2014 17 198 779 Amortisation At 1 January 2014 5 979 274 Amortisation for the year 1573055 At 31 December 2014 7 552 329 Carrying amount 31 December 2014 9 646 450 Carrying amount 31 December 2013 5 665 88893

DEPOSITS FROM	GROUP		BANK	
CUSTOMERS	2014 K	2013 K	2014 K	2013 K
Current accounts Deposit accounts Savings accounts Cheque savers' accounts SME accounts	641 290 298 511 421 832 111 418 488 126 024 873 662 942	371 314 263 396 680 657 121 378 034 124 785 546 19 752 112	641 290 298 511 421 832 111 418 488 126 024 873 662 942	371 314 263 396 680 657 121 378 034 124 785 546 19 752 112
	1 390 818 433	1 033 910 613	1 402 108 228	1 034 480 221
All deposits accounts have fixed interest rates. The customer accounts are split as follows:				
Retail customers - Savings accounts - Cheque Saver accounts - Current accounts - Deposit accounts	108 017 673 18 844 173 45 990 170 5 441 692	116 579 516 18 495 758 13 696 498 6 466 894	108 017 673 18 844 173 45 990 170 5 441 692	116 579 516 18 495 758 13 696 498 6 466 894
	178 293 708	155 238 666	178 293 708	155 238 666
Corporate customers - Current accounts - Deposit accounts - Cheque Saver accounts - Savings accounts	595 963 069 505 980 140 107 180 700 3 400 816	377 369 877 390 213 764 106 289 788 4 798 518	598 752 864 514 480 140 107 180 700 3 400 816	377 939 485 390 213 764 106 289 788 4 798 518
	1 212 524 725	878 671 947	1 223 814 520	879 241 555
	1 390 818 433	1 033 910 613	1 402 108 228	1 034 480 221
The maturity analysis for the term deposit accounts follows: is as				
Period				
0 - 30 days 31 - 60 days 61 - 90 days 91 - 365 days Above 365 days	270 901 483 43 248 403 55 947 294 141 277 932 46 720	149 460 291 48 655 353 37 903 130 160 661 883	270 901 483 43 248 403 55 947 294 149 777 932 46 720	149 460 291 48 655 353 37 903 130 160 661 883
	511 421 832	396 680 657	519 921 832	396 680 657
(Decrease)/increase in amounts due to depositors:				
Current accounts Deposit accounts Savings accounts Cheque savers' accounts SME accounts	243 502 393 114 741 175 (9 959 546) 1 239 327 6 814 862	(133 533 206) 105 537 434 (8 915 909) 15 194 805 7 567 708	246 292 189 123 241 174 (9 959 545) 1 239 327 6 814 862	(134 102 814) 105 537 434 (8 915 909) 15 194 805 7 567 708
	356 338 211	(14 149 168)	367 628 007	(14 718 776)

24.

DEBT SECURITIES IN ISSUE	GROUP		BANK	
	2014 K	2013 K	2014 K	2013 K
Kwacha Medium Term Notes due 2015	15 010 000	15 010 000	15 010 000	15 010 000
Non-current	15 010 000	15 010 000	15 010 000	15 010 000
The debt securities are repayable only on maturity. None of the debt securities are secured. The Bank has not had any defaults on interest amounts during the year. The annual effective interest rate on the debt securities in 2014 was 19.55% (2013: 17.61%).				

25. BORROWINGS

Zambia Enterprise Development Project ("ZEDP") European Investment Bank ("EIB") African Development Bank (ADB) Norsad Fund	13 118 830 5 146 871 -	17 442 036 5 421 425 4 830 000 959 818	13 118 830 5 146 871 -	17 442 036 5 421 425 4 830 000 959 818
	18 265 701	28 653 279	18 265 701	28 653 279
Current liability payable within one year	(8 224 285)	(12 989 426)	(8 224 285)	(12 989 426)
Non-current liability	10 041 416	15 663 853	10 041 416	15 663 853

African Development Bank

This is the Line of Credit with the African Development Bank (ADB) to be utilised for medium term lending to the underserved local Small and Medium sized Enterprises. The project targets growth oriented SMEs operating in capital intensive sectors. The total loan is for US\$3.5 million repayable within 5 years.

The ADB loan bears floating interest at the rate of LIBOR + 2.3% per annum and repayable in five years with a grace period of one year.

The annual weighted average effective interest rate was 4.3% per annum in 2014 (2013 - 4%).

Norsad Fund

Norsad Fund is a joint Nordic and Southern African Development Community (SADC) development finance institution established to contribute to the economic and industrial development of the participating SADC member states by extending foreign exchange loans, lines of credit and guarantees on commercial terms for the current operations of viable enterprises in the SADC region.

The Norsad loan bears interest at a fixed rate of 7.5% per annum and repayable in five years with a grace period of one year.

The annual weighted average effective interest rate was 8.6% per annum in 2014 (2013:8.37%).

The European Investment Bank facility ("EIB")

The EIB facility is part of the Global Facility under the Partnership agreement between the members of the African, Caribbean and Pacific (ACP) Group of States on one hand and the European Community and its member states on the other hand to grant credit to financial institutions acceptable to the Bank. The facility is to be used for financing of small and medium sized investment projects to be carried out in Zambia by private enterprises.

The EIB loan bears interest at a fixed rate of 8% per annum and repayable in ten years with a grace period of three years.

The annual weighted average effective interest rate was 9.31% per annum in 2014 (2013: 4.62%).

The Zambia Enterprise Development Project ("ZEDP")

The ZEDP facility is part of the International Development Agency Support Programme to the Government of the Republic of Zambia and is managed through the Bank of Zambia and participating financial intermediaries. The amount represents the principal amount due to Bank of Zambia.

The amounts are borrowed by the Bank for on-lending to customers under lease arrangements in certain sectors of the economy.

The ZEDP loans bear interest at the rate of 5%. The Bank has not had any defaults of principal, interest or redemption amounts during the period (2013: Nil).

The annual weighted average effective interest rate was 5.45% per annum in 2014 (2013: 5.74%).

26.	OTHER LIABILITIES	GRO	OUP	BANK		
		2014 K	2013 K	2014 K	2013 K	
	Interest payable on deposits Sundry payables Bankers cheques payable Interest payable on borrowings	37 131 996 13 216 035 3 118 122 357 383	17 624 865 18 871 985 3 093 136 417 004	37 131 996 12 595 415 3 118 122 357 383	17 624 865 18 840 280 3 093 136 417 004	
		53 823 536	40 006 990	53 202 916	39 975 285	
	Sundry payables These can be analysed as follows:					
	Payroll related liabilities Unpresented drafts Sundry creditors Other creditors and accruals	7 994 202 2 095 892 2 077 337 1 048 604	10 709 221 1 940 110 1 404 507 4 818 147	7 994 202 2 095 892 1 456 717 1 048 604	10 709 221 1 940 110 1 372 802 4 818 147	
		13 216 035	18 871 985	12 595 415	18 840 280	
27.	DEFERRED TAX LIABILITIES					
	Deferred taxes are calculated on all temporary differences under the liability method using an effective tax rate of 35% (2013: 35%).					
	Tax effect of timing differences due to:					
	Temporary differences on property, and equipment Other provisions Property revaluation Tax losses	2 301 377 (2 244 937) 1 935 154 (4 211 950)	1 366 362 (3 233 024) 1 935 154 (1 262 377)	2 292 762 (2 194 640) 1 935 154 (3 569 933)	1 366 362 (3 233 024) 1 935 154 (1 262 377)	
	Deferred tax liabilities (assets)	(2 220 356)	(1 193 885)	(1 536 657)	(1 193 885)	

The following are the major deferred tax assets recognised by the Bank and their movements in the year:

27. DEFERRED TAX LIABILITIES (continued)

GROUP					
At 1 January 2013	Other Provitions K	Property Revaluation K	Tax Losses K	Accelerated Capital Allowances K	Total K
Arising in the year: - Charged (credit) to Income (Note 14) - Charged to equity	(1 994 009)		-	2 349 757	355 748
At 31 December 2013	(1 239 015)	- 1 935 154	(1 262 377)	(983 395)	(3 484 787) 1 935 154
Arising in the year: - Charged (credit) to 'income (Note 14)	(3 233 024)	1 935 154	(1 262 377)	1 366 362	(1 193 885)
At 31 December 2014	988 087	-	(2 949 573)	935 015	(1026471)
	(2 244 937)	1 935 154	(4 211 950)	2 301 377	(2 220 356)

BANK					
At 1 January 2013	Other Provitions K	Property Revaluation K	Tax Losses K	Accelerated Capital Allowances K	Total K
Arising in the year: - Charged (credit) to Income (Note 14) - Charged to equity	(1 994 009)	-	-	2 349 757	355 748
At 31 December 2013	(1 239 015)	- 1 935 154	(1 262 377)	(983 395)	(3 484 787) 1 935 154
Arising in the year: - Charged (credit) to 'income (Note 14)	(3 233 024)	1 935 154	(1 262 377)	1 366 362	(1 193 885)
At 31 December 2014	1 038 384	-	(2 307 556)	926 400	(342 772)
	(2 194 640)	1 935 154	(3 569 933)	2 292 762	(1 536 657)

28. SHARE CAPITAL

	GROUP	BANK
	2014 K	2013 K
Authorised ordinary shares of K 1 each 120,000,000 (2013: 120,000,000).	120 000 000	120 000 000
Issued and fully paid up		
4,665,231 ordinary shares of K1 each (2013: 4,665,231 shares of K1 each).	4 665 231	4 665 231

29. a. STATUTORY RESERVES

The statutory reserve is established in accordance with Chapter VI Section 69 of the Banking and Financial Services Act, 1994 (as amended). Current regulation stipulates that a bank shall maintain a reserve account and before declaring any dividend, shall transfer to its reserve account, 20% to 50% of the net profit of each year after due provision has been made for tax, to a maximum of the issued share capital.

b. GENERAL BANKING RESERVES

The Bank has charged the impairment loss on loans and advances in accordance with IAS 39. The difference of the charge for impairment on loans and advances based on Bank of Zambia regulatory requirements under Statutory Instrument No. 142 and the charge based on the Bank policy which follows the guidance of IFRS (IAS 39) has been transferred from revenue reserves to the general banking reserve, although the Bank has not complied in full with this requirement.

30. DIVIDENDS

Final dividends are not accounted for until they have been ratified at the Annual General Meeting. At the meeting held on 31 March 2014, no dividend was proposed in respect of 2013.

No dividend in respect of 2014 is to be proposed at the Annual General Meeting to be held on 2 April 2015.

31. CONTINGENT LIABILITIES AND COMMITMENTS

a) Legal proceedings

There were a number of legal proceedings outstanding against the Bank at 31 December 2014. No provision has been made as professional advice indicates that it is unlikely that any significant loss will arise.

b) Loan commitments, guarantees	GROUP	BANK	GROUP	BANK
and other financial facilities	2014 K	2013 K	2014 K	2013 K
At 31 December the Bank off-balance sheet financial instruments that commit it to extend credit to customers, guarantee and other facilities				
as follows:				
Guarantees and performance bonds	101 645 051	71 343 385	101 263 066	71 343 385

Assets pledged

Assets are pledged as collateral under repurchase agreements with other Banks and for security deposits relating to Real Time Gross Settlements and Zambia Electronic Clearing House Limited memberships. Mandatory reserve deposits are also held with local Central Bank in accordance with statutory requirements. These deposits are not available to finance the Bank's day to day operations.

32. **RELATED PARTY TRANSACTIONS**

A number of banking transactions are entered into with related parties in the normal course of business. These include loans, deposits and foreign currency transactions. These transactions were carried out on commercial terms and at market rates. The Bank had related party transactions during the year with the following associated companies:

Name	Nature of relationship
AFELimited	Common shareholding
Revays Florist	Related to shareholders
Matula	Common shareholding
Hortex	Common shareholding

The volumes of related party transactions, outstanding balances at the year end, and relating expense and income for the year are as follows:

32. **RELATED PARTY TRANSACTIONS**

A number of banking transactions are entered into with related parties in the normal course of business. These include loans, deposits and foreign currency transactions. These transactions were carried out on commercial terms and at market rates. The Bank had related party transactions during the year with the following associated companies:

Name	Nature of relationship
AFELimited	Common shareholding
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Matula	Common shareholding
Hortex	Common shareholding

The volumes of related party transactions, outstanding balances at the year end, and relating expense and income for the year are as follows:

RELATED PARTY TRANSACTIONS (continued) 32.

a) Loans and advances to related parties

	Director	s and other key n	Directors and other key management personnel**	onnel**		Associated companies	companies	
	GR	GROUP	BANK	ΥZ	GR	GROUP	BANK	ΥZ
	2014 K	2013 K	2014 K	2013 K	2014 K	2013 K	2014 K	2013 K
Loans outstanding at 1 January Loans issued during the year	1063284	2 523 134	1063284	2523134	20 618 215 5 743 707	15 647 157 1775 625	20 618 215 5 743 707	15 647 157 1 775 625
Interest charges Loan repayments during the year	62 699 (713 736)	239 894 (1 699 744)	62 699 (713 736)	239 894 (1 699 744)	1388361 (1972446)	5 127 947 (1 932 514)	1388361 (1972446)	5 127 947 (1 932 514)
Loans outstanding at 31 December	412 247	1 063 284	412 247	1063284	25 777 837	20 618 215	25 777 837	20 618 215
Interest income earned	62 699	239894	62 699	239 894	1388361	5 127 947	1388361	5 127 947

32. RELATED PARTY TRANSACTIONS

a) Loans and advances to related parties

The amounts on connected entities arise on:

- Loan facilities; and
- Rentals of office premises

The loans issued to other key management personnel during the year are governed by the general conditions of service for management staff.

The loans and advances to associated companies are secured by Directors personal guarantees supported by a mortgage and are repayable on demand.

The entities are related to the Bank through common Directorship and shareholdings.

b) Other transactions with related parties

	Directors and other key	management personnel	Related companies	
	2014 K	2013 K	2014 K	2013 K
Rental income	-	-	70 440	70 440
Cost of office floral arrangement		-	(262 530)	(247 920)

c) Directors' remuneration and key management personnel compensation

A list of the members of the Board of Directors is shown on page 1 of the financial statements under the Report of the Directors.

	2014 K	2013 K
Salaries Directors fees and expenses Other long term benefits	2 861 115 1 049 866	2 628 795 1 211 849 559 814
	3 910 981	4 400 458

33. SEGMENT REPORTING

Following the management approach of IFRS 8, operating segments are reported in accordance with the internal reporting provided to the Executive Management Committee (the chief operating decisionmaker), which is responsible for allocating resources to the reportable segments and assesses its performance. All operating segments used by the Bank meet the definition of a reportable segment under IFRS8.

The Group has three main lines of business:

Retail and operations

This business unit caters for business with retail clients (i.e individuals and MSMEs) and covers all Branch operations. Transactions processed include deposits, withdrawals, loans and advances, etc.

SEGMENT REPORTING (continued) 33.

Wholesale banking

This business segment covers corporate and institutional banking customers and offers such services as loans and advances, corporate finance, trade finance, cash management, deposits and payments processing and other transactional services. This unit incorporates Corporate and Investment Banking, Public Sector and Non-Profit Institutions and Treasury departments. Treasury is responsible for liquidity management through investments in short-term placements and corporate and government securities, borrowing on the money markets, issue of debt securities, liquidity and interest rate risk management, etc.

Mortgage Financing

This business segment covers lending to employees of approved institutions and covers mortgages financing for construction purpose to qualifying institutions.

Segment revenue reported below represents revenue generated from external customers.

Segment capital expenditure is the total cost incurred during the period to acquire property and equipment.

The Group operates only in one geographical segment.

GROUP				
2014	Retail and	Wholesale		
External revenue	operations	Banking	Unallocated	Total
Net interest income	5 316 087	43 986 580	-	49 302 667
Net fee and commission income	52 265 712	10 769 342	-	63 035 054
Net trading income	3 905	29 265 929	-	29 269 834
Other operating income	8 050	-	80 440	88 490
Total segment income	57 593 754	84 021 851	80 440	141 696 045
Other material non-cash items:				
Recovery/(impairment) losses on				
loans and advances	-	(4 959 260)		(4 959 260)
Reportable segment operating (loss)				
profit before tax	(6 340 900)	(1 120 913)	80 440	(7 381 373)
Reportable segment assets	582 648 021	977 403 845	-	1560051866
Reportable segment liabilities and equity	977 403 253	582 648 613	-	1560051866
GROUP				
2013	Retail and	Wholesale		
External revenue	operations	Banking	Unallocated	Total
Net interest income	5 705 814	55 532 725	-	61 238 540
Net fee and commission income	55 531 779	11 890 080	-	68 421 859
Net trading income	13 711	14 419 682	-	14 433 392
Other operating income	8 400	-	243 608	252 008
Total segment income	61 259 704	82 842 487	243 608	144 345 798
External revenue				
Other material non-cash items:				
Recovery/(impairment) losses on				
loans and advances	-	(22 103 395)	-	(22 103 395)
Reportable segment operating (loss)				
profit before tax	11 459 924	(18 212 371)	243 608	(6 508 839)
Reportable segment assets	291 999 991	1 022 217 114	_	1 314 217 105
Reportable segment liabilities and equity	767 611 426	546 605 679	-	1 314 217 105

33. SEGMENT REPORTING (continued)

BANK				
2014	Retail and	Wholesale		
External revenue	operations	Banking	Unallocated	Total
Net interest income Net fee and commission income Net trading income Other operating income	5 316 087 51 872 168 3 905 8 050	43 986 580 10 769 341 29 265 929	- - - 80 440	49 302 667 62 641 509 29 269 834 88 490
Total segment income	57 200 210	84 021 850	80 440	141 302 500
Other material non-cash items: Recovery/(impairment) losses on loans and advances	-	(4 958 702)	-	(4 958 702)
Reportable segment operating (loss) profit before tax	(4 367 584)	(1 120 912)	80 440	(5 408 056)
Reportable segment assets	587 983 187	977 403 845	-	1 565 387 032
Reportable segment liabilities and equity	977 403 253	587 983 779	-	1 565 387 032
BANK				
2013	Retail and	Wholesale		
External revenue	operations	Banking	Unallocated	Total
Net interest income Net fee and commission income Net trading income Other operating income	5 705 814 55 531 971 13 711 8 400	55 532 725 12 890 080 14 419 682	- - - 243 608	61 238 540 68 414 051 14 433 392 252 008
Total segment income	61 251 896	82 842 487	243 608	144 337 990
External revenue Other material non-cash items: Recovery/(impairment) losses on loans and advances	-	(22 103 395)		(22 103 395)
Reportable segment operating (loss) profit before tax	11 452 116	(18 212 371)	243 608	(6 516 647)
Reportable segment assets	292 274 991	1 022 217 114	-	1 314 492 105
Reportable segment liabilities and equity	767 611 426	546 880 679		1 314 492 105

34.	BASIC EARNING PER SHARE	GRO	OUP	ВА	NK
		2014 K	2013 K	2014 K	2013 K
	Basic and diluted earnings per share is calculated by dividing the profit after tax attributed to equity holders of the Bank by weighted average number of shares issue during the year.				
	Profit attributable to equity holders	(6 362 751)	(2 780 063)	(5 073 133)	(2 780 063)
	Weighted number of ordinary shares in issue	4 665 231	4 665 231	4 665 231	4 665 231
	Basic earnings per share	(1.36)	(0.60)	(1.09)	(0.60)
35.	FINANCE LEASE RECEIVABLES				
	Current finance lease receivables Non-current finance lease receivables	4 385 127 66 808 540	2 565 845 41 163 868	4 385 127 66 808 540	2 565 845 41 163 868
		71 193 667	43 729 713	71 193 667	43 729 713

FINANCELEASE		GROUP	ЛР			BANK	NK	
RECEIVABLES (continued)	2014 K		2013 K		2014 K		2013 K	
The movement for the year is as follows:		Ī						
At the beginning of the year Additions during the year Repayments during the year Unrealised exchange (losses) gains	51469739 65230732 (31735883) 3577939		40 464 911 27 809 781 (18 976 494) 2 171 541		51469739 65230732 (31735883) 3577939		40 464 911 27 809 781 (18 976 494) 2 171 541	
Gross investment in finance leases	88 542 527		51 469 739		88 542 527		51469739	
Less: Unearned future finance income on finance leases	(17 348 860)		(7 740 026)		(17 348 860)		(7 740 026)	
Net investment in finance leases	71 193 667		43729713		71 193 667		43 729 713	
Industry analysis: Other sectors	3 5 3 8 9 4 2	4%	4 476 975	%6	3 538 942	4%	4 476 975	%6
Construction, mining and quarrying Manufacturing	9 047 466 324 710	10%	12 778 019 1 670 785	25%	9 047 466 324 710	10%	12 778 019 1 670 785	25%
Service industries Wholesale and retail	73 565 220 985 354	83%	31 440 579 939 032	61%	73 565 220 985 354	83%	31 440 579 939 032	61%
Agriculture Financial	750 753 330 082	1%	164349	%%	750 753	1%	164349	%0
	88 542 527	100%	51469739	100%	88 542 527	100%	51 469 739	100%
Sector analysis Private corporations Non banking financial institutions Individuals	86 564 401 330 082 1 648 044	98% 0% 2%	50 489 719 164 349 815 671	98% 0% 2%	86 564 401 330 082 1 648 044	98% 0% 2%	50 489 719 164 349 815 671	98% 0% 2%
	88 542 527	100%	51469739 100%	100%	88 542 527 100%	100%	51 469 739 100%	100%

The Bank enters into finance arrangements. The average term of finance leases entered into is 2 years.

Unguaranteed residual dues of assets leased under the finance leases at the balance sheet date are estimated at K 1,648,044 (2013: K 815,671).

The interest rate inherent in the leases is fixed at the contract date for all of the lease term. The average effective interest rate contracted is approximately 12.08% for US Dollar denominated and 21.5% for Kwacha denominated leases.

The Directors consider that the fair value of the leases is at least equal to their carrying values as reflected in the balance sheet.

35.

36. EVENTS AFTER THE REPORTING DATE

There were no significant events after the reporting date that require disclosure in or adjustment to the financial statements for the year ended 31 December 2014. BANK 2010

BANK 2011 66 451 285

65 729 614

27 119 823

32 319 477

112 493 702

128 109 015

118844932

116816199

1412176

(5545162)

(6351230)

11 292 816

(4939054)

5 747 654

APPENDIX I - FIVE YEAR FINANCIAL SUMMARY

51 828 659 15 988 011 2012 BANK 185 080 215 164 199 860 73 534 350 16 200 764 39 530 955 55 814 146 38 934 060 57 449 130 20 880 355 (6539444)14 340 911 2013 K BANK 209 104 658 94714488 14433392 28 415 735 71541043 65 044 882 215 621 305 3736584 61891683 63 706 361 24 978 379 (2780063)(6516647)29 269 834 45 446 869 69 586 396 72 165 458 2014 ¥ BANK 244 953 553 334 923 100 605 188 64 223 606 239 545 497 96749390 6452309 (5408056)(5073133)2014 GROUP 239 939 042 100 605 188 29 269 834 45 446 869 96749390 71056314 73061844 247 320 415 1018622 (6362751)(7381373)64617151 6452867 TREND ANALYSIS (OPERATING RESULTS) Income on held to maturity investments Provision for loan losses and bad debts Administration and other operating Profit on foreign exchange trading Interest on loans and advances Income tax credit (expense) Net fees and commissions (Loss) profit before tax (Loss) profit after tax Staff benefit costs Interest payable **EXPENDITURE** INCOME

STATEMENT OF FINANCIAL POSITION TREND	IND ANALYSIS					
ACCETC	2014 K GROUP	2014 K BANK	2013 K BANK	2012 K BANK	2011 K BANK	2010 K BANK
ASSE 15 Cash, balances with Bank of Zambia and other banks Held to maturity investments Loans and advances (net of provisions) Other assets	492 923 659 366 492 158 568 352 560 132 283 489	492 922 093 366 492 158 567 893 083 138 079 698	198 493 251 261 830 814 696 378 361 157 789 033	227 863 900 242 699 851 733 340 852 72 798 980	112 208 785 323 689 450 402 516 820 65 696 329	118 700 612 80 081 198 374 288 592 72 570 574
Total assets	1 560 051 866	1 565 387 032	1314491459	1276 703 583	904 111 384	645 640 976
LIABILITIES						
Customer deposits Other borrowed funds Subordinated debt Other liabilities	1 390 818 433 18 265 701 15 010 000 53 823 536	1 402 108 228 18 265 701 15 010 000 53 202 916	1 034 480 220 143 153 279 15 010 000 39 975 285	1049 198 997 86 624 484 29 360 000 30 461 221	710 883 566 58 032 850 44 400 000 24 076 998	476 250 233 50 675 815 44 274 000 35 163 194
	1 477 917 670	1 488 586 845	1 232 618 784	1 195 644 702	837 393 414	606 363 242
Shareholders funds	82 134 196	76 800 187	81872675	81 058 881	66 717 970	39 277 734
Total liabilities and shareholders funds	1 560 051 866	1 565 387 032	1 314 491 459	1276 703 583	904 111 384	645 640 976

APPENDIX II - DETAILED STATEMENT OF COMPREHENSIVE INCOME For the year ended 31st December, 2014

	GRO	OUP	BA	NK
	2014 K	2013 K	2014 K	2013 K
NET INTEREST INCOME				
Interest income	146 052 057	123 130 223	146 052 057	123 130 223
Interest expense	(96 749 390)	(61 891 683)	(96 749 390)	(61 891 683)
Net interest income	49 302 667	61 238 540	49 302 667	61 238 540
OTHER OPERATING INCOME		47 126 972	42 425 303	47 128 862
Fees and commissions	42 425 323			
Gains from dealings in foreign currencies	29 269 834	14 433 392	29 269 834	14 433 392
Ledger fees Rental income	23 644 551 78 490	22 900 260 78 840	23 644 551 78 490	22 900 260 78 840
Gain on disposal of property and equipment	10 000	173 168	10 000	173 168
		1,0100		1,0100
	95 428 198	84 712 632	95 428 178	84714522
TOTAL INCOME	144 730 865	145 951 172	144 730 845	145 953 062
OPERATING EXPENSES AND BAD DEBT				
Employee benefit expenses	68 835 515	61 940 056	68 098 486	61 940 056
Impairment charge for credit losses	6 452 594	24 978 379	6 452 309	24 978 379
Depreciation expense	11 747 354	10 170 085	11 739 792	10 170 085
Postage and communication costs	11 297 157	9 967 438	11 278 802	9 967 438
Rent and rates Motor vehicle expenses	8 782 761 6 376 119	6 907 957 7 046 406	8 719 295 6 375 339	6 907 957 7 046 406
Travel expenses	4 226 855	5 725 920	4 224 323	5 725 920
Advertising	5 862 175	6 083 936	5 849 925	6 083 936
Office and security expenses	5 976 514	4 730 955	5 951 660	4 730 955
Professional and legal fees	3 790 691	2 862 966	3 672 657	2 862 966
Printing and stationery	1 645 713	2 434 533	1 641 571	2 434 533
Medical expenses	1500539	1766 305	1 487 910	1766305
Fee and commission expense Repairs and maintenance	1 526 317 3 118 642	1 605 373 2 154 270	1 934 738 3 093 405	1 615 071 2 154 270
Computer expenses	2 244 818	1087619	2 089 836	1087619
Other miscellaneous expenses	4 566 952	1 421 948	3 387 544	1 421 948
Directors fees and expenses	1049892	1211849	1 049 866	1 211 849
Subscriptions	989 146	888 031	988 160	888 031
Insurance	610 877	569 144	609 825	569 144
Donations	506 688	410 700	506 688	410 700
Auditors remuneration	374 999	360 000	360 000	360 000
Water and electricity Entertainment	547 667 82 253	541 457 161 748	547 667 79 103	541 457 161 748
Bad debts written off	-	(2 567 064)		(2 567 064)
TOTAL EXPENDITURE	152 112 238	152 460 011	150 138 901	152 469 709
PROFIT (LOSS) BEFORE TAX	(7 381 373)	(6 508 839)	(5 408 056)	(6 5 1 6 6 4 7)
	(, 3010,0)	(5 5 5 5 5 7 7	(5 100 000)	(5515517)







LUSAKA

Arcades Branch	Great East Road
Ody's Branch	Great East Road
Mumbwa Road Branch	Mumbwa Road
Kafue Road Branch	Kafue Road
Industrial Branch	Chandwe Musonda Rd
Levy Business Park Branch	Levy Business Park
Lusaka Main Branch	Freedom Way
Manda Hill Branch	Great East/Manchinchi Rd
Soweto Branch	Mumbwa/Los Angeles Rd
Savings Centre Branch	Freedom Way
Mulungushi Branch	Off Independence Avenue,
CHILILABOMBWE	Ministry of Lands HQ
Chililabombwe Branch	Town Centre
KABWE	
Kabwe Branch	Revenue Hall Civic Centre
LUANGWA	
Luangwa Branch	Feira Road
SOLVE ELI	Tandons of some Later
Solwezi Biancii NDOLA	niuepeilueilue way
Rutoko Avonno Branch	Rutoko Avonno
President Avenue Branch	Zmart Mall
CHOMA	
Choma Branch	Livingstone Road
CHIPATA	
Chipata Branch	Parirenyatwa Road
CHIRUNDU	
Chirundu Branch	Agents Building
CHINGOLA	
Chingola Branch	Civic Centre, President Ave.
KITWE	
Kitwe Main Branch	Obote Avenue
Freedom Avenue Branch	Freedom Avenue Rivareida Iumbo Driva
COPPEIDED STREET	Mycroide, Junio Dine
Lumwana Branch	Snine Road
LIVINGSTONE	
Livingstone Branch	Mosi-O-Tunya Road
MONGU	
Mongu Branch	Independence Way
AGENCIES	

Kenneth Kaunda International Airport Agency Lusaka

Harry Mwaanga Nkumbula International Airport Agency Livingstone

Mwami Border Agency Mwami Boarder, ZRA offices Chipata